# DEPARTMENT SUMMARIES

The following section includes the department written budget comments and detailed budget excel files. There are also details around any new budget details in the relevant sections.

# CHIEF ADMINISTRATIVE OFFICER

## DEPARTMENT OVERVIEW

- Office of the CAO
- Climate Action and Sustainability
- Economic Development and Tourism
- Emergency Management
- Fire Services

The Office of the CAO is responsible for the overall administration of the Township and is directly accountable to Council.

Climate Action and Sustainability is responsible for co-ordinating the implementation of climate action across the Township.

Economic Development and Tourism is responsible for supporting local businesses and economic growth through key programs and services. Core services include business retention/expansion and attraction, corporate promotion and partnerships, and visitor services coordination.

Emergency Management is responsible for the development, management and training of our Emergency Plan.

Fire Services is responsible for providing community risk reduction services through its core functions of administration, public education, fire prevention, fire suppression, rescue, and training and development.

## BUDGET PRESSURES

No significant budget changes in the 2026 Budget can be found in the CAOs Office, or the areas of Economic Development and Tourism, and Climate Action and Sustainability.

The Fire Services area pressures relate to the continued implementation of market adjustments for volunteer firefighter positions, the need for a significant increase in the transfer of funding into the Equipment Reserve Fund, the completion of a Fire Master Plan and higher allocations for projected volunteer staffing costs at each of the station levels using a three year average.

## 2026 BUDGET HIGHLIGHTS

**CAOs Office**

- Continued implementation of the Strategic Plan

**Economic Development and Tourism**

- Continued strategic investment of the MAT funding through collaboration with the BIAs and our tourism partners
- Implementation of the St. Jacobs Brand Audit and Wayfinding Signage project

**Climate Action and Sustainability**

- Continued implementation of the Climate Action Plan

**Fire Services**

- Continued implementation of market adjustments for volunteer firefighters
- Significant increase required for allocation to Equipment Reserve
- Increase in allocation for volunteer firefighter station costs based on 3-year average
- Completion of Fire Master Plan
- Increased Firefighter Health and Safety regulations

**DEPARTMENT** CHIEF ADMINISTRATIVE OFFICER
**PROGRAM** Function Summary

| DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| **OPERATING EXPENDITURES** | | | | | | | | | |
| Administration | 338,349 | 345,472 | 402,123 | 361,981 | 346,272 | 265,132 | 356,782 | - | 356,782 |
| Climate Action & Sustainability | - | - | - | - | 148,646 | 114,743 | 166,885 | - | 166,885 |
| Economic Initiatives | 220,717 | 220,953 | 231,069 | 224,246 | 203,438 | 167,247 | 211,585 | - 3,000 | 208,585 |
| Tourism & Marketing | 102,917 | 35,568 | 46,044 | 61,510 | 81,128 | 287,943 | 81,454 | - | 81,454 |
| **TOTAL EXPENDITURES** | **661,983** | **601,994** | **679,236** | **647,738** | **779,484** | **835,064** | **816,706** | **-3,000** | **813,706** |
| **OPERATING REVENUE** | | | | | | | | | |
| Administration | 51,882 | 38,334 | 81,373 | 57,196 | 4,000 | 3,435 | 4,000 | - | 4,000 |
| Climate Action & Sustainability | - | - | - | - | 148,646 | 107,558 | 166,885 | - | 166,885 |
| Economic Initiatives | 41,448 | 17,248 | 2,111 | 20,269 | 65,719 | - | 69,793 | - | 69,793 |
| Tourism & Marketing | 85,468 | 15,647 | 35,800 | 45,638 | 60,000 | 257,347 | 60,000 | - | 60,000 |
| **TOTAL REVENUE** | **178,797** | **71,229** | **119,284** | **123,103** | **278,365** | **368,339** | **300,678** | **-** | **300,678** |
| **NET TOTAL** | **483,186** | **530,765** | **559,952** | **524,634** | **501,119** | **466,725** | **516,029** | **-3,000** | **513,029** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Department Summary**

**OPERATING EXPENDITURES**

| DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 ACTUAL | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 428,470 | 428,281 | 514,642 | 457,131 | 579,718 | 478,914 | 607,005 | - | 607,005 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | 7,854 | 5,718 | 6,377 | 6,650 | 6,966 | 6,386 | 6,902 | - | 6,902 |
| Operating Costs | 88,442 | 86,748 | 86,379 | 87,190 | 107,300 | 79,430 | 117,300 | - 3,000 | 114,300 |
| External Contracts | 57,810 | 55,810 | 35,935 | 49,852 | 25,500 | 5,386 | 25,500 | - | 25,500 |
| Other Operating | 79,407 | 25,437 | 35,902 | 46,916 | 60,000 | 264,949 | 60,000 | - | 60,000 |
| **TOTAL EXPENDITURES** | **661,983** | **601,994** | **679,236** | **647,738** | **779,484** | **835,064** | **816,706** | **-3,000** | **813,706** |

**OPERATING REVENUE**

| DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 ACTUAL | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | 21,162 | 48,334 | 117,173 | 62,223 | 245,865 | 346,866 | 261,928 | - | 261,928 |
| Fees and Charges | 2,850 | 4,500 | 2,111 | 3,154 | 2,500 | - | 2,500 | - | 2,500 |
| Provincal Grants | 54,088 | 4,576 | - | 19,555 | - | - | 6,250 | - | 6,250 |
| Other Revenues | 100,698 | 13,819 | - | 38,172 | 30,000 | 21,473 | 30,000 | - | 30,000 |
| **TOTAL REVENUE** | **178,797** | **71,229** | **119,284** | **123,103** | **278,365** | **368,339** | **300,678** | **-** | **300,678** |
| **NET TOTAL** | **483,186** | **530,765** | **559,952** | **524,634** | **501,119** | **466,725** | **516,029** | **(3,000)** | **513,029** |

