

RECREATION AND COMMUNITY SERVICES

DEPARTMENT OVERVIEW

- Recreation Services
- Operations (Facilities, Parks, Trails, and Cemeteries)
- Project and Asset Management

Recreation Services is responsible for delivering programs and services that promote healthy, active lifestyles and enhance quality of life, social connection, and physical well-being for Woolwich residents. The division oversees recreation, leisure, and cultural service delivery through programming, special events, and community development. Core responsibilities include customer service, program administration, and supporting community capacity building.

The Operations area manages the Township's largest operating budget and is responsible for the maintenance of 33 Township facilities, 40 parks, 7 cemeteries, hundreds of acres of woodlots, and various other municipal assets. This work ensures that recreation facilities, amenities, fire stations, and other Township buildings meet community expectations and established service levels. The trails and volunteer coordination area oversees 65 km of Township-managed trails and works

closely with community groups and committees to protect the natural environment through education, awareness, and greening initiatives.

Project Management oversees the annual capital plan and multi-year forecast, focusing on park and facility enhancements and replacements through a sustainable lens. Working in coordination with the Township's Asset Management Coordinator, the Project Supervisor manages the department's asset management program updating our asset inventory annually.

2026 BUDGET HIGHLIGHTS

Factors impacting the 2026 operating budget include:

- New Parks and Amenities
- Rising Utilities Costs (hydro, water, sewer)
- Woolwich Memorial Centre Repairs and Maintenance
- Program Demand and Participation Levels
- Special Events and Tournaments

The department strives to balance community needs and expectations, programs, and service delivery with increased costs for the maintenance, service contracts and utilities of our parks and facility assets. The largest driver of the operations budget remains the Woolwich Memorial Centre, which will be 17 years old this coming year. As much of the building systems operate 24/7, and

the end of service life for equipment such as pumps and HVAC equipment is approaching, we are beginning to experience an increase of equipment failures as we near scheduled replacements.

Many of the department's program costs are offset with revenues generated through user fees from program registrations, ice rentals, aquatics, leases, facility rental permits, advertising, grants and partnerships. The Township also provides subsidies to important affiliated users and sport organizations, community groups and partners to support their operations. Additionally, Recreation and Community Services delivers many programs, events and services to the community which don't generate or aren't fully offset by revenues, but that support health, well-being, social interaction and connectivity. These important community services include:

- Library facilities
- Aquatics and arenas
- Trails and environmental initiatives
- Parks and amenities (sport fields, splash pads, playgrounds, and woodlots)
- Community events (Canada Day, Family Day etc)
- Hosting Special Events (Regional, Provincial and National championships, e.g., Ontario Provincial

Curling Championships, USports Women's Hockey Championship)

NEW AMENITIES – SUBDIVISIONS

Operational and capital budget challenges continue to arise as we acquire parks and infrastructure assumed through new subdivision development. In 2026 alone, we will see the addition of three new parks in Breslau, including three playgrounds, one multi-use court, one soccer field, and 500 metres of new trail. Public expectations are that the Township delivers on these spaces and service levels through grass cutting, garbage collection, trail maintenance, and more. The department has added more than 60 acres of parkland since 2011.

The Operations area responsible for maintenance of these assets is comprised of two management staff, 11 full-time staff, and temporary summer staff. It's worth noting that despite continued growth, the addition of parklands and amenities, and the expectations to meet service level standards, the department has not seen the addition of full-time frontline staff in more than 13 years. Similar to the previous challenges in Infrastructure Services, contract management is a significant undertaking that continues to grow with deficient oversight. In addition to managing full-time and part-time staff, the Deputy Director and Operations Supervisor oversee contracts for turf, winter maintenance, fire and

security, HVAC, refrigeration, fleet and more. The department is not proposing the addition of either full time frontline or supervisory staff in 2025 due to competing corporate priorities and current financial challenges but highlight challenges continue to exist.

CAPITAL

The department's 10-year capital forecast is based on priorities, service levels, and asset management data to best present a capital plan that includes new amenities and asset renewal. Pressures in 2026 and beyond lie primarily in the need for predictable capital funding to support large capital renewal projects such as the St. Jacobs Arena floor and boards replacement, and also the need for the department to dedicate significant resources annually to ensure we meet our legislated requirements for asset management.

The departments typical annual capital plan fluctuates between \$2 and \$5 million depending on Council priorities, including asset renewal and new amenities for all Township facilities, parks and trails. This year's capital plan includes about \$2 million due to current funding challenges the proposed St. Jacobs Arena project work of approximately \$2.5 million will likely not be completed in 2026 as it still requires an additional \$1 million in additional funding. Further to St. Jacobs Arena, the focus for 2026 lies in development charge funded projects, primarily in Breslau and Maryhill.

The department's capital plan has historically focused on repairs, replacement, and the addition of customer-facing facilities, leaving operations facilities with ongoing challenges and aging infrastructure. The lack of reliable and sufficient capital funding continues to limit our ability to plan for these assets, as well as large scale projects, whether that be a future fire station or a recreation/wellness complex in Breslau.



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Function Summary

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Cemeteries	65,238	74,581	97,149	78,989	91,614	50,642	69,567	0	69,567
General Administration	1,205,325	2,262,019	2,598,544	2,021,963	2,411,576	1,286,195	2,580,386	-846	2,579,540
St Jacobs Arena	426,077	401,280	423,389	416,915	449,519	264,062	482,889	-613	482,276
Woolwich Memorial Centre	2,697,892	2,526,374	2,726,038	2,650,101	2,609,027	1,719,643	2,770,128	10,277	2,780,405
Parks	858,034	846,241	965,062	889,779	831,120	607,239	908,452	0	908,452
Recreation Associations	323,763	331,122	411,380	356,911	417,000	279,719	423,878	0	423,878
Recreation Programs and Community Development	25,902	28,012	29,217	27,710	29,138	14,563	33,250	0	33,250
Day Camps	99,112	118,224	135,553	117,630	162,824	126,265	157,067	0	157,067
Libraries	40,476	51,202	45,213	45,630	66,265	49,836	51,103	-30	51,073
Other Facilities	108,493	100,650	118,260	109,134	187,928	168,938	124,628	-122	124,506
Administration Building	199,475	204,164	179,816	194,485	210,055	155,781	238,249	-60	238,189
TOTAL - Expenditures	6,049,787	6,943,868	7,729,621	6,909,248	7,466,066	4,722,884	7,839,598	8,606	7,848,204

PROGRAM - REVENUE

Cemeteries	88,484	133,776	155,857	126,039	127,000	51,842	109,500	0	109,500
General Administration	366,672	266,857	196,612	276,713	147,604	51,255	172,104	0	172,104
St Jacobs Arena	294,531	357,925	396,173	349,543	380,000	164,008	365,500	0	365,500
Woolwich Memorial Centre	1,221,409	1,534,127	1,686,947	1,480,828	1,749,000	995,078	1,919,500	30,000	1,949,500
Parks	225,292	481,605	488,539	385,888	318,000	167,057	338,500	0	338,500
Recreation Associations	171,002	167,154	313,288	217,148	262,200	175,536	283,200	0	283,200
Recreation Programs and Community Development	6,662	9,223	4,944	6,943	11,300	3,266	11,300	0	11,300
Day Camps	182,489	204,012	217,515	201,339	245,000	229,394	255,000	0	255,000
Libraries	6,003	17,163	33,222	18,796	33,888	13,423	32,000	0	32,000
Other Facilities	136,627	129,475	145,624	137,242	233,800	303,474	217,460	0	217,460
Administration Building	240,050	181,060	180,146	200,419	210,055	130,037	238,249	-60	238,189
TOTAL - Revenue	2,939,220	3,482,377	3,818,866	3,400,898	3,717,847	2,284,370	3,942,313	29,940	3,972,253
NET	3,110,567	3,461,491	3,910,755	3,508,350	3,748,219	2,438,515	3,897,285	-21,334	3,875,951



DEPARTMENT PROGRAM RECREATION & COMMUNITY SERVICES
Department Summary

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
PROGRAM - EXPENDITURES									
Staff Costs	2,722,865	3,302,978	3,638,470	3,221,438	3,595,310	2,455,833	3,825,204	0	3,825,204
Equipment Costs	411,703	493,383	467,410	457,499	441,250	304,252	463,350	0	463,350
Facility Costs	811,911	892,322	979,853	894,695	975,922	712,635	1,038,630	0	1,038,630
Operating/Material Costs	481,276	542,061	558,956	527,431	634,750	333,129	721,600	0	721,600
External Contracts	241,390	267,487	313,274	275,540	283,000	181,403	274,800	0	274,800
Other Costs	1,380,642	1,445,638	1,771,658	1,532,646	1,535,834	735,631	1,516,014	8,606	1,524,620
TOTAL - Expenditures	6,049,787	6,943,868	7,729,621	6,909,248	7,466,066	4,722,884	7,839,598	8,606	7,848,204
PROGRAM - REVENUE									
Interfund Transfers	281,045	487,023	617,935	462,001	474,604	111,707	558,104	0	558,104
Fees and Charges	1,934,455	2,338,668	2,605,123	2,292,749	2,673,388	1,868,534	2,797,160	30,000	2,827,160
Provincial Grants	280,133	170,611	17,292	143,422	47,300	2,682	47,800	0	47,800
Other Revenues	443,587	486,076	578,516	502,726	522,555	301,447	539,249	-60	539,189
TOTAL - Revenue	2,939,220	3,482,377	3,818,866	3,400,898	3,717,847	2,284,370	3,942,313	29,940	3,972,253
NET	3,110,567	3,461,491	3,910,755	3,508,350	3,748,219	2,438,515	3,897,285	-21,334	3,875,951



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Cemeteries

2025 Full-time Equivalent 0.15
 2026 Full-time Equivalent 0.15

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	27,374	14,533	15,369	19,092	32,714	16,812	15,967	0	15,967
Equipment Costs	-	-	-	-	-	-	0	0	0
Facility Costs	156	156	156	156	400	110	400	0	400
Operating/Material Costs	11,677	16,101	17,914	15,230	22,500	15,292	19,700	0	19,700
External Contracts	26,031	43,790	63,711	44,511	36,000	18,429	33,500	0	33,500
Other Costs	-	-	-	-	-	-	0	0	0
Total Expenditures	65,238	74,581	97,149	78,989	91,614	50,642	69,567	0	69,567
PROGRAM - REVENUE									
Interfund Transfers	1,511	25,030	43,748	23,430	15,000	-	10,000	0	10,000
Fees & Charges	73,069	77,348	78,898	76,438	72,000	36,875	71,500	0	71,500
Provincial Grants	-	-	-	-	-	-	0	0	0
Other Revenue	13,904	31,398	33,212	26,171	40,000	14,966	28,000	0	28,000
Total Revenue	88,484	133,776	155,857	126,039	127,000	51,842	109,500	0	109,500
NET	-23,246	-59,195	-58,708	-47,050	-35,386	-1,199	-39,933	0	-39,933



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Cemeteries

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 2800 - 010 - 001	Full Time Salaries	20,342	10,715	11,367	14,141	11,494	7,425	11,839		11,839
1 - 6 - 2800 - 010 - 002	Part Time Salaries	-	-	0	0	14,000	5,955			0
1 - 6 - 2800 - 020 - 021	CPP	1,093	564	613	757	1,894	750	628		628
1 - 6 - 2800 - 020 - 022	EI	387	188	200	259	744	291	220		220
1 - 6 - 2800 - 020 - 023	Group Benefits	2,669	1,480	1,549	1,899	1,639	1,046	1,530		1,530
1 - 6 - 2800 - 020 - 025	OMERS	1,856	1,021	1,070	1,316	1,103	691	1,153		1,153
1 - 6 - 2800 - 020 - 026	EHT	405	211	220	279	712	261	231		231
1 - 6 - 2800 - 020 - 027	WSIB	622	354	349	442	1,128	393	366		366
	Sub total	27,374	14,533	15,369	19,092	32,714	16,812	15,967	0	15,967
Equipment Costs										
Facility Costs										
1 - 6 - 2800 - 150 - 153	Water	156	156	156	156	400	110	400		400
	Sub total	156	156	156	156	400	110	400	0	400
Operation/Materials Costs										
1 - 6 - 2800 - 100 - 102	Maintenance & Supplies	-	1,985	3,524	1,836	5,500	5,393	4,200		4,200
1 - 6 - 2800 - 100 - 103	Trees	-	-	0	0	0	0	0		0
1 - 6 - 2800 - 200 - 836	Grave Openings	8,459	13,275	13,225	11,653	14,000	8,857	13,500		13,500
1 - 6 - 2800 - 200 - 838	Grave Restoration	3,218	841	1,164	1,741	3,000	1,042	2,000		2,000
	Sub total	11,677	16,101	17,914	15,230	22,500	15,292	19,700	0	19,700
External Contracts										
1 - 6 - 2800 - 200 - 121	Maintenance Contract	18,601	15,289	13,496	15,795	15,500	78	17,000		17,000
1 - 6 - 2800 - 200 - 123	Snow Removal	5,919	3,471	6,468	5,286	5,500	9,389	6,500	-Marker restoration at active cemeteries	6,500
1 - 6 - 2800 - 758 - 800	Minor Capital	1,511	25,030	43,748	23,430	15,000	8,962	10,000		10,000
	Sub total	26,031	43,790	63,711	44,511	36,000	18,429	33,500	0	33,500
Other Costs										
	Sub total	-	-	-	-	-	-	0	0	0
	TOTAL Expenditures	65,238	74,581	97,149	78,989	91,614	50,642	69,567	0	69,567



PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPT	ADJUSTMENTS	2026 BUDGET
1 - 5 - 2800 - 190 - 949	Interfund Transfers Fees & Charges	1,511	25,030	43,748	23,430	15,000	-	10,000	0	10,000
1 - 5 - 2800 - 830 - 836	Grave Openings	26,734	32,736	36,289	31,920	35,000	22,817	35,000		35,000
1 - 5 - 2800 - 830 - 837	Share of Plot Sales	44,918	42,699	39,989	42,535	34,000	12,937	34,000		34,000
1 - 5 - 2800 - 830 - 887	Monuments	1,417	1,913	2,620	1,983	3,000	1,121	2,500		2,500
	Sub total	73,069	77,348	78,898	76,438	72,000	36,875	71,500	0	71,500
	Provincial Grants	-	-	-	-	-	-	0	0	0
	Other Revenues									
1 - 5 - 2800 - 870 - 300	Miscellaneous		0	0	0	9,000	0	0		0
1 - 5 - 2800 - 870 - 875	Interest	13,904	31,398	33,212	26,171	31,000	14,966	28,000		28,000
	Sub total	13,904	31,398	33,212	26,171	40,000	14,966	28,000	0	28,000
	TOTAL - Revenue	88,484	133,776	155,857	126,039	127,000	51,842	109,500	0	109,500
		-23,246	-59,195	-58,708	-47,050	-35,386	-1,199	-39,933	0	-39,933



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM General Administration

2025 Full-time Equivalent 14.50
 2026 Full-time Equivalent 14.50

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	452,609	1,511,248	1,653,834	1,205,897	1,621,731	1,037,666	1,773,241	0	1,773,241
Equipment Costs	70,274	74,497	79,160	74,644	73,000	54,329	72,600	0	72,600
Facility Costs	-	-	-	-	-	-	0	0	0
Operating/Materials Costs	58,335	51,200	52,289	53,941	44,000	35,447	59,700	0	59,700
External Contracts	-	-	-	-	-	-	0	0	0
Other Costs	624,108	625,074	813,261	687,481	672,845	158,754	674,845	-846	673,999
TOTAL - Expenditures	1,205,325	2,262,019	2,598,544	2,021,963	2,411,576	1,286,195	2,580,386	-846	2,579,540

PROGRAM - REVENUE

Interfund Transfers	55,364	38,620	65,456	53,146	65,104	-	81,104	0	81,104
Fees & Charges	-	-	-	-	-	-	0	0	0
Provincial Grants	224,600	133,600	-	119,400	-	-	0	0	0
Other Revenue	86,708	94,637	131,156	104,167	82,500	51,255	91,000	0	91,000
TOTAL - Revenue	366,672	266,857	196,612	276,713	147,604	51,255	172,104	0	172,104
NET	838,653	1,995,162	2,401,932	1,745,249	2,263,972	1,234,940	2,408,282	-846	2,407,436



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM General Administration

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3710 - 010 - 001	Full Time Salaries (Admin)	325,442	409,772	472,097	402,437	482,272	281,477	518,618		518,618
1 - 6 - 3710 - 010 - 004	Full Time Salaries (Unionized)	0	720,241	778,983	499,741	718,663	496,989	780,610		780,610
1 - 6 - 3710 - 020 - 021	CPP	12,593	55,637	60,235	42,822	61,361	43,808	65,485		65,485
1 - 6 - 3710 - 020 - 022	EI	4,341	19,076	20,880	14,766	21,142	15,590	23,025		23,025
1 - 6 - 3710 - 020 - 023	Group Benefits	33,348	111,402	117,888	87,546	129,881	77,111	162,707		162,707
1 - 6 - 3710 - 020 - 025	OMERS	31,945	103,966	114,237	83,383	115,382	70,486	125,067		125,067
1 - 6 - 3710 - 020 - 026	EHT	6,012	22,657	24,342	17,670	23,418	15,244	25,335		25,335
1 - 6 - 3710 - 020 - 027	WSIB	9,118	37,029	37,384	27,844	35,612	22,905	38,594		38,594
1 - 6 - 3710 - 040 - 041	Mileage	635	701	131	489	1,000	506	1,500		1,500
1 - 6 - 3710 - 040 - 044	Membership Fees	1,664	2,298	1,854	1,939	4,000	2,011	2,300		2,300
1 - 6 - 3710 - 040 - 046	Training & Development	17,275	14,380	13,166	14,940	19,000	8,069	18,000		18,000
1 - 6 - 3710 - 040 - 048	Uniforms	10,237	14,090	12,636	12,321	10,000	3,469	12,000		12,000
	Sub total	452,609	1,511,248	1,653,834	1,205,897	1,621,731	1,037,666	1,773,241	-	1,773,241
Equipment Costs										
1 - 6 - 3710 - 080 - 081	Fuel	33,369	35,337	40,604	36,437	35,000	25,753	33,000		33,000
1 - 6 - 3710 - 080 - 082	External Repairs	34,938	38,004	36,868	36,604	36,000	25,805	36,000		36,000
1 - 6 - 3710 - 080 - 362	License Fee	1,966	1,157	1,687	1,603	2,000	2,771	3,600		3,600
	Sub total	70,274	74,497	79,160	74,644	73,000	54,329	72,600	-	72,600
Facility Costs										
1 - 6 - 3710 - 170 - 175	Facility Cost Allocation (3794)	0	0	0	0	-	0	0	0	0
	Sub total	-	-	-	-	-	-	0	0	0
Operating/Material Costs										
1 - 6 - 3710 - 270 - 215	Active Network Fees	18,414	25,686	31,496	25,199	25,000	21,689	27,000		27,000
1 - 6 - 3710 - 270 - 271	Office Supplies	2,376	1,826	2,221	2,141	2,500	489	2,000		2,000
1 - 6 - 3710 - 270 - 273	Advertising	1,507	1,445	1,527	1,493	2,000	1,296	1,700		1,700
1 - 6 - 3710 - 270 - 276	Telephone	6,372	6,983	5,612	6,322	7,000	6,192	6,000		6,000
1 - 6 - 3710 - 270 - 277	Photocopying	4,732	7,071	9,252	7,018	5,500	1,610	5,000		5,000
1 - 6 - 3710 - 758 - 800	Minor Capital	24,934	8,190	2,182	11,768	2,000	4,172	18,000		18,000
	Sub total	58,335	51,200	52,289	53,941	44,000	35,447	59,700		59,700
External Contracts										
	Sub total	-	-	-	-	-	-	0	0	0
Other Costs										
1 - 6 - 3710 - 180 - 182	Debenture Repayment	260,778	260,778	260,778	260,778	260,778	49,421	260,778		260,778
1 - 6 - 3710 - 190 - 962	Transfer to Insurance Reserve	26,463	27,734	31,924	28,707	34,032	14,180	34,032	-846	33,186
1 - 6 - 3710 - 190 - 965	Transfer to Equipment Reserve	44,784	53,084	58,392	52,087	58,392	38,928	58,392		58,392
1 - 6 - 3710 - 190 - 967	Transfer to Reserve Fund	193,000	193,000	336,143	240,714	236,143	0	236,143		236,143
1 - 6 - 3710 - 220 - 241	Elderly Persons Centre Grant	67,542	43,169	69,909	60,207	45,500	26,500	45,500		45,500
1 - 6 - 3710 - 250 - 251	Legal	17,490	8,134	13,767	13,130	13,000	16,787	10,000		10,000
1 - 6 - 3710 - 270 - 200	Game Day Insurance	5,745	18,825	0	8,190	20,000	0	20,000		20,000
1 - 6 - 3710 - 270 - 300	Miscellaneous	8,306	20,351	42,348	23,668	5,000	12,938	10,000		10,000
	Sub total	624,108	625,074	813,261	687,481	672,845	158,754	674,845	-846	673,999
	TOTAL - Expenditures	1,205,325	2,262,019	2,598,544	2,021,963	2,411,576	1,286,195	2,580,386	-846	2,579,540

5% subscription fee increase
\$5k - Trailer trade
\$10k - GPS units
\$3k - Pressure Washer



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM General Administration

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
1 - 5 - 3710 - 975 - 949	Interfund Transfers	55,364	38,620	65,456	53,146	65,104	0	81,104	0	81,104
	Fees & Charges	-	-	-	-	-	-	0	0	0
1 - 5 - 3710 - 820 - 812	Provincial Grants	224,600	133,600	0	119,400	-	0	0	-	0
	Provincial Grants	224,600	133,600	-	119,400	-	-	-	-	-
	Other Revenues									
1 - 5 - 3710 - 870 - 813	Elderly Persons Centre Grant	67,182	43,169	69,909	60,087	45,500	28,562	50,000		50,000
1 - 5 - 3710 - 870 - 200	Game Day Insurance Recovery	7,637	29,295	48,652	28,528	25,000	18,981	29,000		29,000
1 - 5 - 3710 - 870 - 300	Miscellaneous	11,889	22,173	12,595	15,553	12,000	3,712	12,000		12,000
	Sub total	86,708	94,637	131,156	104,167	82,500	51,255	91,000	-	91,000
	TOTAL - Revenue	366,672	266,857	196,612	276,713	147,604	51,255	172,104	0	172,104
	NET	838,653	1,995,162	2,401,932	1,745,249	2,263,972	1,234,940	2,408,282	-846	2,407,436



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Parks

2025 Full-time Equivalent 1.00
 2026 Full-time Equivalent 1.00

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	383,303	233,504	258,708	291,839	272,436	235,862	295,668	-	295,668
Equipment Costs	135	1,137	-	424	-	174	0	0	0
Facility Costs	25,745	38,268	65,320	43,111	78,900	45,126	96,000	0	96,000
Operating/Material Costs	132,390	231,958	170,802	178,383	179,000	96,790	203,000	0	203,000
External Contracts	144,377	150,379	159,519	151,425	155,000	97,317	175,000	0	175,000
Other Costs/Fees For Service	23,885	25,088	26,334	25,102	36,284	32,697	36,284	0	36,284
Woolwich Trails	148,199	165,906	284,379	199,495	109,500	99,272	102,500	-	102,500
TOTAL - Expenditures	858,034	846,241	965,062	889,779	831,120	607,239	908,452	0	908,452

PROGRAM - REVENUE

Interfund Transfers	119,870	325,673	345,435	263,659	161,000	78,638	200,000	0	200,000
Fees & Charges	52,144	86,535	92,094	76,924	105,000	75,311	97,500	0	97,500
Provincial Grants	22,498	19,910	2,318	2,318	20,000	-	20,000	-	20,000
Other Revenue	30,780	49,487	48,692	42,986	32,000	13,108	21,000	0	21,000
TOTAL - Revenues	225,292	481,605	488,539	385,888	318,000	167,057	338,500	0	338,500
NET	632,742	364,636	476,524	503,891	513,120	440,182	569,952	0	569,952



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Parks

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3750 - 010 - 001	Full Time Salaries	125,223	0	0	41,741	0	0	0		0
1 - 6 - 3750 - 010 - 002	Part Time Salaries	77,542	90,619	111,235	93,132	119,319	122,534	136,000		136,000
1 - 6 - 3750 - 020 - 021	CPP	10,835	4,828	5,868	7,177	6,891	6,404	7,884		7,884
1 - 6 - 3750 - 020 - 022	EI	4,190	2,064	2,633	2,962	2,502	2,778	2,851		2,851
1 - 6 - 3750 - 020 - 023	Group Benefits	14,991	0	0	4,997	0	0	0		0
1 - 6 - 3750 - 020 - 025	OMERS	11,433	3,191	5,451	6,692	4,500	4,305	0		0
1 - 6 - 3750 - 020 - 026	EHT	4,036	1,764	2,212	2,670	2,327	2,369	2,652		2,652
1 - 6 - 3750 - 020 - 027	WSIB	6,242	2,957	3,502	4,234	3,687	3,559	4,202		4,202
	Sub total	254,493	105,422	130,901	163,605	139,226	141,949	153,589		153,589
Equipment Costs										
1 - 6 - 3750 - 080 - 081	Fuel	0	0	0	0	-	0	0		0
1 - 6 - 3750 - 080 - 082	External Repairs	0	1,137	0	379	-	174	0		0
1 - 6 - 3750 - 080 - 362	License Fee	135	0	0	45	-	0	0		0
	Sub total	135	1,137	-	424	-	174	0		0
Facility Costs										
1 - 6 - 3750 - 150 - 151	Hydro	9,505	8,663	11,839	10,002	10,000	10,280	13,000		13,000
1 - 6 - 3750 - 150 - 152	Heat	-	1,832	977	936	0	-	0		0
1 - 6 - 3750 - 150 - 153	Water	11,625	25,263	49,377	28,755	64,900	33,490	79,000		79,000
1 - 6 - 3750 - 150 - 154	Sewer	4,614	2,511	3,128	3,418	4,000	1,356	4,000		4,000
	Sub total	25,745	38,268	65,320	43,111	78,900	45,126	96,000		96,000
Operating/Material Costs										
1 - 6 - 3750 - 100 - 102	Maintenance & Supplies	47,908	68,461	60,659	59,009	63,000	44,814	65,000		65,000
1 - 6 - 3750 - 100 - 103	Maintenance - Trees	27,603	3,307	15,770	15,560	15,000	3,304	25,000		25,000
1 - 6 - 3750 - 100 - 104	Maintenance - Parking Lots	-	-	5,115	1,705	18,000	10,266	18,000		18,000
1 - 6 - 3750 - 758 - 800	Minor Capital	56,878	160,190	89,259	102,109	83,000	38,406	95,000		95,000
	Sub total	132,390	231,958	170,802	178,383	179,000	96,790	203,000		203,000
External Contracts										
1 - 6 - 3750 - 200 - 121	Maintenance Contracts	144,377	150,379	159,519	151,425	155,000	97,317	175,000		175,000
	Sub total	144,377	150,379	159,519	151,425	155,000	97,317	175,000		175,000
Other Costs										
1 - 6 - 3750 - 190 - 962	Transfer to Insurance Reserve	0	0	0	0		8,508			0
1 - 6 - 3750 - 190 - 965	Transfer to Equipment Reserve Fund	0	0	0	0		0			0
1 - 6 - 3750 - 190 - 966	Transfer to Building Reserve Fund	23,885	25,088	26,334	25,102	36,284	24,189	36,284		36,284
	Sub total	23,885	25,088	26,334	25,102	36,284	32,697	36,284		36,284

New metered properties in 2026.



