

2018 DRAFT BUDGET



Highlights of Draft Budget

- ▶ Total Operating Expenditures: \$16,444,059
 - (E.g. Fire Services, Snowplowing/Sanding, By-law Enforcement, Parks & Recreation)
- ▶ Total Capital Expenditures: \$12,365,071
 - (E.g. Road & Bridge Reconstruction, Facility Improvements, Information Technology)
- ▶ Total Levy Requirement: \$10,121,347
 - Operating – \$8,644,109
 - Capital – \$1,477,238

Highlights of Draft Budget

- Proposed Tax Supported Increase – 3.30%
 - Increase for Regular Operating and Capital Expenses – 1.80% (1.80% was outlined in the budget parameters report and is what leading economists have projected as the 2018 rate of inflation)
 - Increase related to Special Infrastructure Levy to address Infrastructure Deficit – 1.50%
- Results in an increase of \$27.35 annually (based on a residential assessed value of \$360,896)
 - 1.80% Base Increase – \$14.92
 - 1.50% Special Infrastructure Levy – \$12.43

Regional Tax Rates

2017

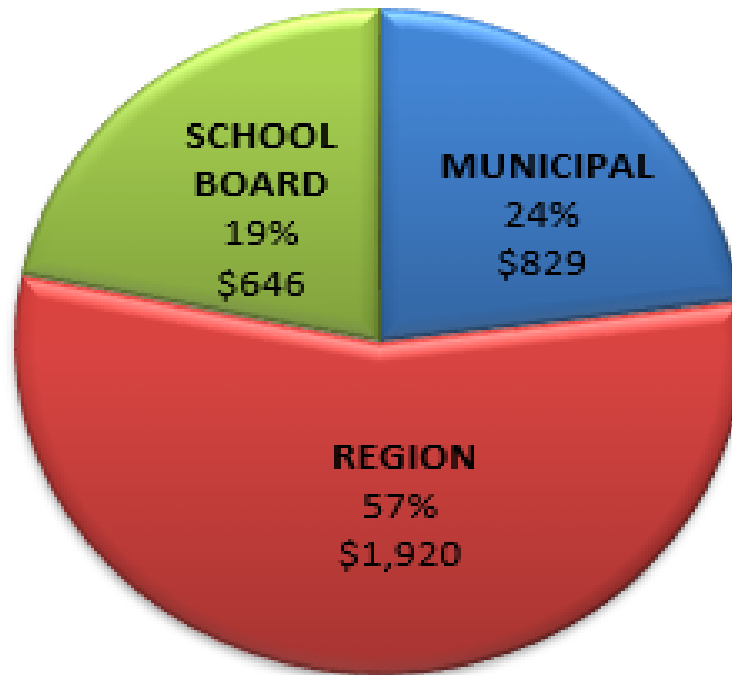
2018

	%	\$	Proj Incr	%	\$
North Dumfries	0.229403%	\$827.91	1.80%	0.233532%	\$842.81
Woolwich	0.229608%	\$828.64	3.30%	0.237185%	\$855.99
Wilmot	0.239270%	\$863.52	1.80%	0.243577%	\$879.06
Wellesley	0.291995%	\$1,053.80	1.80%	0.297251%	\$1,072.77
Centre Wellington	0.305513%	\$1,102.58	1.80%	0.311012%	\$1,122.43
Waterloo	0.339706%	\$1,225.99	1.80%	0.345821%	\$1,248.05
Kitchener	0.362116%	\$1,306.85	1.80%	0.368634%	\$1,330.39
Cambridge	0.427430%	\$1,542.58	1.80%	0.435124%	\$1,570.34
Mapleton	0.469582%	\$1,694.70	1.80%	0.478034%	\$1,725.21
Region	0.531909%	\$1,919.64	1.80%	0.541483%	\$1,954.19

Based on \$360,896 Residential Assessment

Tax Rate Breakdown

2017 Residential Tax Breakdown



Highlights of Draft Budget

- **Significant Pressures for the 2018 Draft Budget**
 - Decrease in OMPF (Ontario Municipal Infrastructure Fund) - \$110,400 (or 1.13%)
 - Less than forecasted New Assessment Growth
 - Original forecast 1.50%
 - Actual 0.53%
 - Creates 0.93% gap
 - Impact of Bill 148
 - Specifically Minimum Wage jumping from \$11.60 to \$14.00 per hour
 - Potential impact \$110,000 to \$140,000 (or 1.13% to 1.44%)