WOOLWICH
TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Administration**

2025 Full-time Equivalent 2.60
2026 Full-time Equivalent 1.60

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 270,327 | 281,884 | 356,910 | 303,040 | 311,306 | 251,372 | 321,880 | - | 321,880 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | 7,854 | 5,718 | 6,377 | 6,650 | 6,966 | 6,386 | 6,902 | - | 6,902 |
| Operating costs | 2,359 | 2,060 | 2,900 | 2,440 | 2,500 | 1,988 | 2,500 | - | 2,500 |
| External Contracts | 57,810 | 55,810 | 35,935 | 49,852 | 25,500 | 5,386 | 25,500 | - | 25,500 |
| Other Cost | - | - | - | - | - | - | - | - | - |
| **TOTAL -Expenditures** | **338,349** | **345,472** | **402,123** | **361,981** | **346,272** | **265,132** | **356,782** | **-** | **356,782** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | 11,162 | 38,334 | 81,373 | 43,623 | 4,000 | 3,435 | 4,000 | - | 4,000 |
| Fees & Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | 40,720 | - | - | 13,573 | - | - | - | - | - |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **51,882** | **38,334** | **81,373** | **57,196** | **4,000** | **3,435** | **4,000** | **-** | **4,000** |
| **NET** | **286,467** | **307,138** | **320,750** | **304,785** | **342,272** | **261,697** | **352,782** | **-** | **352,782** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Administration**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - - 0115 010 - 001 | Full time salaries | 209,158 | 216,853 | 273,795 | 233,269 | 239,428 | 192,642 | 248,621 | | 248,621 |
| 1 - 6 - - 0115 020 - 021 | CPP | 5,561 | 5,878 | 9,036 | 6,825 | 6,700 | 6,156 | 6,955 | | 6,955 |
| 1 - 6 - - 0115 020 - 022 | EI | 1,910 | 1,970 | 3,058 | 2,313 | 2,350 | 1,996 | 2,390 | | 2,390 |
| 1 - 6 - - 0115 020 - 023 | Group Benefits | 16,929 | 17,493 | 23,582 | 19,335 | 18,017 | 15,243 | 17,634 | | 17,634 |
| 1 - 6 - - 0115 020 - 025 | OMERS | 23,761 | 24,911 | 31,126 | 26,600 | 28,819 | 23,016 | 30,004 | | 30,004 |
| 1 - 6 - - 0115 020 - 026 | EHT | 3,975 | 4,118 | 5,241 | 4,445 | 4,669 | 3,779 | 4,848 | | 4,848 |
| 1 - 6 - - 0115 020 - 027 | WSIB | 4,242 | 4,871 | 6,204 | 5,105 | 4,923 | 4,322 | 5,029 | | 5,029 |
| 1 - 6 - - 0115 040 - 041 | Mileage | 826 | 1,330 | 576 | 911 | 2,000 | 390 | 2,000 | | 2,000 |
| 1 - 6 - - 0115 040 - 044 | Staff membership fees | 755 | 1,325 | 1,243 | 1,108 | 1,400 | 1,355 | 1,400 | | 1,400 |
| 1 - 6 - - 0115 040 - 046 | Training and development | 3,211 | 3,134 | 3,049 | 3,131 | 3,000 | 2,474 | 3,000 | | 3,000 |
| | **Staff Cost** | **270,327** | **281,884** | **356,910** | **303,040** | **311,306** | **251,372** | **321,880** | **-** | **321,880** |
| | **Equipment Costs** | - | - | - | - | - | - | - | - | - |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - - 115 170 - 175 | Facility Cost Allocation | 7,854 | 5,718 | 6,377 | 6,650 | 6,966 | 6,386 | 6,902 | - | 6,902 |
| | **Sub total** | **7,854** | **5,718** | **6,377** | **6,650** | **6,966** | **6,386** | **6,902** | **-** | **6,902** |
| | **Oper/Maint. Costs** | | | | | | | | | |
| 1 - 6 - - 0115 200 - 203 | Meeting Expense | 283 | 646 | 1,462 | 797 | 750 | 1,226 | 750 | | 750 |
| 1 - 6 - - 0115 270 - 271 | Office Supplies | 157 | 337 | 356 | 283 | 400 | 147 | 400 | | 400 |
| 1 - 6 - - 0115 270 - 277 | Photocopying | 490 | 306 | 33 | 276 | 350 | 88 | 350 | | 350 |
| 1 - 6 - - 0115 270 - 276 | Telephone | 1,429 | 771 | 1,050 | 1,083 | 1,000 | 528 | 1,000 | | 1,000 |
| | **Oper/Maint. Costs** | **2,359** | **2,060** | **2,900** | **2,440** | **2,500** | **1,988** | **2,500** | **-** | **2,500** |
| | **External Contracts** | | | | | | | | | |
| 1 - 6 - - 0115 250 - 253 | Emergency Management | 4,968 | 10,537 | 12,562 | 9,356 | 10,500 | 4,010 | 10,500 | | 10,500 |
| 1 - 6 - - 0115 200 - 519 | Emergency Operations (COVII | 40,720 | - | - | 13,573 | - | - | - | | - |
| 1 - 6 - - 0115 250 - 255 | Other Professional Fees | - | 33,151 | 17,372 | 16,841 | - | - | - | | - |
| 1 - 6 - - 0115 270 - 300 | Miscellaneous | 12,122 | 12,121 | 6,002 | 10,082 | 15,000 | 1,376 | 15,000 | | 15,000 |
| | **External Contracts** | **57,810** | **55,810** | **35,935** | **49,852** | **25,500** | **5,386** | **25,500** | **-** | **25,500** |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL -Expenditures** | **338,349** | **345,472** | **402,123** | **361,981** | **346,272** | **265,132** | **356,782** | **-** | **356,782** |

WOOLWICH TOWNSHIP

**PROGRAM - REVENUE**

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Other Revenues** | | | | | | | | | |
| 1 - 5 - - 0115 190 - 948 | Contribution from Reserves | 7,500 | 33,151 | 16,980 | 19,210 | - | - | - | | - |
| 1 - 5 - - 0115 190 - 949 | Contribution from Reserves Fu | - | - | 60,542 | 20,181 | - | - | - | | - |
| 1 - 5 - - 0115 870 - 200 | Miscellaneous Revenue | 3,662 | 5,183 | 3,851 | 4,232 | 4,000 | 3,435 | 4,000 | | 4,000 |
| 1 - 5 - - 0115 870 - 831 | Donations | - | - | - | - | | - | | | - |
| | | **11,162** | **38,334** | **81,373** | **43,623** | **4,000** | **3,435** | **4,000** | **-** | **4,000** |
| | **Fees & Charges** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| 1 - 5 - - 0115 870 - 812 | **Provincial Grants** | **40,720** | **-** | **-** | **13,573** | **-** | **-** | **-** | | **-** |
| | **Other Revenues** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Revenue** | **51,882** | **38,334** | **81,373** | **57,196** | **4,000** | **3,435** | **4,000** | **-** | **4,000** |
| | **NET** | **286,467** | **307,138** | **320,750** | **304,785** | **342,272** | **261,697** | **352,782** | **-** | **352,782** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Climate Action & Sustainability**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 1.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | - | - | - | - | 130,946 | 105,302 | 139,185 | - | 139,185 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | - | - | - | - | - | - | - | - | - |
| Operating costs | - | - | - | - | 17,700 | 9,441 | 27,700 | - | 27,700 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Cost | - | - | - | - | - | - | - | - | - |
| **TOTAL -Expenditures** | **-** | **-** | **-** | **-** | **148,646** | **114,743** | **166,885** | **-** | **166,885** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | 148,646 | 107,558 | 160,635 | - | 160,635 |
| Fees & Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | 6,250 | - | 6,250 |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **-** | **-** | **-** | **-** | **148,646** | **107,558** | **166,885** | **-** | **166,885** |
| **NET** | **-** | **-** | **-** | **-** | **-** | **7,185** | **-** | **-** | **-** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Climate Action & Sustainability**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - - 0117 010 - 001 | Full time salaries | - | - | - | - | 91,067 | 74,605 | 97,877 | | 97,877 |
| 1 - 6 - - 0117 020 - 021 | CPP | - | - | - | - | 4,208 | 4,143 | 4,208 | | 4,208 |
| 1 - 6 - - 0117 020 - 022 | EI | - | - | - | - | 1,469 | 1,320 | 1,469 | | 1,469 |
| 1 - 6 - - 0117 020 - 023 | Group Benefits | - | - | - | - | 10,652 | 9,069 | 10,745 | | 10,745 |
| 1 - 6 - - 0117 020 - 025 | OMERS | - | - | - | - | 9,460 | 7,562 | 10,454 | | 10,454 |
| 1 - 6 - - 0117 020 - 026 | EHT | - | - | - | - | 1,776 | 1,462 | 1,909 | | 1,909 |
| 1 - 6 - - 0117 020 - 027 | WSIB | - | - | - | - | 2,814 | 2,197 | 3,024 | | 3,024 |
| 1 - 6 - - 0117 040 - 041 | Mileage | - | - | - | - | 500 | 158 | 500 | | 500 |
| 1 - 6 - - 0117 040 - 044 | Staff membership fees | - | - | - | - | 7,000 | 4,658 | 7,000 | | 7,000 |
| 1 - 6 - - 0117 040 - 046 | Training and development | - | - | - | - | 2,000 | 127 | 2,000 | | 2,000 |
| | **Staff Cost** | **-** | **-** | **-** | **-** | **130,946** | **105,302** | **139,185** | **-** | **139,185** |
| | **Equipment Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - - 0117 170 - 175 | Facility Cost Allocation | - | - | - | - | - | - | - | - | - |
| | **Sub total** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Oper/Maint. Costs** | | | | | | | | | |
| 1 - 6 - - 0117 100 - 109 | Greening/Climate | - | - | - | - | 17,500 | 9,423 | 17,500 | | 17,500 |
| 1 - 6 - - 0117 270 - 271 | Office Supplies | - | - | - | - | 100 | 13 | 100 | | 100 |
| 1 - 6 - - 0117 270 - 277 | Photocopying | - | - | - | - | 100 | 5 | 100 | | 100 |
| 1 - 6 - - 0117 270 - 276 | Telephone | - | - | - | - | - | - | - | | - |
| | Climate Smart Schools Grant Progra | - | - | - | - | - | - | 10,000 | | 10,000 |
| | **Oper/Maint. Costs** | **-** | **-** | **-** | **-** | **17,700** | **9,441** | **27,700** | **-** | **27,700** |
| | **External Contracts** | | | | | | | | | |
| 1 - 6 - - 0117 270 - 300 | Miscellaneous | - | - | - | - | - | - | - | | - |
| | **External Contracts** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Other Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL -Expenditures** | **-** | **-** | **-** | **-** | **148,646** | **114,743** | **166,885** | **-** | **166,885** |