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Parks

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Trails/Environments Initiatives										
1 - 6 - 3759 - 010 - 001	Full Time Salaries	78,948	83,565	82,920	81,811	89,709	64,738	92,401		92,401
1 - 6 - 3759 - 010 - 002	Part Time Salaries	25,689	19,905	17,858	21,150	16,600	10,203	17,098		17,098
1 - 6 - 3759 - 020 - 021	CPP	4,746	4,700	5,043	4,830	4,987	4,264	5,017		5,017
1 - 6 - 3759 - 020 - 022	EI	1,765	1,709	1,753	1,742	1,817	1,592	1,827		1,827
1 - 6 - 3759 - 020 - 023	Group Benefits	5,001	5,192	5,213	5,135	5,477	3,451	10,563		10,563
1 - 6 - 3759 - 020 - 025	OMERS	7,573	7,815	9,858	8,415	9,262	5,994	9,654	Further discussion - Enova donation	9,654
1 - 6 - 3759 - 020 - 026	EHT	2,000	1,943	1,998	1,980	2,073	1,467	2,135		2,135
1 - 6 - 3759 - 020 - 027	WSIB	3,090	3,255	3,163	3,169	3,285	2,204	3,384		3,384
1 - 6 - 3759 - 040 - 041	Mileage	274	0	0	91	0	25	0		0
1 - 6 - 3759 - 100 - 105	Trail Maintenance	8,538	8,345	8,012	8,299	12,000	10,863	13,000	Tree giveaway - Climate Action and Infrastructure	13,000
1 - 6 - 3759 - 100 - 106	TWEEC	82,762	54,643	204,530	113,978	69,000	87,490	44,000		44,000
1 - 6 - 3759 - 100 - 107	Clean Waterways	0	0	0	0	4,000	894	4,000		4,000
1 - 6 - 3759 - 100 - 109	Greening/Climate	47,863	102,406	43,379	64,549	20,000	0	20,000		20,000
1 - 6 - 3759 - 100 - 108	Woolwich Healthy Communities	317	512	2,532	1,120	1,500	0	1,500		1,500
1 - 6 - 3759 - 758 - 800	Minor Capital	8,445	0	25,925	11,457	3,000	0	20,000		20,000
	Sub total	277,010	293,988	412,186	327,728	242,710	193,185	244,579	-MRT stone dust - 20k	244,579
	TOTAL -Expenditures	858,034	846,241	965,062	889,779	831,120	607,239	908,452		908,452

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3750 - 190 - 948	Contribution from Reserve	-	49,772	-	16,591	0	-	0		0
1 - 5 - 3750 - 190 - 949	Contribution from Reserve Fund	65,323	155,054	158,563	126,313	106,000	0	115,000		115,000
1 - 5 - 3750 - 830 - 831	Donations	54,547	120,848	186,872	120,756	55,000	78,638	85,000	Enova donation - \$52,000	85,000
	Sub total	119,870	325,673	345,435	263,659	161,000	78,638	200,000	T4W donation - \$27,000	200,000
Fees & Charges										
1 - 5 - 3750 - 840 - 849	Diamond Rental	21,737	53,239	48,235	41,070	53,000	34,698	42,000		42,000
1 - 5 - 3750 - 840 - 821	Park Rental	8,540	10,971	21,421	13,644	20,000	14,678	24,000		24,000
1 - 5 - 3750 - 840 - 822	Soccer Pitch Rental	6,192	3,460	904	3,518	8,500	1,073	3,000		3,000
1 - 5 - 3750 - 840 - 238	Minor Ball	2,354	5,625	6,754	4,911	7,500	8,633	9,000		9,000
1 - 5 - 3750 - 840 - 237	Youth Soccer	13,320	13,241	14,781	13,781	16,000	16,228	19,500		19,500
	Sub total	52,144	86,535	92,094	76,924	105,000	75,311	97,500		97,500
1 - 5 - 3750 - 810 - 811	Federal Grants	22,498	19,910	2,318	2,318	20,000	-	20,000		20,000
1 - 5 - 3750 - 810 - 812	Provincial Grants	-	-	-	-	0	-	0		0
Other Revenues										
1 - 5 - 3750 - 870 - 106	TWEEC	0	2,917	0	972	0	0	0		0
1 - 5 - 3750 - 870 - 300	Miscellaneous	26,030	43,598	45,259	38,295	28,000	7,798	16,000		16,000
1 - 5 - 3750 - 870 - 832	Board of Ed Recovery (snow clearing)	4,751	2,971	3,433	3,718	4,000	5,310	5,000		5,000
	Sub total	30,780	49,487	48,692	42,986	32,000	13,108	21,000		21,000
	TOTAL - Revenue	225,292	481,605	488,539	385,888	318,000	167,057	338,500		338,500
	NET	632,742	364,636	476,524	503,891	513,120	440,182	569,952		569,952



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM St. Jacobs Arena

2025 Full-time Equivalent 0.00
 2026 Full-time Equivalent 0.00

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	113,297	21,602	24,080	52,993	42,834	17,181	55,204	0	55,204
Equipment Costs	47,242	62,098	41,253	50,197	53,750	32,619	58,250	0	58,250
Facility Costs	93,300	120,959	135,497	116,585	116,500	76,368	145,000	0	145,000
Operating/Material Costs	12,427	13,641	33,323	19,797	30,300	14,613	21,300	0	21,300
External Contracts	-	-	-	-	-	-	0	0	0
Other Costs	103,513	108,233	116,093	109,280	133,135	88,757	133,135	-613	132,522
Subsidized Costs	56,298	74,747	73,143	68,063	73,000	34,524	70,000	0	70,000
TOTAL - Expenditures	426,077	401,280	423,389	416,915	449,519	264,062	482,889	-613	482,276
PROGRAM REVENUE									
Interfund Transfers	10,322	10,396	31,184	17,301	28,000	-	19,000	0	19,000
Fees & Charges	283,092	345,912	362,509	330,504	349,500	163,842	344,000	0	344,000
Provincial Grants	-	-	-	-	-	-	0	0	0
Other Revenue	1,117	1,617	2,480	1,738	2,500	166	2,500	0	2,500
TOTAL - Revenue	294,531	357,925	396,173	349,543	380,000	164,008	365,500	0	365,500
NET	131,546	43,354	27,216	67,372	69,519	100,054	117,389	-613	116,776



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM St. Jacobs Arena

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3740 - 010 - 001	Full Time Salaries	86,836	0	0	28,945	0	0	0		0
1 - 6 - 3740 - 010 - 002	Part Time Salaries	2,659	18,247	20,422	13,776	37,000	14,832	49,000	PT Junior Attendant - 34 Temp Facility Attendant - 15	49,000
1 - 6 - 3740 - 010 - 011	Concession Salaries	0	0	0	0	0	0	0		0
1 - 6 - 3740 - 020 - 021	CPP	4,785	826	749	2,120	1,993	304	2,707		2,707
1 - 6 - 3740 - 020 - 022	EI	1,744	417	474	878	776	340	1,027		1,027
1 - 6 - 3740 - 020 - 023	Group Benefits	6,723	0	0	2,241	0	0	0		0
1 - 6 - 3740 - 020 - 025	OMERS	6,004	1,162	1,407	2,858	1,200	982	0		0
1 - 6 - 3740 - 020 - 026	EHT	1,787	356	398	847	722	289	956		956
1 - 6 - 3740 - 020 - 027	WSIB	2,760	594	630	1,328	1,143	435	1,514		1,514
Sub total		113,297	21,602	24,080	52,993	42,834	17,181	55,204	0	55,204
Equipment Costs										
1 - 6 - 3740 - 080 - 081	Fuel	14,319	17,720	15,197	15,745	15,000	8,018	16,500		16,500
1 - 6 - 3740 - 080 - 082	External Repairs	2,852	1,199	277	1,442	750	0	750		750
1 - 6 - 3740 - 090 - 098	Equipment R & M	6,660	18,316	7,661	10,879	15,000	11,857	16,000		16,000
1 - 6 - 3740 - 090 - 121	Service Contracts	23,410	24,863	18,118	22,130	23,000	12,744	25,000		25,000
Sub total		47,242	62,098	41,253	50,197	53,750	32,619	58,250	0	58,250
Facility Costs										
1 - 6 - 3740 - 110 - 098	Building R & M	9,290	18,159	20,085	15,845	18,000	5,233	23,000	\$9k - concrete floor polishing	23,000
1 - 6 - 3740 - 120 - 123	Snow removal	8,560	6,527	7,790	7,626	8,000	16,844	9,000	\$2k - sidewalk panel	9,000
1 - 6 - 3740 - 150 - 151	Hydro	42,858	58,631	69,707	57,065	55,000	38,357	73,000	\$5k - compressor overhaul	73,000
1 - 6 - 3740 - 150 - 152	Heat	12,757	12,531	19,368	14,885	14,000	8,431	16,000	\$3k - score clock	16,000
1 - 6 - 3740 - 150 - 153	Water	8,711	9,483	7,157	8,450	9,500	2,909	10,000		10,000
1 - 6 - 3740 - 150 - 154	Sewer	11,123	15,629	11,390	12,714	12,000	4,594	14,000		14,000
Sub total		93,300	120,959	135,497	116,585	116,500	76,368	145,000	0	145,000
Operating/Material Costs										
1 - 6 - 3740 - 200 - 216	Concession	0	992	0	331	0	0	0		0
1 - 6 - 3740 - 270 - 271	Office Supplies	98	93	41	77	100	0	100		100
1 - 6 - 3740 - 270 - 276	Telephone	2,007	2,160	2,098	2,088	2,200	1,314	2,200		2,200
1 - 6 - 3740 - 758 - 800	Minor Capital	10,322	10,396	31,184	17,301	28,000	13,298	19,000		19,000
Sub total		12,427	13,641	33,323	19,797	30,300	14,613	21,300	0	21,300
External Contracts										
Other Costs		-	-	-	-	0	-	0	0	0
1 - 6 - 3740 - 190 - 962	Transfer to Insurance Reserve	19,181	20,101	23,138	20,807	24,666	16,444	24,666	-613	24,053
1 - 6 - 3740 - 190 - 965	Transfer to Equipment Reserve Fund	8,333	8,333	9,166	8,611	10,082	6,721	10,082		10,082
1 - 6 - 3740 - 190 - 966	Transfer to Building Reserve Fund	75,999	79,799	83,789	79,862	98,387	65,591	98,387		98,387
Sub total		103,513	108,233	116,093	109,280	133,135	88,757	133,135	-613	132,522
Subsidized Costs										
1 - 6 - 3740 - 220 - 839	Girls Minor Hockey	19,474	23,227	20,297	20,999	23,000	8,487	20,000		20,000
1 - 6 - 3740 - 220 - 841	Minor Hockey	36,825	51,520	52,847	47,064	50,000	26,037	50,000		50,000
1 - 6 - 3740 - 220 - 842	Minor Ringette	-	-	-	-	0	-	0		0
1 - 6 - 3740 - 220 - 854	Board of Education	-	-	-	-	0	-	0		0
Sub total		56,298	74,747	73,143	68,063	73,000	34,524	70,000	0	70,000
TOTAL - Expenditures		426,077	401,280	423,389	416,915	449,519	264,062	482,889	-613	482,276



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM St. Jacobs Arena

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3740 - 190 - 949	Contribution from Reserve Fund	10,322	10,396	31,184	17,301	28,000	-	19,000	0	19,000
1 - 5 - 3740 - 830 - 831	Donation	-	-	-	-	0	-	0	-	0
	Sub total	10,322	10,396	31,184	17,301	28,000	-	19,000	0	19,000
Fees & Charges										
1 - 5 - 3740 - 840 - 840	General Rentals	114,141	121,411	122,128	119,227	124,000	58,996	127,000	-	127,000
1 - 5 - 3740 - 840 - 839	Girls Minor Hockey	58,273	69,334	61,026	62,878	70,000	25,334	60,000	-	60,000
1 - 5 - 3740 - 840 - 841	Minor Hockey	110,352	154,219	175,318	146,629	152,000	78,165	152,000	-	152,000
1 - 5 - 3740 - 840 - 842	Minor Ringette	0	0	0	0	0	0	0	-	0
1 - 5 - 3740 - 840 - 844	Public Skating	327	948	3,321	1,532	3,000	0	3,000	-	3,000
1 - 5 - 3740 - 840 - 845	Floor	0	0	0	0	0	718	1,000	-	1,000
1 - 5 - 3740 - 840 - 854	Board of Education	0	0	716	239	500	629	1,000	-	1,000
	Sub total	283,092	345,912	362,509	330,504	349,500	163,842	344,000	-	344,000
Provincial Grants										
	Other Revenues	-	-	-	-	0	-	0	0	0
1 - 5 - 3740 - 870 - 216	Concessions	0	654	980	545	1,000	166	1,000	-	1,000
1 - 5 - 3740 - 870 - 273	Advertising	617	462	1,000	693	1,000	0	1,000	-	1,000
1 - 5 - 3740 - 870 - 300	Miscellaneous	0	0	0	0	0	0	0	-	0
1 - 5 - 3740 - 870 - 885	Lions Grass Cutting	500	500	500	500	500	0	500	-	500
	Sub total	1,117	1,617	2,480	1,738	2,500	166	2,500	-	2,500
	TOTAL - Revenue	294,531	357,925	396,173	349,543	380,000	164,008	365,500	-	365,500
	NET	131,546	43,354	27,216	67,372	69,519	100,054	117,389	-613	116,776