Highlights of Draft Budget

- **Mitigation of these Significant Pressures was possible due to:**
 - Revenue trends allowed for higher revenue forecast
 - Specifically: Fire, Supplemental Tax, Interest Income, Recreation User fees
 - Use of limited new assessment growth. All of the 0.53% will be used for Operating & Capital needs in 2018
 - Reduced part-time hours at the Woolwich Memorial Centre and the Breslau Community Centre
 - Elimination of contingencies in Engineering & Planning Services

Highlights of Draft Budget

- Woolwich has the second lowest tax rate in the Region
- New assessment growth
 - ▶ 0.53% - \$51,665
- 1% increase in the tax rate generates \$97,481 in additional tax funding for services, programs and projects
- Woolwich will receive \$628,800 in OMPF in 2018, compared to \$736,200 received in 2017

2018 OPERATING BUDGET

2018 Operating Budget

Chief Administrative Officer

- ▶ Funding included to complete a Pay Equity Review

Finance

- ▶ Increase in Interest/Dividend from Waterloo North Hydro Investment – \$158,000
- ▶ Anticipating the Township's Insurance Premiums to increase \$24,000
- ▶ Increase in anticipated Supplemental Tax revenue

2018 Operating Budget

Council and Information Services

- ▶ Inclusion of \$80,000 for the 2018 Municipal Election (Funding from the Election Reserve)
- ▶ Proposed phased-in restructure of the IT (Information Technology) Services Division. Phase-in in 2018 will be partially offset by transfer from Operating Contingency Reserve

Fire

- ▶ Included part-time Fire Training Administration – \$15,000
- ▶ Increase in Accident Call Reimbursement revenue. Use of Aris program has proven successful

2018 Operating Budget

Engineering and Planning Services – Engineering Operations

- ▶ Inclusion of funds to complete the Stockyard Secondary Plan in St. Jacobs – \$150,000
- ▶ Inclusion of funds for Building Inspectors to increase customer service and efficiencies by providing mobile “in the field” computing
- ▶ Additional funds have been included to start a methane gas containment system – \$75,000
- ▶ Included funds to conduct an urban and rural reflectivity program – \$23,400

2018 Operating Budget

Recreation and Facilities Services

- ▶ Increased funding for building & equipment maintenance and service contracts at the Woolwich Memorial Centre
- ▶ Inclusion of funding for high risk trees in Township Parks & Trails infected with Emerald Ash Borer
- ▶ Inclusion of funds for Facilities Inspection Contract. Three year program with 2018 being focused on structural – \$20,000
- ▶ Minor Capital Projects
 - Fencing at the Elmira Union Cemetery
 - Pool changeroom flooring
 - Repainting of Gore Park Bandstand
 - Minor exterior restoration at the St. Jacobs Library

2018 CAPITAL BUDGET

2018 Capital Budget

- ▶ Information Technology
 - Computer Hardware Replacements
 - Asset Management Software
 - Phased Wifi Program

- ▶ Fire Department
 - Radio Replacement (Regional Project – Analogue to Digital)
 - Fire Bunker Gear
 - Back-up Generator – Elmira

2018 Capital Budget

- ▶ Engineering & Planning Services
 - Floradale Road Culvert Replacement
 - Hot Mix Resurfacing – Crowsfoot Road
 - Sanitary Lining
 - Tallwood/Grandridge Watermain Replacement

2018 Capital Budget

▶ Parks

- Woolwich Leash Free Dog Park
- Cemetery Mapping
- Playground Replacement
 - Bloomingdale Park (Bloomingdale)
 - Aspen Park (Elmira)
 - Bitternut Park (Elmira)

▶ Property Maintenance

- Woolwich Memorial Centre Pool Upgrades
- Woolwich Memorial Centre – Co-generation Plant
- St. Jacobs Arena – Condenser
- Breslau Community Centre – Emergency Back-up Generator

Budget Timeline

- ▶ January 11th – Budget Presentation & Deliberation:
 - CAO, C&IS, Finance, and Fire
 - ▶ January 18th – Budget Deliberation:
 - Engineering & Planning Services
 - ▶ January 25th – Budget Deliberation:
 - Recreation & Facilities Services
 - Council/Committee
 - Capital
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