**PROGRAM - REVENUE**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENT | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Interfund Transfers** | | | | | | | | | |
| 1 - 5 - - 0117 190 - 948 | Contribution from Reserves | - | - | - | - | - | - | - | | - |
| 1 - 5 - - 0117 190 - 949 | Contribution from Reserves Fund | - | - | - | - | 148,646 | 107,444 | 160,635 | | 160,635 |
| 1 - 5 - 0 - 870 - 300 | Miscellaneous | | | | | - | 114 | | | |
| | | **-** | **-** | **-** | **-** | **148,646** | **107,558** | **160,635** | **-** | **160,635** |
| | **Fees & Charges** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Other Grants** | | | | | | **-** | | | |
| | **Provincial Grants** | **-** | **-** | **-** | **-** | **-** | **-** | **6,250** | | **6,250** |
| | **Other Revenues** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Revenue** | **-** | **-** | **-** | **-** | **148,646** | **107,558** | **166,885** | **-** | **166,885** |
| | **NET** | **-** | **-** | **-** | **-** | **-** | **7,185** | **-** | **-** | **-** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Economic Initiatives**

2025 Full-time Equivalent 1.00
2026 Full-time Equivalent 1.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Cost | 147,465 | 146,397 | 157,732 | 150,531 | 126,438 | 109,304 | 134,585 | - | 134,585 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | - | - | - | - | - | - | - | - | - |
| Operating/Material Costs | 73,252 | 74,556 | 73,338 | 73,715 | 77,000 | 57,943 | 77,000 | (3,000) | 74,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **220,717** | **220,953** | **231,069** | **224,246** | **203,438** | **167,247** | **211,585** | **(3,000)** | **208,585** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | 63,219 | - | 67,293 | - | 67,293 |
| Fees and Charges | 2,850 | 4,500 | 2,111 | 3,154 | 2,500 | - | 2,500 | - | 2,500 |
| Provincial Grants | 13,368 | 4,576 | - | 5,981 | - | - | - | - | - |
| Other Revenue | 25,230 | 8,172 | - | 11,134 | - | - | - | - | - |
| **TOTAL - Revenue** | **41,448** | **17,248** | **2,111** | **20,269** | **65,719** | **-** | **69,793** | **-** | **69,793** |
| **NET** | **179,269** | **203,705** | **228,958** | **203,977** | **137,719** | **167,247** | **141,793** | **(3,000)** | **138,793** |

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Economic Initiatives**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - - 4200 010 - 001 | Full Time Salaries | 89,443 | 98,615 | 106,854 | 98,304 | 91,067 | 78,756 | 97,877 | | 97,877 |
| 1 - 6 - - 4200 010 - 002 | Part Time Salaries | 21,843 | 8,453 | - | 10,099 | - | - | | | - |
| 1 - 6 - - 4200 020 - 021 | CPP | 4,773 | 5,879 | 5,823 | 5,492 | 4,208 | 4,428 | 4,208 | | 4,208 |
| 1 - 6 - - 4200 020 - 022 | EI | 1,746 | 2,116 | 2,109 | 1,991 | 1,469 | 1,471 | 1,469 | | 1,469 |
| 1 - 6 - - 4200 020 - 023 | Group Benefits | 10,043 | 12,530 | 21,064 | 14,546 | 10,744 | 8,677 | 10,745 | | 10,745 |
| 1 - 6 - - 4200 020 - 025 | OMERS | 8,949 | 9,787 | 10,709 | 9,815 | 9,460 | 7,961 | 10,454 | | 10,454 |
| 1 - 6 - - 4200 020 - 026 | EHT | 2,176 | 2,037 | 2,262 | 2,158 | 1,776 | 1,542 | 1,909 | | 1,909 |
| 1 - 6 - - 4200 020 - 027 | WSIB | 3,364 | 3,413 | 3,580 | 3,452 | 2,814 | 2,317 | 3,024 | | 3,024 |
| 1 - 6 - - 4200 040 - 041 | Mileage | 918 | 1,009 | 1,164 | 1,030 | 750 | 503 | 750 | | 750 |
| 1 - 6 - - 4200 040 - 044 | Memberships | 1,566 | 1,609 | 1,603 | 1,593 | 1,500 | 1,477 | 1,500 | | 1,500 |
| 1 - 6 - - 4200 040 - 046 | Training and development | 2,644 | 949 | 2,563 | 2,052 | 2,650 | 2,172 | 2,650 | | 2,650 |
| | **Staff Costs** | **147,465** | **146,397** | **157,732** | **150,531** | **126,438** | **109,304** | **134,585** | **-** | **134,585** |
| | **Equipment Costs** | | | | | | | | | |
| 1 - 6 - - 4200 090 - 300 | Equipment Repairs/Maintenance | - | - | - | - | - | - | - | - | - |
| | **Equipment Costs** | - | - | - | - | - | - | - | - | - |
| | **Facility Costs** | - | - | - | - | - | - | - | - | - |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - - 4200 270 - 271 | Office Supplies | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4200 270 - 276 | Telephone | 837 | 1,492 | 569 | 966 | 1,000 | 363 | 1,000 | | 1,000 |
| 1 - 6 - - 4200 270 - 256 | General Promotion | 4,947 | 3,507 | 2,973 | 3,809 | 5,000 | 2,788 | 5,000 | | 5,000 |
| 1 - 6 - - 4200 270 - 207 | Regional Partnerships | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | | 50,000 |
| 1 - 6 - - 4200 270 - 208 | Business Retention & Expansion | 983 | 3,547 | 2,544 | 2,358 | 6,000 | 325 | 6,000 | | 6,000 |
| 1 - 6 - - 4200 270 - 209 | Agricultural Initiatives | 6,634 | - | 6,424 | 4,353 | 5,000 | 2,198 | 5,000 | | 5,000 |
| 1 - 6 - - 4200 270 - 300 | Miscellaneous | 9,851 | 16,010 | 10,827 | 12,229 | 10,000 | 2,269 | 10,000 | (3,000) | 7,000 |
| | **Operating/Material Costs** | **73,252** | **74,556** | **73,338** | **73,715** | **77,000** | **57,943** | **77,000** | **(3,000)** | **74,000** |
| | **External Contract** | | | | | | | | | |
| | **External Contract** | - | - | - | - | - | - | - | - | - |
| | **Other Costs** | | | | | | | | | |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Expenditures** | **220,717** | **220,953** | **231,069** | **224,246** | **203,438** | **167,247** | **211,585** | **(3,000)** | **208,585** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Economic Initiatives**