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Woolwich Memorial Centre

2025 Full-time Equivalent 2.85
 2026 Full-time Equivalent 3.28

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	1,435,750	1,183,255	1,268,683	1,295,896	1,180,247	815,194	1,227,168	-	1,227,168
Equipment Costs	294,052	355,651	346,998	332,234	314,500	217,130	332,500	-	332,500
Facility Costs	562,845	567,480	625,097	585,141	567,500	386,728	592,000	-	592,000
Operating/Material Costs	69,896	76,212	93,446	79,851	154,500	61,287	222,000	-	222,000
External Contracts	560	946	15,973	5,826	3,000	315	1,800	-	1,800
Subsidized Costs	152,651	152,315	171,743	158,903	155,000	82,802	160,380	11,300	171,680
Other Costs	182,139	190,515	204,098	192,251	234,280	156,187	234,280	-	233,257
TOTAL - Expenditures	2,697,892	2,526,374	2,726,038	2,650,101	2,609,027	1,719,643	2,770,128	10,277	2,780,405
PROGRAM REVENUE									
Interfund Transfers	39,751	41,602	70,698	50,684	120,000	-	180,000	0	180,000
Fees & Charges	1,084,479	1,343,937	1,450,650	1,293,022	1,459,500	903,748	1,548,500	30,000	1,578,500
Provincial Grants	8,045	4,340	2,318	4,901	4,000	-	4,500	0	4,500
Other Revenue	89,133	144,248	163,281	132,221	165,500	91,330	186,500	0	186,500
TOTAL - Revenue	1,221,409	1,534,127	1,686,947	1,480,828	1,749,000	995,078	1,919,500	30,000	1,949,500
NET	1,476,484	992,247	1,039,091	1,169,274	860,027	724,565	850,628	-19,723	830,905



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Woolwich Memorial Centre

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
Arena Staff										
1 - 6 - 3721 - 010 - 001	Full Time Salaries	424,266	0	0	141,422	-	0			0
1 - 6 - 3721 - 010 - 002	Part Time Salaries	123,246	152,348	160,794	145,463	172,000	105,422	172,000		172,000
1 - 6 - 3721 - 020 - 021	CPP	26,122	3,968	3,694	11,261	8,836	2,371	10,026		10,026
1 - 6 - 3721 - 020 - 022	EI	10,727	3,448	3,797	5,991	3,187	2,420	3,606		3,606
1 - 6 - 3721 - 020 - 025	OMERS	33,059	2,966	6,289	14,105	4,000	6,131	4,000		4,000
1 - 6 - 3721 - 020 - 026	EHT	10,616	2,928	3,189	5,578	2,964	2,056	3,354		3,354
1 - 6 - 3721 - 020 - 027	WSIB	16,487	4,988	5,038	8,838	4,697	3,089	5,315		5,315
Aquatic Staff										
1 - 6 - 3731 - 010 - 001	Aquatic - Full-time	38,697	56,027	61,817	52,180	64,841	43,144	69,822		69,822
1 - 6 - 3731 - 010 - 002	Aquatic - Part-time	268,203	339,098	395,713	334,338	355,000	259,622	386,000		386,000
1 - 6 - 3731 - 020 - 021	CPP	7,090	8,256	11,073	8,806	21,405	8,891	26,584		26,584
1 - 6 - 3731 - 020 - 022	EI	6,547	8,773	10,391	8,570	8,367	6,859	9,562		9,562
1 - 6 - 3711 - 020 - 023	Group Benefits							9,935		9,935
1 - 6 - 3731 - 020 - 025	OMERS	5,200	14,802	18,654	12,885	14,836	13,631	6,358		6,358
1 - 6 - 3731 - 020 - 026	EHT	5,846	7,616	8,844	7,435	7,680	5,908	8,889		8,889
1 - 6 - 3731 - 020 - 027	WSIB	9,056	12,741	13,992	11,930	12,170	8,878	14,085		14,085
Administrative Staff										
1 - 6 - 3711 - 010 - 001	Administrative - Full-time	165,485	215,493	226,543	202,507	191,863	127,933	181,288		181,288
1 - 6 - 3711 - 010 - 002	Customer Service - Part-time	93,794	139,511	119,426	117,577	115,000	73,117	123,600		123,600
1 - 6 - 3711 - 010 - 003	Program Instruction - Part-time	28,771	36,251	38,858	34,626	30,000	29,346	34,000		34,000
1 - 6 - 3711 - 010 - 011	Concession Salaries	0	0	0	0	-	0	0		0
1 - 6 - 3711 - 020 - 021	CPP	11,727	16,626	18,020	15,457	17,014	11,763	16,729		16,729
1 - 6 - 3711 - 020 - 022	EI	4,850	6,734	7,641	6,408	6,086	4,891	6,021		6,021
1 - 6 - 3711 - 020 - 023	Group Benefits	68,175	24,155	26,127	39,486	23,817	14,057	19,842		19,842
1 - 6 - 3711 - 020 - 025	OMERS	17,935	32,214	30,399	26,850	28,757	17,490	19,371		19,371
1 - 6 - 3711 - 020 - 026	EHT	5,505	7,288	7,686	6,827	6,471	4,505	6,608		6,608
1 - 6 - 3711 - 020 - 027	WSIB	8,347	12,205	12,163	10,905	10,255	6,769	10,419		10,419
1 - 6 - 3711 - 040 - 044	Membership Fees	1,290	1,742	0	1,011	1,750	1,018	1,750		1,750
1 - 6 - 3711 - 040 - 046	Training and Development	0	61	0	20	-	0	0		0
1 - 6 - 3711 - 040 - 048	Uniforms	2,394	1,486	0	1,294	3,000	0	2,500		2,500
Sub total		1,393,434	1,111,727	1,190,149	1,231,770	1,113,996	759,310	1,151,664	0	1,151,664
Equipment Costs										
1 - 6 - 3725 - 080 - 081	Fuel	3,453	2,772	5,179	3,801	3,000	4,272	4,500		4,500
1 - 6 - 3725 - 080 - 082	External Repairs	3,069	1,351	36	1,485	1,500	15,498	0		0
1 - 6 - 3725 - 090 - 098	Equipment R & M	73,476	92,001	94,834	86,771	84,000	48,939	96,000		96,000
1 - 6 - 3731 - 090 - 098	Pool - Equipment R & M	29,873	51,285	42,415	41,191	38,000	27,421	40,000		40,000
1 - 6 - 3725 - 090 - 121	Service Contracts	184,181	208,241	204,533	198,985	188,000	120,999	192,000		192,000
Sub total		294,052	355,651	346,998	332,234	314,500	217,130	332,500	0	332,500
Facility Costs										
1 - 6 - 3725 - 110 - 098	Building R & M	95,939	103,197	106,343	101,826	99,500	87,569	112,000		112,000
1 - 6 - 3725 - 110 - 125	Grounds Maintenance	3,404	1,367	3,849	2,873	4,000	2,124	3,000		3,000
1 - 6 - 3725 - 120 - 123	Snow removal	32,490	15,413	27,081	24,994	28,000	39,513	31,000		31,000
1 - 6 - 3725 - 150 - 151	Hydro	202,027	173,830	213,270	196,376	170,000	114,707	194,000		194,000
1 - 6 - 3725 - 150 - 152	Heat	170,211	204,271	192,226	188,903	195,000	90,526	165,000		165,000
1 - 6 - 3725 - 150 - 153	Water	30,723	26,123	31,601	29,483	30,000	20,008	34,000		34,000
1 - 6 - 3725 - 150 - 154	Sewer	28,050	43,279	50,727	40,685	41,000	32,281	53,000		53,000
Sub total		562,845	567,480	625,097	585,141	567,500	386,728	592,000	0	592,000

Temp Facility Attendant - 70
 Junior Attendant - 50
 Custodial Attendant -
 Skate Sharpening
 (cost recovery)

Carbon tax reduction.



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Woolwich Memorial Centre

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPT	ADJUSTMENTS	2026 BUDGET
Operating/Material Costs										
1 - 6 - 3725 - 200 - 216	Concession	0	0	0	0	0	0	0		0
1 - 6 - 3725 - 210 - 112	Program Supplies	5,700	8,322	4,733	6,252	6,500	3,416	6,500		6,500
1 - 6 - 3725 - 210 - 290	Aquatic Program Supplies	13,316	16,122	17,794	15,744	15,000	10,213	17,000		17,000
1 - 6 - 3725 - 200 - 273	Rink Board / Program Advertising	422	881	1,848	1,050	2,000	0	1,700		1,700
1 - 6 - 3725 - 270 - 271	Office Supplies	3,158	1,407	666	1,743	0	907	0		0
1 - 6 - 3725 - 270 - 276	Telephone	5,070	5,367	4,919	5,119	5,000	2,789	5,300		5,300
1 - 6 - 3725 - 270 - 278	Bank Charges	1,335	1,848	2,383	1,855	1,500	3,679	4,000		4,000
1 - 6 - 3725 - 270 - 218	Event & Trade Show	0	0	4,824	1,608	2,000	0	5,000		5,000
1 - 6 - 3725 - 270 - 300	Miscellaneous	821	145	19	328	500	0	500		500
1 - 6 - 3725 - 758 - 800	Minor Capital	39,751	41,602	55,894	45,749	120,000	39,471	180,000		180,000
	Sub total	69,572	75,694	93,078	79,448	152,500	60,474	220,000	0	220,000
External Contracts										
Subsidized Costs										
1 - 6 - 3725 - 220 - 839	Girls Minor Hockey	36,527	40,319	52,541	43,129	42,000	25,343	46,200	11,300	57,500
1 - 6 - 3725 - 220 - 841	Minor Hockey	116,124	111,996	119,201	115,774	113,000	57,459	114,180		114,180
	Sub total	152,651	152,315	171,743	158,903	155,000	82,802	160,380	11,300	171,680
Other Costs										
1 - 6 - 3725 - 190 - 962	Transfer to Insurance Reserve	32,008	33,544	38,612	34,721	41,162	27,441	41,162	-1,023	40,139
1 - 6 - 3725 - 190 - 965	Transfer to Equipment Reserve Fund	13,333	13,333	14,666	13,777	16,132	10,755	16,132		16,132
1 - 6 - 3725 - 190 - 966	Transfer to Building Reserve Fund	136,798	143,638	150,820	143,752	176,986	117,991	176,986		176,986
	Sub total	182,139	190,515	204,098	192,251	234,280	156,187	234,280	-1,023	233,257
Fitness Centre										
1 - 6 - 3726 - 010 - 002	Fitness - Parttime	38,328	62,273	68,252	56,285	57,000	48,685	66,950		66,950
1 - 6 - 3726 - 020 - 021	CPP	1,217	2,552	2,966	2,245	3,183	2,134	3,775		3,775
1 - 6 - 3726 - 020 - 022	EI	854	1,422	1,585	1,287	1,195	1,117	1,404		1,404
1 - 6 - 3726 - 020 - 025	OMERS	0	2,036	2,295	1,444	2,000	1,574	0		0
1 - 6 - 3726 - 020 - 026	EHT	751	1,214	1,331	1,099	1,112	948	1,306		1,306
1 - 6 - 3726 - 020 - 027	WSIB	1,166	2,031	2,105	1,767	1,761	1,425	2,069		2,069
1 - 6 - 3726 - 210 - 515	External Contracts	560	946	15,973	5,826	3,000	315	1,800		1,800
1 - 6 - 3726 - 210 - 517	Materials	324	518	367	403	2,000	812	2,000		2,000
	Sub total	43,199	72,993	94,875	70,355	71,251	57,012	79,303	0	79,303
	TOTAL - Expenditures	2,697,892	2,526,374	2,726,038	2,650,101	2,609,027	1,719,643	2,770,128	10,277	2,780,405

Curling Championships and University Games



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Woolwich Memorial Centre

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3725 - 190 - 949	Contribution from Reserve Fund	39,751	41,602	55,894	45,749	120,000	-	180,000	0	180,000
1 - 5 - 3726 - 190 - 949	Contribution from Reserve Fund	-	-	14,804	4,935	0	-	0	0	0
	Sub total	39,751	41,602	70,698	50,684	120,000	-	180,000	-	180,000
Fees & Charges - Ice Rental										
1 - 5 - 3725 - 840 - 840	General Ice Rentals	259,284	200,920	236,076	232,093	260,000	139,140	265,000		265,000
1 - 5 - 3725 - 840 - 845	Floor	3,711	11,634	6,751	7,365	12,000	9,457	13,000		13,000
1 - 5 - 3725 - 870 - 884	Event & Trade Show	0	0	0	0	0	0	0		0
1 - 5 - 3725 - 840 - 850	Sugar Kings	54,087	61,381	52,785	56,084	57,000	21,876	57,000		57,000
1 - 5 - 3725 - 840 - 839	Girls Minor Hockey	109,321	126,611	156,758	130,897	135,000	75,651	140,000	30,000	170,000
1 - 5 - 3725 - 840 - 841	Minor Hockey	245,175	334,245	338,548	305,990	336,000	171,084	346,000		346,000
1 - 5 - 3725 - 840 - 842	Minor Ringette	0	0	0	0	0	0	0		0
1 - 5 - 3725 - 840 - 843	Figure Skating	0	0	0	0	0	0	0		0
1 - 5 - 3725 - 840 - 861	Sledge Hockey	9,162	9,216	13,081	10,487	13,000	6,509	13,500		13,500
1 - 5 - 3725 - 840 - 844	Public Skating	13,230	20,623	21,760	18,538	21,000	10,072	22,000		22,000
1 - 5 - 3725 - 840 - 854	Board of Education	5,494	9,891	11,711	9,032	11,000	8,289	12,000		12,000
	Sub total	699,464	774,521	837,469	770,485	845,000	442,078	868,500	30,000	898,500
Fees & Charges - Aquatic										
1 - 5 - 3725 - 845 - 815	Learn to Swim	198,436	280,157	302,339	260,311	325,000	236,105	354,000		354,000
1 - 5 - 3725 - 845 - 816	Advanced	70,366	0	0	23,455		0			0
1 - 5 - 3725 - 845 - 819	Public Swims	15,309	112,261	105,637	77,736	100,000	69,554	100,000		100,000
1 - 5 - 3725 - 840 - 865	Pool Rentals	21,464	27,556	44,316	31,112	37,500	37,980	53,000		53,000
1 - 5 - 3725 - 840 - 245	Swim Club	0	21,795	19,077	13,624	23,000	14,792	23,000		23,000
1 - 5 - 3725 - 840 - 847	Board of Education - staff	0	0	0	0	0	0	0		0
	Sub total	305,575	441,770	471,369	406,238	485,500	358,431	530,000	-	530,000
Fees & Charges - Fitness										
1 - 5 - 3726 - 845 - 817	Fitness Centre Memberships	79,440	127,646	141,812	116,300	129,000	103,239	150,000		150,000
	Sub total	79,440	127,646	141,812	116,300	129,000	103,239	150,000	-	150,000
Provincial Grants										
1 - 5 - 3725 - 810 - 812	Provincial Grants	-	-	-	-	0	-	0		0
1 - 5 - 3725 - 810 - 811	Federal Grants	8,045	4,340	2,318	4,901	4,000	-	4,500		4,500
	Sub total	8,045	4,340	2,318	4,901	4,000	-	4,500	-	4,500