**<u>PROGRAM - REVENUE</u>**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 - 5 - - 4200 975 - 948 | Contribution from Reserves | - | - | - | - | - | - | - | - | - |
| 1 - 5 - - 4200 975 - 949 | Contribution from Reserves Fund | - | - | - | - | 63,219 | - | 67,293 | | 67,293 |
| 1 | | **-** | **-** | **-** | **-** | **63,219** | **-** | **67,293** | **-** | **67,293** |
| | **<u>Fees & Charges</u>** | | | | | | | | | |
| 1 - 5 - - 4200 870 - 954 | Co-operative Advertising/Sponsorshi | 2,850 | 4,500 | 2,111 | 3,154 | 2,500 | - | 2,500 | | 2,500 |
| | **Fees & Charges** | **2,850** | **4,500** | **2,111** | **3,154** | **2,500** | **-** | **2,500** | **-** | **2,500** |
| | **<u>Provincial Grants</u>** | | | | | | | | | |
| 1 - 5 - - 4200 870 - 812 | Provincial Grants | 13,368 | 4,576 | - | 5,981 | - | - | - | - | - |
| | **Provincial Grants** | **13,368** | **4,576** | **-** | **5,981** | **-** | **-** | **-** | **-** | **-** |
| | **<u>Other Revenues</u>** | | | | | | | | | |
| 1 - 5 - - 4200 820 - 300 | Specific Grants | - | - | - | - | - | - | - | | - |
| 1 - 5 - - 4200 870 - 300 | Other Revenues | 25,230 | 8,172 | - | 11,134 | - | - | - | | - |
| | **Other Revenues** | **25,230** | **8,172** | **-** | **11,134** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Revenue** | **41,448** | **17,248** | **2,111** | **20,269** | **65,719** | **-** | **69,793** | **-** | **69,793** |
| | **NET** | **179,269** | **203,705** | **228,958** | **203,977** | **137,719** | **167,247** | **141,793** | **(3,000)** | **138,793** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Tourism & Marketing**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Cost | 10,678 | - | - | 3,559 | 11,028 | 12,936 | 11,354 | - | 11,354 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | - | - | - | - | - | - | - | - | - |
| Operating/Material Costs | 12,832 | 10,131 | 10,141 | 11,035 | 10,100 | 10,058 | 10,100 | - | 10,100 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | 79,407 | 25,437 | 35,902 | 46,916 | 60,000 | 264,949 | 60,000 | - | 60,000 |
| **TOTAL - Expenditures** | **102,917** | **35,568** | **46,044** | **61,510** | **81,128** | **287,943** | **81,454** | **-** | **81,454** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | 10,000 | 10,000 | 35,800 | 18,600 | 30,000 | 235,873 | 30,000 | - | 30,000 |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenue | 75,468 | 5,647 | - | 27,038 | 30,000 | 21,473 | 30,000 | - | 30,000 |
| **TOTAL - Revenue** | **85,468** | **15,647** | **35,800** | **45,638** | **60,000** | **257,347** | **60,000** | **-** | **60,000** |
| **NET** | **17,450** | **19,922** | **10,244** | **15,872** | **21,128** | **30,597** | **21,454** | **-** | **21,454** |

WOOLWICH TOWNSHIP

**DEPARTMENT** CHIEF ADMINISTRATIVE OFFICER
**PROGRAM** Tourism & Marketing

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - - 4210 010 - 001 | Full Time Salaries | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 010 - 002 | Part Time Salaries | 9,509 | - | - | 3,170 | 9,593 | 11,496 | 9,881 | | 9,881 |
| 1 - 6 - - 4210 020 - 021 | CPP | 486 | - | - | 162 | 751 | 618 | 768 | | 768 |
| 1 - 6 - - 4210 020 - 022 | EI | 211 | - | - | 70 | 201 | 263 | 207 | | 207 |
| 1 - 6 - - 4210 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 020 - 026 | EHT | 186 | - | - | 62 | 187 | 223 | 193 | | 193 |
| 1 - 6 - - 4210 020 - 027 | WSIB | 287 | - | - | 96 | 296 | 336 | 305 | | 305 |
| 1 - 6 - - 4210 040 - 041 | Mileage | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 040 - 044 | Memberships | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 040 - 046 | Training and development | - | - | - | - | - | - | - | | - |
| | **Staff Costs** | **10,678** | **-** | **-** | **3,559** | **11,028** | **12,936** | **11,354** | **-** | **11,354** |
| | **Equipment Costs** | | | | | | | | | |
| 1 - 6 - - 4210 090 - 300 | Equipment Repairs/Maintenance | - | - | - | - | - | - | - | - | - |
| | **Equipment Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Facility Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - - 4210 270 - 271 | Office Supplies | 332 | 131 | 141 | 202 | 100 | 58 | 100 | | 100 |
| 1 - 6 - - 4210 270 - 274 | Postage | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 270 - 276 | Telephone | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 270 - 265 | Tour Companies | - | - | - | - | - | - | - | | - |
| - 6 - - 4210 270 - 266 | Tour Guides | - | - | - | - | - | - | - | | - |
| 1 - 6 - - 4210 270 - 207 | Regional Partnerships | 12,500 | 10,000 | 10,000 | 10,833 | 10,000 | 10,000 | 10,000 | | 10,000 |
| | **Operating/Material Costs** | **12,832** | **10,131** | **10,141** | **11,035** | **10,100** | **10,058** | **10,100** | **-** | **10,100** |
| | **External Contract** | | | | | | | | | |
| | **External Contract** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | | **-** |
| | **Other Costs** | | | | | | | | | |
| 1 - 6 - - 4210 270 - 300 | Miscellaneous/Economic Initiatives | 79,407 | 25,437 | 35,902 | 46,916 | 60,000 | 264,949 | 60,000 | - | 60,000 |
| | **Other Costs** | **79,407** | **25,437** | **35,902** | **46,916** | **60,000** | **264,949** | **60,000** | **-** | **60,000** |
| | **TOTAL - Expenditures** | **102,917** | **35,568** | **46,044** | **61,510** | **81,128** | **287,943** | **81,454** | **-** | **81,454** |

Explore Waterloo Region

St. Jacobs Wayfinding

WOOLWICH TOWNSHIP

**DEPARTMENT** **CHIEF ADMINISTRATIVE OFFICER**
**PROGRAM** **Tourism & Marketing**

**PROGRAM - REVENUE**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 YEAR AVG. ACTUAL | 2025 DEPARTMENT | 2025 ACTUAL | 2026 DEPARTMENT | A | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 - 5 - - 4210 190 - 948 | Interfund Transfer | 10,000 | 10,000 | 35,800 | 18,600 | 30,000 | 235,873 | 30,000 | | 30,000 |
| | **Fees & Charges** | | | | | | | | | |
| 1 - 5 - - 4210 870 - 953 | Step-on bus tours | - | - | - | - | - | - | - | - | - |
| 1 - 5 - - 4210 870 - 273 | Community Guide Advertising Sales | | | - | - | - | - | - | - | - |
| | **Fees & Charges** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| 1 - 5 - - 4210 870 - 811 | Federal Grants | - | - | - | - | - | - | - | | - |
| | **Other Revenues** | | | | | | | | | |
| 1 - 5 - - 4210 820 - 300 | Specific Grants | 8,229 | 30 | - | 2,753 | - | - | - | | - |
| 1 - 5 - - 4210 870 - 300 | Other Revenues | 67,239 | 5,617 | - | 24,285 | 30,000 | 21,473 | 30,000 | - | 30,000 |
| | **Other Revenues** | **75,468** | **5,647** | **-** | **27,038** | **30,000** | **21,473** | **30,000** | **-** | **30,000** |
| | **TOTAL - Revenue** | **85,468** | **15,647** | **35,800** | **45,638** | **60,000** | **257,347** | **60,000** | **-** | **60,000** |
| | **NET** | **17,450** | **19,922** | **10,244** | **15,872** | **21,128** | **30,597** | **21,454** | **-** | **21,454** |

From MAT for St. Jacobs Wayfinding

RTO4 contribution towards St. Jacobs Wayfinding (50/50 match)

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Function Summary**

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Administration | 1,262,842 | 1,414,279 | 1,870,966 | 1,516,029 | 2,171,096 | 1,261,883 | 2,237,519 | 202,568 | 2,440,087 |
| Fire Prevention & Education | 60,892 | 76,960 | 60,252 | 66,035 | 68,000 | 44,712 | 87,500 | - | 87,500 |
| Breslau Station | 204,369 | 214,408 | 250,361 | 223,046 | 242,143 | 150,935 | 268,354 | - | 268,354 |
| Conestogo Station | 133,416 | 143,671 | 175,603 | 150,897 | 177,301 | 84,418 | 185,533 | - | 185,533 |
| Elmira Station | 271,694 | 342,044 | 364,842 | 326,193 | 311,382 | 223,327 | 386,416 | - | 386,416 |
| Floradale Station | 165,014 | 170,892 | 210,726 | 182,211 | 182,462 | 108,164 | 216,012 | - | 216,012 |
| Maryhill Station | 140,365 | 121,263 | 155,746 | 139,125 | 175,448 | 83,441 | 173,904 | - | 173,904 |
| St Jacobs Station | 201,972 | 233,679 | 278,947 | 238,199 | 285,864 | 172,113 | 301,999 | - | 301,999 |
| **TOTAL - Expenditures** | **2,440,564** | **2,717,195** | **3,367,443** | **2,841,734** | **3,613,695** | **2,128,992** | **3,857,236** | **202,568** | **4,059,804** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Administration | 216,086 | 213,036 | 259,999 | 229,707 | 341,420 | 143,040 | 242,648 | 80,000 | 322,648 |
| Fire Prevention & Education | 1,692 | 1,230 | 7,683 | 3,535 | - | 4,803 | - | - | - |
| Breslau Station | 11,912 | 9,959 | 9,933 | 10,601 | 10,000 | 8,183 | 10,000 | - | 10,000 |
| Conestogo Station | - | - | - | - | - | - | - | - | - |
| Elmira Station | - | - | - | - | - | - | - | - | - |
| Floradale Station | - | - | - | - | - | - | - | - | - |
| Maryhill Station | - | - | - | - | - | - | - | - | - |
| St. Jacobs Station | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **229,690** | **224,224** | **277,615** | **243,843** | **351,420** | **156,026** | **252,648** | **80,000** | **332,648** |
| **NET** | **2,210,874** | **2,492,971** | **3,089,827** | **2,597,891** | **3,262,275** | **1,972,966** | **3,604,588** | **122,568** | **3,727,156** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Department Summary**

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 1,363,481 | 1,457,906 | 1,874,672 | 1,565,353 | 1,783,980 | 1,018,116 | 1,992,846 | - | 1,992,846 |
| Equipment Costs | 538,337 | 645,112 | 848,417 | 677,289 | 1,085,267 | 704,727 | 1,069,267 | 200,000 | 1,269,267 |
| Facility Costs | 175,469 | 163,302 | 192,392 | 177,054 | 204,000 | 134,781 | 219,500 | - | 219,500 |
| Operating/Material Costs | 129,265 | 189,592 | 195,213 | 171,357 | 228,500 | 143,974 | 238,500 | - | 238,500 |
| External Contracts | 5,000 | - | - | 1,667 | - | - | - | - | - |
| Other costs | 229,012 | 261,283 | 256,749 | 249,015 | 311,948 | 170,182 | 337,123 | 2,568 | 339,691 |
| **TOTAL - Expenditures** | **2,440,564** | **2,717,195** | **3,367,443** | **2,841,734** | **3,613,695** | **2,171,780** | **3,857,236** | **202,568** | **4,059,804** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Inter fund transfer | - | - | - | - | - | - | - | - | - |
| Fees and Charges | 36,270 | 36,270 | 60,215 | 44,252 | 61,420 | 30,949 | 62,648 | - | 62,648 |
| Provincial Grants | - | - | 2,318 | 773 | - | - | - | 80,000 | 80,000 |
| Other Revenue | 193,420 | 187,954 | 215,082 | 198,819 | 290,000 | 120,274 | 190,000 | - | 190,000 |
| **TOTAL - Revenue** | **229,690** | **224,224** | **277,615** | **243,843** | **351,420** | **151,223** | **252,648** | **80,000** | **332,648** |
| **NET** | **2,210,874** | **2,492,971** | **3,089,827** | **2,597,891** | **3,262,275** | **2,020,557** | **3,604,588** | **122,568** | **3,727,156** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Administration**