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Woolwich Memorial Centre

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Other Revenues										
1 - 5 - 3725 - 830 - 823	Recreation Program Registration	24,375	52,984	57,032	44,797	62,000	18,819	55,000		55,000
1 - 5 - 3725 - 830 - 831	Donation	0	3,333	0	1,111	4,000	0	2,000		2,000
1 - 5 - 3725 - 870 - 846	Community Rooms	23,529	34,992	38,297	32,273	35,000	26,805	39,000		39,000
1 - 5 - 3725 - 870 - 874	Rent/Lease	25,350	27,140	27,657	26,716	28,000	18,800	29,000		29,000
1 - 5 - 3725 - 870 - 216	Concessions	96	1,343	3,442	1,627	3,000	3,091	16,000		16,000
1 - 5 - 3725 - 870 - 273	Advertising	11,615	18,503	19,757	16,625	19,000	23,390	31,000		31,000
1 - 5 - 3725 - 870 - 300	Miscellaneous/Game Day Insurance	402	562	7,170	2,712	4,000	426	4,000		4,000
1 - 5 - 3725 - 870 - 200	Lion's Hall Hydro	3,766	5,390	9,925	6,360	10,500	0	10,500		10,500
	Sub total	89,133	144,248	163,281	132,221	165,500	91,330	186,500	-	186,500
	TOTAL - Revenue	1,221,409	1,534,127	1,686,947	1,480,828	1,749,000	995,078	1,919,500	30,000	1,949,500
	NET	1,476,484	992,247	1,039,091	1,169,274	860,027	724,565	850,628	-19,723	830,905

Concession - 3.5
 Skate Sharpening - 8
 Vending Machines
 Candy Machines



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

2025 Full-time Equivalent 0.75
 2026 Full-time Equivalent 0.75

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	170,107	179,125	230,528	193,254	242,500	177,420	261,108	-	261,108
Equipment Costs	-	-	-	-	-	-	-	-	-
Facility Costs	69,454	75,346	75,585	73,462	73,000	38,970	78,070	-	78,070
Operating/Material Costs	54,938	43,074	74,941	57,651	73,500	34,268	53,200	-	53,200
External Contracts	29,264	33,576	30,326	32,545	28,000	29,062	31,500	-	31,500
Other Costs/Fees For Service	-	-	-	-	-	-	-	-	-
Subsidized Costs	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	323,763	331,122	411,380	356,911	417,000	279,719	423,878	0	423,878

PROGRAM - REVENUE

Interfund Transfers	9,638	13,424	41,128	21,397	36,500	11,374	21,000	-	21,000
Fees & Charges	161,364	153,730	272,160	195,751	225,700	164,162	262,200	-	262,200
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
TOTAL - Revenues	171,002	167,154	313,288	217,148	262,200	175,536	283,200	0	283,200
NET	152,761	163,969	98,092	139,763	154,800	104,183	140,678	0	140,678



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Bloomingsdale Recreation Centre										
Staff Costs										
1 - 6 - 3751 - 010 - 001	Full Time Salaries	7,223	4,744	5,352	5,773	5,464	2,711	5,895		5,895
1 - 6 - 3751 - 010 - 002	Part Time Salaries	5,453	790	4,161	3,468	4,000	2,887	5,150		5,150
1 - 6 - 3751 - 020 - 021	CPP	542	262	434	413	429	249	417		417
1 - 6 - 3751 - 020 - 022	EI	257	115	215	196	222	125	225		225
1 - 6 - 3751 - 020 - 023	Group Benefits	370	385	403	386	424	60	802		802
1 - 6 - 3751 - 020 - 025	OMERS	636	459	765	620	492	470	554		554
1 - 6 - 3751 - 020 - 026	EHT	249	102	184	179	204	109	215		215
1 - 6 - 3751 - 020 - 027	WSIB	383	171	292	282	323	164	341		341
	Sub total	15,113	7,028	11,806	11,316	11,558	6,775	13,600	-	13,600
Equipment Costs										
1 - 6 - 3751 - 080 - 081	Fuel	-	-	-	-	-	-	-		0
1 - 6 - 3751 - 080 - 082	External Repairs	-	-	-	-	-	-	-		0
1 - 6 - 3751 - 080 - 362	License Fee	-	-	-	-	-	-	-		0
	Sub total	-	-	-	-	0	-	0	0	0
Facility Costs										
1 - 6 - 3751 - 150 - 151	Hydro	4,047	4,932	3,238	4,072	4,500	1,602	4,000		4,000
1 - 6 - 3751 - 150 - 152	Heat	3,422	1,843	2,917	2,727	3,000	4,324	4,500		4,500
1 - 6 - 3751 - 150 - 153	Water	-	-	0	0	-	0	-		0
1 - 6 - 3751 - 150 - 154	Sewer	-	-	0	0	-	0	-		0
1 - 6 - 3751 - 110 - 098	Maintenance/repair	2,539	2,158	1,712	2,136	2,500	525	2,000		2,000
	Sub total	10,007	8,933	7,866	8,936	10,000	6,451	10,500	0	10,500
Operating/Material Costs										
1 - 6 - 3751 - 100 - 102	Maintenance & Supplies	1,088	1,887	1,088	1,354	3,000	3,722	3,000		3,000
1 - 6 - 3751 - 170 - 270	Contrib to Rec Assoc/Gen Admin	-	-	0	0	-	0	-		0
1 - 6 - 3751 - 270 - 276	Telephone	0	0	0	0	-	0	-		0
1 - 6 - 3751 - 270 - 271	Office Supplies/Program Supplies	-	-	0	0	-	0	-		0
1 - 6 - 3751 - 758 - 800	Minor Capital	0	0	0	0	1,500	0	1,500		1,500
	Sub total	1,088	1,887	1,088	1,354	4,500	3,722	4,500	0	4,500
External Contracts										
1 - 6 - 3751 - 200 - 121	Maintenance Contracts	54	243	-	99	0	224	0		0
	Sub total	54	243	-	99	0	224	0	0	0
	TOTAL -Expenditures	26,263	18,091	20,760	21,704	26,058	17,172	28,600	0	28,600



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3751 - 190 - 949	Contribution from Reserve Fund	-	-	-	-	1,500	-	1,500	0	1,500
		-	-	-	-	1,500	-	1,500	0	1,500
Fees & Charges										
1 - 5 - 3751 - 840 - 849	Diamond Rental	16,368	-	-	5,456		-			0
	Park Rental	-	-	-	-		-			0
	Soccer Pitch Rental	-	-	-	-		-			0
1 - 5 - 3751 - 840 - 846	Centre Rentals	3,054	1,887	4,044	2,995	4,000	4,946	7,000		7,000
	Program Registration	0	0	0	0	0	0	0		0
1 - 5 - 3751 - 870 - 200	Contribution from Rec Assoc. (Wage	0	0	0	0	0	0	0		0
	Sub total	19,422	1,887	4,044	8,451	4,000	4,946	7,000	0	7,000
	TOTAL - Revenue	19,422	1,887	4,044	8,451	5,500	4,946	8,500	0	8,500
	NET	6,841	16,204	16,716	13,254	20,558	12,226	20,100	0	20,100



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Breslau Recreation Centre										
Staff Costs										
1 - 6 - 3752 - 010 - 001	Full Time Salaries	36,092	27,217	30,220	31,176	30,732	17,792	33,162		33,162
1 - 6 - 3752 - 010 - 002	Part Time Salaries	36,044	64,126	103,607	67,926	94,000	64,296	102,660		102,660
1 - 6 - 3752 - 010 - 018	Part-time Salaries - Facility Janitorial / Rentals	13,906	14,935	9,531	12,791	26,000	42,844	26,780		26,780
1 6 3752 - 010 - 121	Program Instruction	13,563	22,149	21,102	18,938	20,000	9,048	23,000		23,000
1 6 3752 - 020 - 021	CPP	4,039	4,708	6,163	4,970	11,103	5,626	10,445		10,445
1 6 3752 - 020 - 022	EI	1,873	2,383	3,311	2,522	3,911	2,910	3,857		3,857
1 6 3752 - 020 - 023	Group Benefits	2,776	2,887	2,269	2,644	2,386	335	4,510		4,510
1 6 3752 - 020 - 025	OMERS	3,124	4,887	6,993	5,001	5,766	5,484	3,115		3,115
1 6 3752 - 020 - 026	EHT	1,762	2,061	2,873	2,232	3,622	2,491	3,619		3,619
1 6 3752 - 020 - 027	WSIB	2,726	3,449	4,542	3,572	5,739	3,742	5,735		5,735
	Sub total	115,905	148,801	190,610	151,772	203,259	154,568	216,884	-	216,884
Equipment Costs										
1 - 6 - 3752 - 080 - 081	Fuel	-	-	-	-	-	-	-		0
1 - 6 - 3752 - 080 - 082	External Repairs	-	-	-	-	-	-	-		0
1 - 6 - 3752 - 080 - 362	License Fee	-	-	-	-	-	-	-		0
	Sub total	-	-	-	-	-	-	0	0	0
Facility Costs										
1 - 6 - 3752 - 150 - 151	Hydro	17,592	18,388	22,600	19,527	19,000	12,596	21,000		21,000
1 - 6 - 3752 - 150 - 152	Heat	6,398	11,322	6,163	7,961	9,000	3,929	8,200		8,200
1 - 6 - 3752 - 150 - 153	Water	3,111	2,317	2,353	2,594	3,000	1,274	3,000		3,000
1 - 6 - 3752 - 150 - 154	Sewer	2,591	2,852	2,884	2,776	4,000	1,573	3,700		3,700
1 - 6 - 3752 - 270 - 276	Telephone	1,792	1,703	1,778	1,758	1,800	1,103	1,800		1,800
1 - 6 - 3752 - 110 - 098	Maintenance/repair	11,676	9,884	14,066	11,875	11,000	1,950	12,000		12,000
	Sub total	43,162	46,466	49,844	46,490	47,800	22,424	49,700	0	49,700
Operating/Material Costs										
1 - 6 - 3752 - 100 - 102	Maintenance & Supplies	5,477	2,515	15,545	7,846	7,000	5,332	7,500		7,500
1 6 3752 200 123	Snow Removal	17,942	9,421	12,220	13,194	18,000	9,812	12,000		12,000
1 - 6 - 3752 - 170 - 270	General Administration	-	-	0	0	-	0	-		0
1 - 6 - 3752 - 270 - 271	Office Supplies/Program Supplies	1,256	1,382	1,979	1,539	1,500	1,649	2,200		2,200
1 - 6 - 3752 - 758 - 800	Minor Capital	3,706	8,810	38,725	17,081	32,000	11,374	15,000		15,000
	Sub total	28,381	22,129	68,470	39,660	58,500	28,167	36,700		36,700
External Contracts										
1 - 6 - 3752 - 200 - 121	Maintenance Contracts	12,058	19,521	12,895	14,825	13,000	11,765	16,000		16,000
1 - 6 - 3752 - 200 - 515	External Contracts	-	-	-	-	0	-	0		0
	Sub total	12,058	19,521	12,895	14,825	13,000	11,765	16,000	-	16,000
	TOTAL -Expenditures	199,505	236,918	321,818	252,747	322,559	216,924	319,284	0	319,284

-Pickleball Nets (\$1k)
-Blinds (Empire Room)(\$3k)
-Bathroom Window Frosting (1k)
-Tables and chairs (\$5k)
-emergency button (\$3k)