2025 Full-time Equivalent 3.00
2026 Full-time Equivalent 3.57

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 478,750 | 491,275 | 696,881 | 555,635 | 696,881 | 349,562 | 754,129 | - | 754,129 |
| Equipment Costs | 538,337 | 645,112 | 848,417 | 677,289 | 1,085,267 | 704,727 | 1,069,267 | 200,000 | 1,269,267 |
| Facility Costs | - | - | - | - | - | - | - | - | - |
| Operating/Material Costs | 16,743 | 16,609 | 68,919 | 34,090 | 77,000 | 37,412 | 77,000 | - | 77,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | 229,012 | 261,283 | 256,749 | 249,015 | 311,948 | 170,182 | 337,123 | 2,568 | 339,691 |
| **TOTAL - Expenditures** | **1,262,842** | **1,414,279** | **1,870,966** | **1,516,029** | **2,171,096** | **1,261,883** | **2,237,519** | **202,568** | **2,440,087** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | - | - | - | - | - |
| Fees and Charges | 36,270 | 36,270 | 60,215 | 44,252 | 61,420 | 30,949 | 62,648 | - | 62,648 |
| Provincial Grants | - | - | 2,318 | 773 | - | - | - | 80,000 | 80,000 |
| Other Revenue | 179,816 | 176,766 | 197,466 | 184,683 | 280,000 | 112,091 | 180,000 | - | 180,000 |
| **TOTAL - Revenue** | **216,086** | **213,036** | **259,999** | **229,707** | **341,420** | **143,040** | **242,648** | **80,000** | **322,648** |
| **NET** | **1,046,756** | **1,201,243** | **1,610,967** | **1,286,322** | **1,829,676** | **1,118,843** | **1,994,870** | **122,568** | **2,117,438** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Administration**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0205 - 010 - 001 | Full-time Salaries | 282,224 | 282,090 | 445,364 | 336,559 | 445,364 | 198,729 | 469,402 | | 469,402 |
| 1 - 6 - 0205 - 010 - 002 | Part-time Salaries | 37,026 | 33,592 | 23,631 | 31,416 | 23,631 | 21,625 | 20,600 | | 20,600 |
| 1 - 6 - 0205 - 020 - 021 | CPP | 12,827 | 13,038 | 17,877 | 14,581 | 17,877 | 12,073 | 20,407 | | 20,407 |
| 1 - 6 - 0205 - 020 - 022 | EI | 4,571 | 4,532 | 6,067 | 5,057 | 6,067 | 4,284 | 7,008 | | 7,008 |
| 1 - 6 - 0205 - 020 - 023 | Group Benefits | 31,425 | 33,555 | 39,065 | 34,682 | 39,065 | 19,651 | 53,039 | | 53,039 |
| 1 - 6 - 0205 - 020 - 025 | OMERS | 31,122 | 32,379 | 37,856 | 33,786 | 37,856 | 22,075 | 51,316 | | 51,316 |
| 1 - 6 - 0205 - 020 - 026 | EHT | 6,291 | 6,084 | 7,748 | 6,708 | 7,748 | 4,314 | 9,555 | | 9,555 |
| 1 - 6 - 0205 - 020 - 027 | WSIB | 9,328 | 10,191 | 11,973 | 10,497 | 11,973 | 6,483 | 14,502 | | 14,502 |
| 1 - 6 - 0205 - 040 - 041 | Mileage | 2,041 | 1,075 | 3,800 | 2,306 | 3,800 | 969 | 3,800 | | 3,800 |
| 1 - 6 - 0205 - 040 - 044 | Membership Fees | 1,459 | 1,658 | 3,000 | 2,039 | 3,000 | 2,078 | 4,000 | | 4,000 |
| 1 - 6 - 0205 - 040 - 048 | Uniforms | 5,769 | 5,466 | 10,000 | 7,078 | 10,000 | 4,180 | 10,000 | | 10,000 |
| 1 - 6 - 0205 - 040 - 046 | Training and Development | 41,409 | 44,722 | 60,000 | 48,710 | 60,000 | 24,367 | 60,000 | | 60,000 |
| 1 - 6 - 0205 - 040 - 047 | Fire Bunker Gear Maintenance | 13,258 | 22,658 | 30,000 | 21,972 | 30,000 | 28,735 | 30,000 | | 30,000 |
| 1 - 6 - 0205 - 040 - 049 | Health & Background | - | 235 | 500 | 245 | 500 | - | 500 | | 500 |
| | **Sub total** | **478,750** | **491,275** | **696,881** | **555,635** | **696,881** | **349,562** | **754,129** | **-** | **754,129** |
| | **Equipment Costs** | | | | | | | | | |
| 1 - 6 - 0205 - 080 - 362 | License Fee | 981 | 796 | - | 592 | 500 | - | 500 | | 500 |
| 1 - 6 - 0205 - 080 - 081 | Fuel | 8,791 | 8,464 | 9,328 | 8,861 | 10,000 | 2,157 | 10,000 | | 10,000 |
| 1 - 6 - 0205 - 080 - 082 | Vehicle Repairs & Maint-Chief | 16,694 | 10,207 | 9,657 | 12,186 | 10,000 | 14,162 | 10,000 | | 10,000 |
| 1 - 6 - 0205 - 090 - 091 | Pagers Repair & Maint | 1,512 | 3,770 | 3,263 | 2,848 | 8,000 | 9,039 | 8,000 | | 8,000 |
| 1 - 6 - 0205 - 090 - 121 | Regional Radio System | 124,237 | 132,808 | 155,237 | 137,427 | 146,000 | 72,859 | 130,000 | | 130,000 |
| 1 - 6 - 0205 - 090 - 098 | Equipment Repairs & Maint | 30,634 | 38,220 | 52,974 | 40,609 | 60,000 | 41,745 | 60,000 | | 60,000 |
| 1 - 6 - 0205 - 190 - 965 | Transfer to Equip Reserve | 314,818 | 407,000 | 574,200 | 432,006 | 800,000 | 533,333 | 800,000 | 200,000 | 1,000,000 |
| 1 - 6 - 0205 - 190 - 966 | Transfer to Building Reserve | 36,914 | 38,759 | 40,697 | 38,790 | 44,767 | 29,845 | 44,767 | | 44,767 |
| 1 - 6 - 0205 - 270 - 276 | Telephone | 3,756 | 5,089 | 3,061 | 3,969 | 6,000 | 1,586 | 6,000 | | 6,000 |
| | | **538,337** | **645,112** | **848,417** | **677,289** | **1,085,267** | **704,727** | **1,069,267** | **200,000** | **1,269,267** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0205 - 170 - 175 | Facility Cost Allocation (3794) | - | - | - | - | - | - | - | - | - |
| | | - | - | - | - | - | - | - | - | - |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Administration**

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Operating/Material Costs** | - | | | | | | | | |
| 1 - 6 - 0205 - 250 - 251 | Legal | 1,647 | 4,654 | 8,266 | 4,856 | 5,000 | 1,820 | 5,000 | | 5,000 |
| 1 - 6 - 0205 - 270 - 271 | Office Supplies | 5,474 | 3,622 | 5,968 | 5,022 | 5,000 | 2,632 | 5,000 | | 5,000 |
| 1 - 6 - 0205 - 270 - 277 | Photocopying | 1,512 | 1,661 | 1,867 | 1,680 | 2,000 | 1,145 | 2,000 | | 2,000 |
| 1 - 6 - 0205 - 270 - 419 | Computer Software | - | - | 42,441 | 14,147 | 45,000 | 31,815 | 45,000 | | 45,000 |
| 1 - 6 - 0205 - 270 - 284 | Fire Reservoir | 8,110 | 6,672 | 10,376 | 8,386 | 20,000 | - | 20,000 | | 20,000 |
| | **Sub total** | **16,743** | **16,609** | **68,919** | **34,090** | **77,000** | **37,412** | **77,000** | **-** | **77,000** |
| | **External Contracts** | - | - | - | - | - | - | - | - | - |
| | **Other costs** | | | | | | | | | |
| 1 - 6 - 0205 - 758 - 300 | Minor Capital | 75,414 | 67,104 | 80,314 | 74,277 | 120,000 | 41,360 | 125,000 | | 125,000 |
| 1 - 6 - 0205 - 190 - 962 | Trsf to Insurance Reserve | 59,260 | 61,359 | 67,593 | 62,737 | 71,123 | 47,415 | 71,123 | 2,568 | 73,691 |
| 1 - 6 - 0205 - 200 - 212 | Alarm/Dispatch | 61,792 | 65,856 | 55,155 | 60,934 | 64,825 | 34,503 | 75,000 | | 75,000 |
| 1 - 6 - 0205 - 270 - 281 | Fire Call Supplies | 21,139 | 48,854 | 35,810 | 35,268 | 40,000 | 36,036 | 50,000 | | 50,000 |
| 1 - 6 - 0205 - 270 - 300 | Miscellaneous | 11,407 | 18,111 | 17,877 | 15,798 | 16,000 | 10,867 | 16,000 | | 16,000 |
| | **Sub total** | **229,012** | **261,283** | **256,749** | **249,015** | **311,948** | **170,182** | **337,123** | **2,568** | **339,691** |
| | **TOTAL - Expenditures** | **1,262,842** | **1,414,279** | **1,870,966** | **1,516,029** | **2,171,096** | **1,261,883** | **2,237,519** | **202,568** | **2,440,087** |

**PROGRAM - REVENUE**

| **ACCOUNT NUMBER** | **ACCOUNT DESCRIPTION** | **2022 ACTUAL** | **2023 ACTUAL** | **2024 ACTUAL** | **3 Year Avg ACTUAL** | **2025 BUDGET** | **2025 ACTUAL** | **2026 DEPARTMENT** | **ADJUSTMENTS** | **2026 BUDGET** |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Interfund Transfers** | | | | | | | | | |
| 1 - 5 - 0205 - 975 - 949 | Transfer from Reserve Fund | | | - | 0 | - | - | - | | - |
| | | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | | | | | | | | | |
| 1 - 5 - 0205 - 829 - 827 | Mapleton | 36,270 | 36,270 | 60,215 | 44,252 | 61,420 | 30,949 | 62,648 | | 62,648 |
| | **Sub total** | **36,270** | **36,270** | **60,215** | **44,252** | **61,420** | **30,949** | **62,648** | **-** | **62,648** |
| 1 - 5 - 0205 - 811 - 811 | **Federal Grants** | **-** | **-** | **2,318** | **773** | **-** | **-** | | **80,000** | **80,000** |
| | **Other Revenue** | | | | | | | | | |
| 1 - 5 - 0205 - 830 - 300 | Miscellaneous | 11,295 | 9,942 | 13,381 | 11,539 | 110,000 | 10,790 | 10,000 | | 10,000 |
| 1 - 5 - 0205 - 870 - 300 | Miscellaneous | 48,297 | 44,222 | 43,049 | 45,189 | 20,000 | 7,036 | 20,000 | | 20,000 |
| 1 - 5 - 0205 - 830 - 830 | Accident Calls Reimburse | 120,224 | 122,602 | 141,036 | 127,954 | 150,000 | 94,265 | 150,000 | | 150,000 |
| | **Sub total** | **179,816** | **176,766** | **197,466** | **184,683** | **280,000** | **112,091** | **180,000** | **0** | **180,000** |
| | **TOTAL - Revenue** | **216,086** | **213,036** | **259,999** | **229,707** | **341,420** | **143,040** | **242,648** | **80,000** | **322,648** |
| | **NET** | **1,046,756** | **1,201,243** | **1,610,967** | **1,286,322** | **1,829,676** | **1,118,843** | **1,994,870** | **122,568** | **2,117,438** |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Breslau Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| | | | | | | 0 | | | |
| Staff Costs | 148,416 | 145,586 | 187,020 | 160,341 | 175,643 | 109,815 | 198,854 | - | 198,854 |
| Facility Costs | 43,349 | 34,715 | 38,314 | 38,793 | 41,500 | 33,650 | 44,500 | - | 44,500 |
| Operating/Material Costs | 12,604 | 34,108 | 25,026 | 23,913 | 25,000 | 7,470 | 25,000 | - | 25,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **204,369** | **214,408** | **250,361** | **223,046** | **242,143** | **150,935** | **268,354** | **-** | **268,354** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfer | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenues | 11,912 | 9,959 | 9,933 | 10,601 | 10,000 | 8,183 | 10,000 | - | 10,000 |
| **TOTAL - Revenues** | **11,912** | **9,959** | **9,933** | **10,601** | **10,000** | **8,183** | **10,000** | **-** | **10,000** |
| **NET** | **192,457** | **204,449** | **240,428** | **212,445** | **232,143** | **142,752** | **258,354** | **-** | **258,354** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Breslau Station**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0245 - 010 - 008 | Standby | 16,559 | 21,291 | 26,277 | 21,376 | 33,250 | 17,290 | 42,000 | | 42,000 |
| 1 - 6 - 0245 - 010 - 012 | Fire Calls | 43,063 | 35,619 | 53,906 | 44,196 | 40,431 | 32,870 | 53,455 | | 53,455 |
| 1 - 6 - 0245 - 010 - 014 | Training and Development | 62,350 | 59,113 | 80,861 | 67,441 | 65,924 | 43,154 | 69,464 | | 69,464 |
| 1 - 6 - 0245 - 010 - 015 | Administration | 6,510 | 8,311 | 9,357 | 8,059 | 13,682 | 7,763 | 13,600 | | 13,600 |
| 1 - 6 - 0245 - 010 - 017 | Vehicle/equipment maint. | 7,672 | 8,759 | 4,395 | 6,942 | 9,163 | 818 | 6,337 | | 6,337 |
| 1 - 6 - 0245 - 010 - 018 | Facility maintenance | 1,577 | 982 | - | 853 | 969 | 203 | 1,329 | | 1,329 |
| 1 - 6 - 0245 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0245 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0245 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0245 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0245 - 020 - 026 | EHT | 2,811 | 2,818 | 3,187 | 2,939 | 3,187 | 2,061 | 3,631 | | 3,631 |
| 1 - 6 - 0245 - 020 - 027 | WSIB | 7,873 | 8,693 | 9,038 | 8,535 | 9,038 | 5,656 | 9,038 | | 9,038 |
| | **Sub total** | **148,416** | **145,586** | **187,020** | **160,341** | **175,643** | **109,815** | **198,854** | **-** | **198,854** |

**DEPARTMENT** FIRE SERVICES
**PROGRAM** Breslau Station

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0245 - 110 - 098 | Building Repairs & Maint | 13,243 | 8,626 | 12,319 | 11,396 | 10,000 | 10,111 | 10,000 | | 10,000 |
| 1 - 6 - 0245 - 120 - 123 | Snow removal | 11,834 | 9,275 | 8,925 | 10,011 | 12,000 | 10,443 | 13,000 | | 13,000 |
| 1 - 6 - 0245 - 150 - 151 | Hydro | 8,786 | 8,510 | 8,811 | 8,702 | 9,000 | 5,646 | 9,000 | | 9,000 |
| 1 - 6 - 0245 - 150 - 152 | Heat | 6,708 | 6,023 | 6,396 | 6,376 | 7,000 | 6,495 | 9,000 | | 9,000 |
| 1 - 6 - 0245 - 150 - 153 | Water | 1,835 | 1,340 | 874 | 1,350 | 2,000 | 336 | 2,000 | | 2,000 |
| 1 - 6 - 0245 - 270 - 276 | Telephone | 944 | 940 | 989 | 957 | 1,500 | 620 | 1,500 | | 1,500 |
| | | **43,349** | **34,715** | **38,314** | **38,793** | **41,500** | **33,650** | **44,500** | **-** | **44,500** |
| | **Operating/Material costs** | | | | | | | | | |
| 1 - 6 - 0245 - 080 - 081 | Fuel | 3,898 | 3,034 | 4,764 | 3,899 | 5,000 | 1,211 | 5,000 | | 5,000 |
| 1 - 6 - 0245 - 080 - 082 | Vehicle Reparis & Maint | 8,706 | 31,074 | 20,262 | 20,014 | 20,000 | 6,259 | 20,000 | | 20,000 |
| | **Sub total** | **12,604** | **34,108** | **25,026** | **23,913** | **25,000** | **7,470** | **25,000** | **-** | **25,000** |
| | **External Contracts** | - | - | - | - | - | - | - | - | - |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Expenditures** | **204,369** | **214,408** | **250,361** | **223,046** | **242,143** | **150,935** | **268,354** | **-** | **268,354** |
| **PROGRAM REVENUE** | | | | | | | | | | |
| | **Interfund Transfers** | | | | | | | | | |
| 1 - 5 - 0245 - 975 - 949 | Transfer from Reserve Fund | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenues** | | | | | | | | | |
| 1 - 5 - 0245 - 870 - 874 | Rent (EMS Station) | 11,912 | 9,959 | 9,933 | 10,601 | 10,000 | 8,183 | 10,000 | | 10,000 |
| | | **11,912** | **9,959** | **9,933** | **10,601** | **10,000** | **8,183** | **10,000** | **-** | **10,000** |
| | **TOTAL - Revenue** | **11,912** | **9,959** | **9,933** | **10,601** | **10,000** | **8,183** | **10,000** | **-** | **10,000** |
| | **NET** | **192,457** | **204,449** | **240,428** | **212,445** | **232,143** | **142,752** | **258,354** | **-** | **258,354** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Fire Prevention and Education**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 40,353 | 59,588 | 40,500 | 46,814 | 40,500 | 30,416 | 60,000 | - | 60,000 |
| Equipment Costs | - | - | - | - | - | - | - | - | - |
| Facility Costs | - | - | - | - | - | - | - | - | - |
| Operating/Material Costs | 15,539 | 17,372 | 19,752 | 17,554 | 27,500 | 14,296 | 27,500 | - | 27,500 |
| External Contracts | 5,000 | - | - | 1,667 | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **60,892** | **76,960** | **60,252** | **66,035** | **68,000** | **44,712** | **87,500** | **-** | **87,500** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenue | 1,692 | 1,230 | 7,683 | 3,535 | - | 4,803 | - | - | - |
| **TOTAL - Revenue** | **1,692** | **1,230** | **7,683** | **3,535** | **-** | **4,803** | **-** | **-** | **-** |
| **NET** | **59,200** | **75,730** | **52,569** | **62,500** | **68,000** | **39,909** | **87,500** | **-** | **87,500** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Fire Prevention and Education**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0206 - 010 - 001 | Full-time Salaries | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 010 - 002 | Part-time Salaries | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 010 - 013 | Volunteer - Fire Prevention | 40,353 | 59,588 | 40,500 | 46,814 | 40,500 | 30,416 | 60,000 | | 60,000 |
| 1 - 6 - 0206 - 010 - 016 | Volunteer - TAPP-C (The Arsc | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 010 - 019 | Volunteer - Smoke Alarm Prog | - | - | - | - | - | - | | | - |
| 1 - 6 - 0206 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 020 - 026 | EHT | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 020 - 027 | WSIB | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 040 - 041 | Mileage | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 040 - 046 | Training and Development | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 040 - 048 | Uniform | - | - | - | - | - | - | - | | - |
| | **Sub total** | **40,353** | **59,588** | **40,500** | **46,814** | **40,500** | **30,416** | **60,000** | **-** | **60,000** |
| | **Equipment Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Facility Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - 0206 - 270 - 294 | Prevention & Education | 11,769 | 13,599 | 12,419 | 12,596 | 20,000 | 11,978 | 20,000 | | 20,000 |
| 1 - 6 - 0206 - 270 - 300 | Miscellaneous | 3,770 | 3,773 | 7,333 | 4,959 | 7,500 | 2,318 | 7,500 | | 7,500 |
| | **Sub total** | **15,539** | **17,372** | **19,752** | **17,554** | **27,500** | **14,296** | **27,500** | **-** | **27,500** |
| | **External Contracts** | | | | | | | | | |
| 1 - 6 - 0206 - 270 - 295 | TAPP-C (The Arson Prevetior | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0206 - 270 - 296 | Children's Safety Village | 5,000 | - | - | 1,667 | - | - | - | | - |
| | **Sub total** | **5,000** | **-** | **-** | **1,667** | **-** | **-** | **-** | **-** | **-** |
| | **Other costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Expenditures** | **60,892** | **76,960** | **60,252** | **66,035** | **68,000** | **44,712** | **87,500** | **-** | **87,500** |