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3752 - 190 - 949	Contribution from Reserve Fund	3,706	8,810	38,725	17,081	32,000	11,374	15,000	0	15,000
		3,706	8,810	38,725	17,081	32,000	11,374	15,000	0	15,000
Fees & Charges										
1 - 5 - 3752 - 840 - 849	Diamond Rental	13,782	0	0	4,594	1,500	0	0		0
1 - 5 - 3752 - 840 - 821	Park Rental	265	541	1,384	730	1,500	1,413	0		0
1 - 5 - 3752 - 840 - 822	Soccer Pitch Rental	0	0	0	0		0			0
1 - 5 - 3752 - 840 - 846	Centre Rentals	71,470	103,617	169,789	114,959	131,000	89,889	140,000		140,000
1 - 5 - 3752 - 830 - 823	Programs	25,907	32,179	67,992	42,026	59,000	39,542	59,000		59,000
1 - 5 - 3752 - 870 - 300	Miscellaneous	100	75	6,532	2,236		0			0
	Sub total	111,525	136,413	245,697	164,545	193,000	130,844	199,000	0	199,000
	TOTAL - Revenue	115,231	145,223	284,422	181,625	225,000	142,218	214,000	-	214,000
	NET	84,275	91,695	37,396	71,122	97,559	74,706	105,284	0	105,284



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Conestogo Recreation Centre										
Staff Costs										
1 - 6 - 3753 - 010 - 001	Full Time Salaries	3,462	1,186	1,338	1,995	1,366	678	1,474		1,474
1 - 6 - 3753 - 010 - 002	Part Time Salaries	-	-	-	-	0	-			0
1 - 6 - 3753 - 020 - 021	CPP	196	64	74	112	85	38	80		80
1 - 6 - 3753 - 020 - 022	EI	70	23	29	41	29	15	29		29
1 - 6 - 3753 - 020 - 023	Group Benefits	93	96	101	97	106	15	200		200
1 - 6 - 3753 - 020 - 025	OMERS	302	101	119	174	123	61	138		138
1 - 6 - 3753 - 020 - 026	EHT	71	22	26	39	27	13	29		29
1 - 6 - 3753 - 020 - 027	WSIB	110	36	41	62	42	20	46		46
	Sub total	4,304	1,528	1,728	2,520	1,778	839	1,996	0	1,996
Equipment Costs										
	Sub total	0	0	0	0	0	0	0	0	0
Facility Costs										
1 - 6 - 3753 - 150 - 151	Hydro	1,532	1,411	1,438	1,460	1,500	2,080	3,500		3,500
1 - 6 - 3753 - 150 - 152	Heat	2,954	1,669	843	1,822	1,200	0	0		0
1 - 6 - 3753 - 150 - 153	Water	264	584	1,077	642	750	490	2,000		2,000
1 - 6 - 3753 - 150 - 154	Sewer	-	-	-	-	-	-			0
	Sub total	4,750	3,665	3,357	3,924	3,450	2,570	5,500	0	5,500
Operating/Material Costs										
1 - 6 - 3753 - 100 - 102	Maintenance & Supplies	1,808	11,460	756	4,674	1,500	821	1,500		1,500
1 - 6 - 3753 - 170 - 270	General Administration	-	-	0	0		0			0
1 - 6 - 3753 - 270 - 273	Adverstising	-	-	0	0		0			0
1 - 6 - 3753 - 270 - 271	Office Supplies/Program Supplies	-	-	0	0		0			0
1 - 6 - 3753 - 758 - 800	Minor Capital	-	3,504	863	1,456	1,500	0	1,500		1,500
	Sub total	1,808	14,964	1,619	6,130	3,000	821	3,000	0	3,000
External Contracts										
	Sub total	-	-	-	-	0	-	0	0	0
	TOTAL -Expenditures	10,861	20,157	6,703	12,574	8,228	4,230	10,496	0	10,496



PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 EPARTMEN	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3753 - 190 - 949	Contribution from Reserve Fund	-	3,504	863	1,456	1,500	-	1,500		1,500
		-	3,504	863	1,456	1,500	-	1,500	0	1,500
Fees & Charges										
1 - 5 - 3753 - 840 - 849	Diamond Rental	64	-	-	21	0	-	0		0
1 - 5 - 3753 - 840 - 821	Park Rental	-	-	-	-	0	-	0		0
1 - 5 - 3753 - 840 - 846	Centre Rentals	230	31	98	120	0	167	11,000	New daycare lease plus utilities revenue	11,000
1 - 5 - 3753 - 870 - 200	Contribution from Rec Assoc. (Wage	-	-	-	-	0	-	0		0
	Sub total	294	31	98	141	0	167	11,000	0	11,000
	TOTAL - Revenue	294	3,535	961	1,597	1,500	167	12,500	-	12,500
	NET	10,567	16,621	5,742	10,977	6,728	4,063	-2,004	0	-2,004



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Heidelberg Recreation Centre										
Staff Costs										
1 - 6 - 3755 - 010 - 001	Full Time Salaries	13,290	5,930	6,690	8,636	6,829	3,389	7,369		7,369
1 - 6 - 3755 - 010 - 002	Part Time Salaries	136	489	1,715	780	3,000	1,419	3,399	Removed custodial contract and brought in-house for net savings	3,399
1 - 6 - 3755 - 020 - 021	CPP	723	317	394	478	424	249	392		392
1 - 6 - 3755 - 020 - 022	EI	272	132	188	197	216	107	218		218
1 - 6 - 3755 - 020 - 023	Group Benefits	463	481	504	483	530	74	1,002		1,002
1 - 6 - 3755 - 020 - 025	OMERS	1,215	504	675	798	615	388	692		692
1 - 6 - 3755 - 020 - 026	EHT	266	118	162	182	198	94	210		210
1 - 6 - 3755 - 020 - 027	WSIB	408	198	257	288	313	141	333		333
	Sub total	16,772	8,170	10,585	11,842	12,125	5,860	13,615	0	13,615
Equipment Costs										
	Sub total	0	0	0	0	0	0	0	0	0
Facility Costs										
1 - 6 - 3755 - 150 - 151	Hydro	1,388	1,926	1,763	1,692	2,400	644	1,400		1,400
1 - 6 - 3755 - 150 - 152	Heat	1,275	1,124	753	1,051	800	1,075	1,400		1,400
1 - 6 - 3755 - 150 - 153	Water	257	259	273	263	350	265	370		370
1 - 6 - 3755 - 150 - 154	Sewer	-	-	0	0	-	0	-		0
	Sub total	2,920	3,309	2,790	3,006	3,550	1,983	3,170	0	3,170
Operating/Material Costs										
1 - 6 - 3755 - 100 - 102	Maintenance & Supplies	1,302	1,594	1,496	1,464	2,000	1,457	2,000		2,000
1 - 6 - 3755 - 170 - 270	Contrib to Rec Assoc/Gen Admin	-	-	0	0	-	0	-		0
1 - 6 - 3755 - 270 - 273	Adverstising	-	143	0	48	-	0	-		0
1 - 6 - 3755 - 270 - 271	Office Supplies/Program Supplies	-	-	0	0	500	0	1,000		1,000
1 - 6 - 3755 - 758 - 800	Minor Capital	1,611	-	1,086	899	1,500	0	1,500		1,500
	Sub total	2,913	1,737	2,582	2,411	4,000	1,457	4,500	0	4,500
External Contracts										
1 - 6 - 3755 - 200 - 121	Maintenance Contracts	8,192	5,422	9,041	9,041	7,000	8,490	6,000		6,000
	Sub total	8,192	5,422	9,041	9,041	7,000	8,490	6,000	0	6,000
	TOTAL -Expenditures	30,798	18,637	24,997	26,300	26,675	17,791	27,285	0	27,285



PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3755 - 190 - 949	Contribution from Reserve Fund	1,611	0	1,086	899	1,500	0	1,500	0	1,500
		1,611	-	1,086	899	1,500	-	1,500	0	1,500
Fees & Charges										
1 - 5 - 3755 - 820 - 849	Diamond Rental	-	-	-	-	-	-	-	-	0
1 - 5 - 3755 - 820 - 821	Park Rental	-	-	-	-	-	-	-	-	0
1 - 5 - 3755 - 820 - 822	Soccer Pitch Rental	-	-	-	-	-	-	-	-	0
1 - 5 - 3755 - 820 - 846	Centre Rentals	3,783	2,048	3,793	3,208	6,000	3,324	7,000	-	7,000
1 - 5 - 3755 - 820 - 823	Programs	-	-	2,155	718	3,500	2,190	3,500	-	3,500
1 - 5 - 3755 - 820 - 814	Wellesley Township	2,000	-	-	667	2,000	-	2,000	-	2,000
1 - 5 - 3755 - 870 - 200	Miscellaneous	0	0	0	0	-	0	-	-	-
	Sub total	5,783	2,048	5,948	4,593	11,500	5,514	12,500	0	12,500
	TOTAL - Revenue	7,394	2,048	7,033	5,492	13,000	5,514	14,000	0	14,000
	NET	23,404	16,589	17,964	20,808	13,675	12,277	13,285	0	13,285



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Maryhill Recreation Centre										
Staff Costs										
1 - 6 - 3756 - 010 - 001	Full Time Salaries	12,389	5,930	6,690	8,336	6,829	3,389	7,369		7,369
1 - 6 - 3756 - 010 - 002	Part Time Salaries	2,252	5,235	6,326	4,604	4,500	4,654	4,635		4,635
1 - 6 - 3756 - 020 - 021	CPP	740	533	616	630	484	363	466		466
1 - 6 - 3756 - 020 - 022	EI	301	240	295	279	251	181	244		244
1 - 6 - 3756 - 020 - 023	Group Benefits	463	481	504	483	530	74	1,002		1,002
1 - 6 - 3756 - 020 - 025	OMERS	1,130	614	718	821	615	323	692		692
1 - 6 - 3756 - 020 - 026	EHT	290	211	252	251	221	157	234		234
1 - 6 - 3756 - 020 - 027	WSIB	448	353	399	400	350	236	371		371
	Sub total	18,013	13,598	15,800	15,803	13,780	9,377	15,013	0	15,013
Equipment Costs										
1 - 6 - 3756 - 080 - 081	Fuel	-	-	-	-	-	-	-		0
1 - 6 - 3756 - 080 - 082	External Repairs	-	-	-	-	-	-	-		0
1 - 6 - 3756 - 080 - 362	License Fee	-	-	-	-	-	-	-		0
	Sub total	-	-	-	-	0	-	0	0	0
Facility Costs										
1 - 6 - 3756 - 150 - 151	Hydro	3,553	3,797	4,464	3,938	3,700	3,232	4,500		4,500
1 - 6 - 3756 - 150 - 152	Heat	1,111	1,245	1,003	1,119	1,300	1,190	1,600		1,600
1 - 6 - 3756 - 150 - 153	Water	1,009	1,256	1,175	1,147	1,200	621	1,100		1,100
1 - 6 - 3756 - 150 - 154	Sewer	-	-	0	0	-	0	-		0
1 - 6 - 3756 - 270 - 276	Telephone	131	0	0	44	-	0	-		0
1 - 6 - 3756 - 110 - 098	Maintenance/repair	2,811	6,675	5,088	4,858	2,000	499	2,000		2,000
	Sub total	8,615	12,974	11,729	11,106	8,200	5,541	9,200	0	9,200
Operating/Material Costs										
1 - 6 - 3756 - 100 - 102	Maintenance & Supplies	1,520	1,248	728	1,165	3,000	101	2,000		2,000
1 - 6 - 3756 - 170 - 270	General Administration	-	-	0	0	-	0	-		0
1 - 6 - 3756 - 270 - 271	Office Supplies/Program Supplies	-	-	0	0	500	0	1,000		1,000
1 - 6 - 3756 - 758 - 800	Minor Capital	19,228	1,109	455	6,931	-	0	1,500		1,500
	Sub total	20,748	2,357	1,183	8,096	3,500	101	4,500	0	4,500
External Contracts										
1 - 6 - 3756 - 200 - 121	Maintenance Contracts	8,960	8,390	8,391	8,580	8,000	8,583	9,500		9,500
	Sub total	8,960	8,390	8,391	8,580	8,000	8,583	9,500	0	9,500
	TOTAL -Expenditures	56,336	37,319	37,102	43,586	33,480	23,602	38,213	0	38,213



PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3756 - 190 - 949	Contribution from Reserve Fund	4,321	1,109	455	1,962	0	-	1,500	0	1,500
		4,321	1,109	455	1,962	0	-	1,500	0	1,500
Fees & Charges										
1 - 5 - 3756 - 840 - 846	Community Hall	9,135	13,251	15,831	12,739	14,000	19,192	27,000		27,000
1 - 5 - 3756 - 830 - 823	Programs	198	-	443	214	3,000	3,448	5,500		5,500
1 - 5 - 3756 - 870 - 300	Miscellaneous	15,007	100	100	5,069	200	50	200		200
	Sub total	24,340	13,351	16,373	18,022	17,200	22,691	32,700	-	32,700
	TOTAL - Revenue	28,662	14,460	16,828	19,983	17,200	22,691	34,200	-	34,200
	NET	27,675	22,859	20,274	23,603	16,280	912	4,013	0	4,013



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Special Events & Community Programs

2025 Full-time Equivalent 0.25
 2026 Full-time Equivalent 0.25

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	19,453	17,856	21,498	19,602	22,138	10,494	24,950	0	24,950
Equipment Costs	-	-	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	-	-	0	0	0
Operating/Material Costs	4,634	7,973	6,547	6,385	5,000	3,266	6,500	0	6,500
External Contracts	-	-	-	-	-	-	0	0	0
Other Costs	1,814	2,183	1,172	1,723	2,000	803	1,800	0	1,800
TOTAL - Expenditures	25,902	28,012	29,217	27,710	29,138	14,563	33,250	0	33,250

PROGRAM - REVENUE

Interfund Transfers	-	-	-	-	-	-	0	0	0
Fees & Charges	2,730	2,719	-	1,816	3,000	-	3,000	0	3,000
Provincial Grants	1,890	1,912	3,381	2,394	3,300	2,682	3,300	-	3,300
Other Revenue	2,042	4,592	1,562	2,732	5,000	584	5,000	0	5,000
TOTAL - Revenue	6,662	9,223	4,944	6,943	11,300	3,266	11,300	0	11,300

NET	19,240	18,789	24,273	20,767	17,838	11,297	21,950	0	21,950
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DEPARTMENT RECREATION & COMMUNITY SERVICES
 PROGRAM Special Events & Community Programs

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3760 - 010 - 001	Full Time Salaries	15,688	14,294	16,614	15,532	17,074	8,472	18,423		18,423
1 - 6 - 3760 - 010 - 002	Instructor Wages	-	-	-	-	-	-	-		0
1 - 6 - 3760 - 020 - 021	CPP	833	788	932	851	1,061	477	995		995
1 - 6 - 3760 - 020 - 022	EI	284	303	370	319	367	185	367		367
1 - 6 - 3760 - 020 - 023	Group Benefits	463	481	1,261	735	1,238	186	2,506		2,506
1 - 6 - 3760 - 020 - 025	OMERS	1,410	1,262	1,489	1,387	1,537	760	1,731		1,731
1 - 6 - 3760 - 020 - 026	EHT	304	272	322	300	333	166	359		359
1 - 6 - 3760 - 020 - 027	WSIB	471	456	510	479	528	249	569		569
	Sub total	19,453	17,856	21,498	19,602	22,138	10,494	24,950	-	24,950
Equipment Costs										
	Facility Costs									
1 - 6 - 3760 - 200 - 874	Facility Rental	-	-	-	-	0	-	0		0
	Sub total	-	-	-	-	0	-	0	0	0
Operating/Materials Costs										
1 - 6 - 3760 - 200 - 112	Program Supplies	-	-	-	-	-	-	-		0
1 - 6 - 3760 - 200 - 824	Special Activities	4,634	7,973	6,547	6,385	5,000	3,266	6,500		6,500
	Sub total	4,634	7,973	6,547	6,385	5,000	3,266	6,500	0	6,500
External Contracts										
1 - 6 - 3760 - 270 - 219	Volunteer Recognition	1,814	2,183	1,172	1,723	2,000	803	1,800		1,800
	Other Costs	1,814	2,183	1,172	1,723	2,000	803	1,800	-	1,800
	TOTAL - Expenditures	25,902	28,012	29,217	27,710	29,138	14,563	33,250	0	33,250
PROGRAM - REVENUE										
Interfund Transfers										
	Fees & Charges									
1 - 5 - 3760 - 830 - 823	Registration	2,730	2,719	-	1,816	3,000	-	3,000		3,000
	Sub total	2,730	2,719	-	1,816	3,000	-	3,000	0	3,000
1 - 5 - 3760 - 820 - 812	Provincial Grants	-	24	1,870	631	2,000	1,073	1,800		1,800
1 - 5 - 3760 - 820 - 811	Federal Grants	1,890	1,887	1,512	1,763	1,300	1,610	1,500		1,500
Other Revenue										
1 - 5 - 3760 - 870 - 824	Special Activities	2,042	4,592	1,562	2,732	5,000	584	5,000		5,000
1 - 5 - 3760 - 870 - 825	Band Concerts	-	-	-	-	-	-	-		0
	Sub total	2,042	4,592	1,562	2,732	5,000	584	5,000	0	5,000
	TOTAL - Revenue	6,662	9,223	4,944	6,943	11,300	3,266	11,300	-	11,300
	NET	19,240	18,789	24,273	20,767	17,838	11,297	21,950	0	21,950



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Day Camps

2025 Full-time Equivalent 0.00
 2026 Full-time Equivalent 0.00

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	91,907	105,372	124,083	107,120	145,824	119,613	143,067	0	143,067
Equipment Costs	-	-	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	-	-	0	0	0
Operating/Material Costs	7,206	12,852	11,470	10,509	17,000	6,652	14,000	0	14,000
External Contracts	-	-	-	-	-	-	0	0	0
Other Costs	-	-	-	-	-	-	0	0	0
TOTAL - Expenditures	99,112	118,224	135,553	117,630	162,824	126,265	157,067	0	157,067

PROGRAM - REVENUE

Interfund Transfers	-	-	-	-	-	-	0	0	0
Fees & Charges	159,389	193,162	208,241	186,931	225,000	229,394	235,000	0	235,000
Provincial/Federal Grants	23,100	10,850	9,274	14,408	20,000	-	20,000	0	20,000
Other Revenues	-	-	-	-	-	-	0	0	0
TOTAL - Revenues	182,489	204,012	217,515	201,339	245,000	229,394	255,000	0	255,000

NET	-83,377	-85,788	-81,962	-83,709	-82,176	-103,129	-97,933	0	-97,933
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DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Day Camps

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3770 - 010 - 002	Part Time Wages	80,502	90,648	108,947	93,366	124,000	104,614	123,600		123,600
1 - 6 - 3770 - 020 - 021	CPP	2,498	1,815	2,270	2,194	7,217	2,794	7,146		7,146
1 - 6 - 3770 - 020 - 022	EI	1,777	2,066	2,526	2,123	2,617	2,398	2,591		2,591
1 - 6 - 3770 - 020 - 023	Group Benefits	-	-	-	-	0	-	0		0
1 - 6 - 3770 - 020 - 025	OMERS	-	3,293	2,932	2,075	2,000	2,638	0		0
1 - 6 - 3770 - 020 - 026	EHT	1,567	1,766	2,120	1,817	2,434	2,037	2,410		2,410
1 - 6 - 3770 - 020 - 027	WSIB	2,418	2,961	3,359	2,913	3,856	3,061	3,819		3,819
1 - 6 - 3770 - 040 - 041	Mileage	25	78	-	35	-	-	-		0
1 - 6 - 3770 - 040 - 048	Uniforms	613	932	913	819	1,200	947	1,500		1,500
1 - 6 - 3770 - 200 - 117	Leadership Training	2,507	1,815	1,016	1,779	2,500	1,123	2,000		2,000
1 - 6 - 3770 - 200 - 116	Pool Guard	-	-	-	-	-	-	-		0
	Sub total	91,907	105,372	124,083	107,120	145,824	119,613	143,067	0	143,067
Equipment Costs										
	Facility Costs									
1 - 6 - 3770 - 200 - 874	Facility Rental	-	-	-	-	0	-	0		0
	Sub total	-	-	-	-	0	-	0	0	0
Operating/Materials Costs										
1 - 6 - 3770 - 210 - 112	Program Supplies	7,206	12,852	11,470	10,509	17,000	6,652	14,000		14,000
	Sub total	7,206	12,852	11,470	10,509	17,000	6,652	14,000	0	14,000
External Contracts										
	Other Costs									
1 - 6 - 3770 - 200 - 262	Refunds	-	-	-	-	0	-	0		0
	Sub total	-	-	-	-	0	-	0	0	0
	TOTAL - Expenditures	99,112	118,224	135,553	117,630	162,824	126,265	157,067	0	157,067
PROGRAM - REVENUE										
Interfund Transfers										
	Fees & Charges									
1 - 5 - 3770 - 830 - 823	Registrations	159,389	193,162	208,241	186,931	225,000	229,394	235,000		235,000
	Sub total	159,389	193,162	208,241	186,931	225,000	229,394	235,000	0	235,000
1 - 5 - 3770 - 810 - 812	Provincial Grants	-	-	-	-	0	-	0		0
1 - 5 - 3770 - 870 - 811	Federal Grants	23,100	10,850	9,274	14,408	20,000	-	20,000		20,000
Other Revenues										
1 - 5 - 3770 - 870 - 300	Miscellaneous	-	-	-	-	-	-	-		0
1 - 5 - 3770 - 830 - 831	Donations	-	-	-	-	-	-	-		0
	Sub total	-	-	-	-	0	-	0	0	0
	TOTAL - Revenue	182,489	204,012	217,515	201,339	245,000	229,394	255,000	-	255,000
	NET	-83,377	-85,788	-81,962	-83,709	-82,176	-103,129	-97,933	0	-97,933



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Libraries

2025 Full-time Equivalent 0.00
 2026 Full-time Equivalent 0.00

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	4,789	433	-	1,741	-	-	0	0	0
Equipment Costs	-	-	-	-	-	-	0	0	0
Facility Costs	3,754	26,296	27,809	19,286	33,162	23,097	32,000	0	32,000
Operating/Materials Costs	16,880	8,670	710	8,753	14,000	14,004	0	0	0
External Contracts	-	-	-	-	-	-	0	0	0
Other Costs	15,053	15,804	16,694	15,850	19,103	12,735	19,103	-30	19,073
Subsidized Costs	-	-	-	-	-	-	0	0	0
TOTAL - Expenditures	40,476	51,202	45,213	45,630	66,265	49,836	51,103	-30	51,073

PROGRAM - REVENUE

Interfund Transfers	6,003	3,163	710	3,292	14,000	13,423	0	0	0
Fees & Charges	-	14,000	12,938	8,979	19,888	-	20,000	0	20,000
Provincial Grants	-	-	-	-	-	-	0	0	0
Other Revenue	-	-	19,574	6,525	-	-	12,000	0	12,000
TOTAL - Revenue	6,003	17,163	33,222	18,796	33,888	13,423	32,000	0	32,000
NET	34,473	34,039	11,991	26,834	32,377	36,412	19,103	-30	19,073



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Libraries
PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs										
1 - 6 - 3800 - 010 - 001	Full Time Wages	4,413	433	-	1,615	-	-	-		0
1 - 6 - 3800 - 020 - 021	CPP	99	-	-	33	-	-	-		0
1 - 6 - 3800 - 020 - 022	EI	36	-	-	12	-	-	-		0
1 - 6 - 3800 - 020 - 023	Group Benefits	-	-	-	-	-	-	-		0
1 - 6 - 3800 - 020 - 025	OMERS	151	-	-	50	-	-	-		0
1 - 6 - 3800 - 020 - 026	EHT	35	-	-	12	-	-	-		0
1 - 6 - 3800 - 020 - 027	WSIB	55	-	-	18	-	-	-		0
	Sub total	4,789	433	-	1,741	-	-	-	-	-
Equipment Costs										
		-	-	-	-	0	-	0	0	0
Facility Costs										
1 - 6 - 3800 - 120 - 123	Snow Removal	3,754	13,796	14,872	10,807	13,274	9,434	12,000		12,000
1 - 6 - 3800 - 120 - 124	Garbage	-	-	-	-	0	-	0		0
1 - 6 - 3800 - 120 - 311	Rental/Lease	-	12,500	12,938	8,479	19,888	13,663	20,000		20,000
	Sub total	3,754	26,296	27,809	19,286	33,162	23,097	32,000	-	32,000
Operating/Material Costs										
1 - 6 - 3800 - 120 - 098	Library Outside Maintenance	10,878	5,506	-	5,461	-	580			0
1 - 6 - 3800 - 758 - 800	Minor Capital	6,003	3,163	710	3,292	14,000	13,423			0
	Sub total	16,880	8,670	710	8,753	14,000	14,004	0	0	0
External Contracts										
		-	-	-	-	0	-	0	0	0
Other Costs										
1 - 6 - 3800 - 190 - 962	Transfer to Insurance Reserve	939	984	1,133	1,019	1,208	805	1,208	-30	1,178
1 - 6 - 3800 - 190 - 966	Transfer to Building Reserve Fund	14,114	14,820	15,561	14,832	17,895	11,930	17,895		17,895
	Sub total	15,053	15,804	16,694	15,850	19,103	12,735	19,103	-30	19,073
TOTAL - Expenditures		40,476	51,202	45,213	45,630	66,265	49,836	51,103	-30	51,073
PROGRAM - REVENUE										
Interfund Transfers										
1 - 5 - 3800 - 190 - 949	Transfer from Building Reserve	6,003	3,163	710	3,292	14,000	13,423	0	0	0
	Sub Total	6,003	3,163	710	3,292	14,000	13,423	0	0	0
1 - 5 - 3800 - 870 - 874	Rent	-	14,000	12,938	8,979	19,888	-	20,000		20,000
	Fees & Charges	-	14,000	12,938	8,979	19,888	-	20,000	-	20,000
	Provincial Grants	-	-	-	-	0	-	0	0	0
1 - 5 - 3800 - 270 - 200	Misc Recoverable	-	-	6,300	2,100	-	-		0	0
1 - 5 - 3800 - 870 - 300	Miscellaneous	-	-	13,274	4,425	13,274	-	12,000		12,000
	Other Revenue	-	-	19,574	6,525	13,274	-	12,000	-	12,000
TOTAL - Revenue		6,003	17,163	33,222	18,796	47,162	13,423	32,000	0	32,000
NET		34,473	34,039	11,991	26,834	19,103	36,412	19,103	-30	19,073



DEPARTMENT PROGRAM **RECREATION & COMMUNITY SERVICES**
Other Township Owned Facilities

2025 Full-time Equivalent 0.00
 2026 Full-time Equivalent 0.00

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	1,298	-	-	433	-	-	0	0	0
Equipment Costs	-	-	-	-	-	-	0	0	0
Facility Costs	28,507	30,688	29,834	29,677	73,460	104,732	58,160	-	58,160
Operating/Material Costs	18,439	8,151	17,989	14,860	20,000	8,272	2,000	0	2,000
External Contracts	17,342	16,767	22,736	18,949	40,000	19,622	10,000	0	10,000
Other Costs	42,906	45,043	47,700	45,216	54,468	36,312	54,468	-122	54,346
Subsidized Costs	-	-	-	-	-	-	0	0	0
TOTAL - Expenditures	108,493	100,650	118,260	109,134	187,928	168,938	124,628	-122	124,506

PROGRAM - REVENUE

Interfund Transfers	18,439	8,151	17,989	14,860	20,000	8,272	2,000	0	2,000
Fees & Charges	118,188	121,324	127,635	122,382	213,800	295,203	215,460	0	215,460
Provincial Grants	-	-	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	-	-	0	0	0
TOTAL - Revenues	136,627	129,475	145,624	137,242	233,800	303,474	217,460	0	217,460

NET **-28,134** **-28,825** **-27,364** **-28,108** **-45,872** **-134,536** **-92,832** **-122** **-92,954**



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Other Township Owned Facilities
PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs									
1 - 6 - 3795 - 010 - 001 Full Time Wages	1,067	-	-	356	-	-	-	-	0
1 - 6 - 3795 - 020 - 021 CPP	59	-	-	20	-	-	-	-	0
1 - 6 - 3795 - 020 - 022 EI	21	-	-	7	-	-	-	-	0
1 - 6 - 3795 - 020 - 023 Group Benefits	-	-	-	-	-	-	-	-	0
1 - 6 - 3795 - 020 - 025 OMERS	98	-	-	33	-	-	-	-	0
1 - 6 - 3795 - 020 - 026 EHT	21	-	-	7	-	-	-	-	0
1 - 6 - 3795 - 020 - 027 WSIB	33	-	-	11	-	-	-	-	0
Sub Total	1,298	0	0	433	0	0	0	0	0
Equipment Costs									
	0	0	0	0	0	0	0	0	0
Facility Costs									
<u>Bristow Park Building - Elmira</u>									
1 - 6 - 3795 - 712 - 098 VIC (Elmira/St. Jacobs) - R & M	-	1,953	523	825	1,000	283	1,000	-	1,000
1 - 6 - 3795 - 712 - 151 VIC (Elmira/St. Jacobs) - Hydro	1,276	1,118	1,297	1,230	1,200	806	1,200	-	1,200
1 - 6 - 3795 - 712 - 152 VIC (Elmira/St. Jacobs) - Heat	-	-	-	-	-	-	-	-	0
1 - 6 - 3795 - 712 - 153 VIC (Elmira/St. Jacobs) - Water	206	235	171	204	200	110	200	-	200
1 - 6 - 3795 - 712 - 154 VIC (Elmira/St. Jacobs) - Sewer	226	290	180	232	260	113	260	-	260
Sub Total	1,709	3,597	2,170	2,492	2,660	1,312	2,660	-	2,660
<u>22 Church St W - Elmira</u>									
1 - 6 - 3795 - 718 - 098 22 Church St - R & M	-	-	-	-	-	3,658	-	-	-
1 - 6 - 3795 - 718 - 151 22 Church St- Hydro	-	-	-	-	-	-	-	-	-
1 - 6 - 3795 - 718 - 152 22 Church St - Heat	-	-	-	-	-	-	-	-	-
1 - 6 - 3795 - 718 - 153 22 Church St - Water	-	-	-	-	-	492	-	-	-
1 - 6 - 3795 - 718 - 154 22 Church St - Sewer	-	-	-	-	-	764	-	-	-
1 - 6 - 3795 - 718 - 155 22 Church St - Taxes	-	-	-	-	-	62,796	-	-	-
Sub Total	-	-	-	-	-	67,710	-	-	-
<u>Warehouse/Mockingbird - St. Jacobs/Elmira</u>									
1 - 6 - 3795 - 764 - 098 Warehouse/Mockingbird - R & M	3,713	4,244	5,986	4,648	7,500	4,854	0	-	0
1 - 6 - 3795 - 764 - 151 Warehouse /Mockingbird- Hydro	8,212	8,377	8,433	8,341	10,800	8,852	14,000	-	14,000
1 - 6 - 3795 - 764 - 152 Warehouse/Mockingbird - Heat	4,784	5,540	4,832	5,052	13,000	8,846	14,000	-	14,000
1 - 6 - 3795 - 764 - 153 Warehouse/Mockingbird - Water	495	374	367	412	13,500	2,197	5,500	-	5,500
1 - 6 - 3795 - 764 - 154 Warehouse/Mockingbird - Sewer	436	521	498	485	18,000	3,416	8,000	-	8,000
1 - 6 - 3795 - 764 - 155 Warehouse/Mockingbird - Taxes	6,614	6,934	7,288	6,946	8,000	7,323	9,000	-	9,000
Sub Total	24,255	25,991	27,404	25,883	70,800	35,487	50,500	0	50,500
<u>Miscellaneous</u>									
1 - 6 - 3795 - 772 - 098 Surplus Building Costs-General Repairs	2,544	1,101	-	1,215	-	-	5,000	-	5,000
1 - 6 - 3795 - 772 - 153 Surplus Building Costs-Water	-	-	130	43	-	110	-	-	-
1 - 6 - 3795 - 772 - 154 Surplus Building Costs-Sewer	-	-	130	43	-	113	-	-	-
Sub Total	2,544	1,101	260	1,302	-	223	5,000	-	5,000
Operating/Material Costs									
1 - 6 - 3795 - 758 - 800 Minor Capital	18,439	8,151	17,989	14,860	20,000	8,272	2,000	-	2,000



Sub Total		18,439	8,151	17,989	14,860	20,000	8,272	2,000	2,000
External Contracts									
1 - 6 - 3795 - 711 - 121	Contract Facilities Inspection	17,342	16,767	22,736	18,949	40,000	19,622	10,000	10,000
Sub Total		17,342	16,767	22,736	18,949	40,000	19,622	10,000	10,000
Other Costs									
1 - 6 - 3795 - 190 - 962	Transfer to Insurance Reserve	3,821	4,004	4,609	4,145	4,914	3,276	4,914	4,792
1 - 6 - 3795 - 190 - 966	Transfer to Building Reserve Fund	39,085	41,039	43,091	41,072	49,554	33,036	49,554	49,554
Sub Total		42,906	45,043	47,700	45,216	54,468	36,312	54,468	54,346
TOTAL -Expenditures		108,493	100,650	118,260	109,134	187,928	168,938	124,628	122 124,506

Legislated designated substance audits



DEPARTMENT RECREATION & COMMUNITY SERVICES
PROGRAM Other Township Owned Facilities
PROGRAM - REVENUE

ACCOUNT DESCRIPTION		2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 DEPARTMENT	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Interfund Transfers										
1 - 5 - 3795 - 190 - 949	Transfer from Reserve Fund	18,439	8,151	17,989	14,860	20,000	8,272	2,000	0	2,000
	Sub Total	18,439	8,151	17,989	14,860	20,000	8,272	2,000	-	2,000
Fees & Charges										
<u>Warehouse (St. Jacobs), VIC (Elmira), Mockingbird (Elmira)</u>										
1 - 5 - 3795 - 870 - 151	Hydro	9,046	8,346	9,730	9,040	12,000	7,129	15,200		15,200
1 - 5 - 3795 - 870 - 152	Heat	4,755	5,540	4,832	5,042	13,000	6,916	14,000		14,000
1 - 5 - 3795 - 870 - 153	Water	496	374	367	412	13,200	573	8,260		8,260
1 - 5 - 3795 - 870 - 154	Sewer	436	521	498	485	17,600	852	10,000		10,000
1 - 5 - 3795 - 870 - 155	Taxes	6,614	6,934	7,288	6,946	8,000	31,815	9,000	VIC - \$7	9,000
1 - 5 - 3795 - 870 - 874	Rent	96,842	99,609	104,920	100,457	150,000	247,917	159,000	Mockingbird - \$50 Kalora - \$102	159,000
1 - 5 - 3795 - 870 - 200	Misc Recoverable	-	-	-	-	-	-	-		0
	Sub Total	118,188	121,324	127,635	122,382	213,800	295,203	215,460	0	215,460
	Provincial Grants	-	-	-	-	0	-	0	0	0
	Other Revenues	-	-	-	-	0	-	0	0	0
	TOTAL - Revenue	136,627	129,475	145,624	137,242	233,800	303,474	217,460	0	217,460
	NET	-28,134	-28,825	-27,364	-28,108	-45,872	-134,536	-92,832	-122	-92,954



DEPARTMENT PROGRAM **RECREATION & COMMUNITY SERVICES**
Administrative Building

2025 Full-time Equivalent 0.00
 2026 Full-time Equivalent 0.00

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
	Staff Costs	22,704	36,050	41,687	33,480	34,886	25,566	28,830	0	28,830
	Equipment Costs	-	-	-	-	-	-	0	0	0
	Facility Costs	28,151	33,127	20,554	27,278	33,000	37,505	37,000	0	37,000
	Operating/Material Costs	86,009	72,229	53,601	70,613	71,950	43,240	100,200	0	100,200
	External Contracts	23,816	22,028	21,008	22,284	21,000	16,658	23,000	0	23,000
	Other Costs	38,795	40,730	42,965	40,830	49,219	32,813	49,219	-60	49,159
	Subsidized Costs	-	-	-	-	-	-	0	0	0
	TOTAL Expenditures	199,475	204,164	179,816	194,485	210,055	155,781	238,249	-60	238,189
PROGRAM - REVENUE										
	Interfund Transfer	20,148	20,963	1,587	14,233	15,000	-	45,000	0	45,000
	Fees and Charges	-	-	-	-	-	-	0	0	0
	Provincial Grants	-	-	-	-	-	-	0	0	0
	Other Revenue	219,902	160,097	178,559	186,186	195,055	130,037	193,249	-60	193,189
	TOTAL - Revenue	240,050	181,060	180,146	200,419	210,055	130,037	238,249	-60	238,189
	NET	- 40,575	23,104	- 331	- 5,934	-	25,744	0	0	0

DEPARTMENT RECREATION & COMMUNITY SERVICES
 PROGRAM Administrative Building

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Costs									
1 - 6 - 3794 - 010 - 001 Full Time Wages	20,043	-	-	6,681	-	-	-		0
1 - 6 - 3794 - 010 - 002 Part Time Wages	-	30,140	34,418	21,520	29,000	21,138	25,647		25,647
1 - 6 - 3794 - 020 - 021 CPP	983	1,467	1,681	1,377	1,309	1,037	1,353		1,353
1 - 6 - 3794 - 020 - 022 EI	439	687	800	642	522	484	538		538
1 - 6 - 3794 - 020 - 023 Group Benefits	-	-	-	-	-	-	-		0
1 - 6 - 3794 - 020 - 025 OMERS	241	2,190	3,056	1,829	2,800	1,877	-		0
1 - 6 - 3794 - 020 - 026 EHT	394	586	671	551	486	412	500		500
1 - 6 - 3794 - 020 - 027 WSIB	604	980	1,062	882	769	618	792		792
Sub total	22,704	36,050	41,687	33,480	34,886	25,566	28,830	-	28,830
Equipment Costs									
-	-	-	-	-	0	-	0	0	0
Facility Costs									
1 - 6 - 3794 - 110 - 098 Repairs	22,163	30,192	16,122	22,825	28,000	30,278	28,000		28,000
1 - 6 - 3794 - 120 - 122 Services	-	-	-	-	-	-	-		0
1 - 6 - 3794 - 120 - 123 Snow Removal	5,988	2,936	4,433	4,452	5,000	7,226	9,000		9,000
Sub total	28,151	33,127	20,554	27,278	33,000	37,505	37,000	0	37,000
Operating/Material Costs									
1 - 6 - 3794 - 150 - 151 Hydro	24,901	25,692	25,121	25,238	28,000	14,806	27,000		27,000
1 - 6 - 3794 - 150 - 152 Heat	5,345	8,583	8,571	7,500	9,000	5,729	9,000		9,000
1 - 6 - 3794 - 150 - 153 Water	844	775	843	821	850	624	900		900
1 - 6 - 3794 - 150 - 154 Sewer	779	1,040	1,127	982	1,100	858	1,300		1,300
1 - 6 - 3794 - 270 - 276 Telephone	13,845	15,176	16,351	15,124	18,000	9,474	17,000		17,000
1 - 6 - 3794 - 758 - 800 Minor Capital	40,295	20,963	1,587	20,948	15,000	11,749	45,000	Office Painting	45,000
Sub total	86,009	72,229	53,601	70,613	71,950	43,240	100,200	Furniture	0
External Contracts									
1 - 6 - 3794 - 120 - 121 Contracts	23,816	22,028	21,008	22,284	21,000	16,658	23,000	Door swipes	0
Sub total	23,816	22,028	21,008	22,284	21,000	16,658	23,000		23,000
Other Costs									
1 - 6 - 3794 - 190 - 962 Transfer to Insurance Reserve	1,881	1,971	2,268	2,040	2,418	1,612	2,418	-60	2,358
1 - 6 - 3794 - 190 - 966 Transfer to Building Reserve Fund	36,914	38,759	40,697	38,790	46,801	31,201	46,801		46,801
Sub total	38,795	40,730	42,965	40,830	49,219	32,813	49,219	-60	49,159
TOTAL Expenditures	199,475	204,164	179,816	194,485	210,055	155,781	238,249	-60	238,189

DEPARTMENT PROGRAM		RECREATION & COMMUNITY SERVICES Administrative Building									
PROGRAM - REVENUE											
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET	
1 - 5 - 3794 - 190 - 949	Contribution from Reserve Fund	20,148	20,963	1,587	14,233	15,000	-	45,000	0	45,000	
	Interfund Transfers	20,148	20,963	1,587	14,233	15,000	-	45,000	0	45,000	
	Fees & Charges	-	-	-	-	0	-	0	0	0	
	Provincial Grants	-	-	-	-	0	-	0	0	0	
	Other Revenues										
1 - 5 - 3794 - 170 - 175	Facility Cost Allocation	219,902	160,097	178,559	186,186	195,055	130,037	193,249	-60	193,189	
1 - 5 - 3794 - 870 - 300	Miscellaneous	-	-	-	-	0	-	0		0	
	Sub total	219,902	160,097	178,559	186,186	195,055	130,037	193,249	-60	193,189	
	TOTAL - Revenue	240,050	181,060	180,146	200,419	210,055	130,037	238,249	-60	238,189	
	NET	-40,575	23,104	-331	-5,934	0	25,744	0	0	0	