**DEPARTMENT** **FIRE SERVICES**

**PROGRAM** **Fire Prevention and Education**

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Interfund Transfers** | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenue** | | | | | | | | | |
| 1 - 5 - 0206 - 830 - 831 | Donations | 1,692 | 1,230 | 7,683 | 3,535 | - | 4,803 | - | | - |
| 1 - 5 - 0206 - 870 - 300 | Miscellaneous | | - | - | - | - | - | - | | - |
| | | **1,692** | **1,230** | **7,683** | **3,535** | **-** | **4,803** | **-** | **-** | **-** |
| | **TOTAL - Revenue** | **1,692** | **1,230** | **7,683** | **3,535** | **-** | **4,803** | **-** | **-** | **-** |
| | **NET** | **59,200** | **75,730** | **52,569** | **62,500** | **68,000** | **39,909** | **87,500** | **-** | **87,500** |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Conestogo Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 104,570 | 114,950 | 141,756 | 120,425 | 139,801 | 60,349 | 147,533 | - | 147,533 |
| Facility Costs | 18,825 | 22,827 | 27,446 | 23,032 | 27,500 | 13,920 | 28,000 | - | 28,000 |
| Operating/Material Costs | 10,022 | 5,895 | 6,402 | 7,439 | 10,000 | 10,149 | 10,000 | - | 10,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **133,416** | **143,671** | **175,603** | **150,897** | **177,301** | **84,418** | **185,533** | **-** | **185,533** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **NET** | **133,416** | **143,671** | **175,603** | **150,897** | **177,301** | **84,418** | **185,533** | **-** | **185,533** |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Conestogo Station**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0210 - 010 - 008 | Standby | 13,563 | 24,164 | 27,574 | 21,767 | 33,250 | 17,305 | 42,000 | | 42,000 |
| 1 - 6 - 0210 - 010 - 012 | Fire Calls | 34,036 | 27,687 | 47,788 | 36,504 | 36,495 | 14,748 | 37,599 | | 37,599 |
| 1 - 6 - 0210 - 010 - 014 | Training and Development | 35,175 | 42,898 | 45,654 | 41,242 | 42,220 | 18,874 | 42,696 | | 42,696 |
| 1 - 6 - 0210 - 010 - 015 | Administration | 2,841 | 2,393 | 4,350 | 3,195 | 8,610 | 1,133 | 7,146 | | 7,146 |
| 1 - 6 - 0210 - 010 - 017 | Vehicle/Equipment maint. | 6,981 | 5,093 | 3,562 | 5,212 | 6,001 | 845 | 4,707 | | 4,707 |
| 1 - 6 0210 - 010 - 018 | Facility Maintenance | 1,152 | 859 | 607 | 873 | 1,003 | 135 | 1,016 | | 1,016 |
| 1 - 6 - 0210 - 020 - 021 | CPP | - | - | - | - | - | - | | | - |
| 1 - 6 - 0210 - 020 - 022 | EI | - | - | - | - | - | - | | | - |
| 1 - 6 - 0210 - 020 - 023 | Group Benefits | - | - | - | - | - | - | | | - |
| 1 - 6 - 0210 - 020 - 025 | OMERS | - | - | - | - | - | - | | | - |
| 1 - 6 - 0210 - 020 - 026 | EHT | 1,825 | 2,114 | 2,488 | 2,142 | 2,488 | 1,052 | 2,636 | | 2,636 |
| 1 - 6 - 0210 - 020 - 027 | WSIB | 8,996 | 9,742 | 9,733 | 9,490 | 9,733 | 6,256 | 9,733 | | 9,733 |
| | **Sub total** | **104,570** | **114,950** | **141,756** | **120,425** | **139,801** | **60,349** | **147,533** | **-** | **147,533** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0210 - 110 - 098 | Building Repairs & Maint | 12,099 | 7,681 | 10,000 | 9,927 | 10,000 | 3,992 | 10,000 | | 10,000 |
| 1 - 6 - 0210 - 120 - 123 | Snow removal | 1,857 | 8,886 | 9,000 | 6,581 | 9,000 | 6,169 | 9,000 | | 9,000 |
| 1 - 6 - 0210 - 120 - 125 | Yard Maintenance | - | 99 | 1,000 | 366 | 1,000 | - | 1,000 | | 1,000 |
| 1 - 6 - 0210 - 150 - 151 | Hydro | 917 | 943 | 2,000 | 1,287 | 2,000 | 587 | 2,000 | | 2,000 |
| 1 - 6 - 0210 - 150 - 152 | Heat | 1,379 | 1,827 | 2,000 | 1,735 | 2,000 | 1,296 | 2,500 | | 2,500 |
| 1 - 6 - 0210 - 150 - 153 | Water | - | 908 | 1,000 | 636 | 1,000 | 427 | 1,000 | | 1,000 |
| 1 - 6 - 0210 - 270 - 276 | Telephone | 2,572 | 2,484 | 2,446 | 2,500 | 2,500 | 1,450 | 2,500 | | 2,500 |
| | **Sub Total** | **18,825** | **22,827** | **27,446** | **23,032** | **27,500** | **13,920** | **28,000** | **-** | **28,000** |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - 0210 - 080 - 081 | Fuel - Conestogo | 1,909 | 945 | 80 | 978 | 3,000 | 54 | 3,000 | | 3,000 |
| 1 - 6 - 0210 - 080 - 082 | Vehicle Reparis & Maint - Conestog | 8,112 | 4,950 | 6,322 | 6,461 | 7,000 | 10,095 | 7,000 | | 7,000 |
| | **Sub total** | **10,022** | **5,895** | **6,402** | **7,439** | **10,000** | **10,149** | **10,000** | **-** | **10,000** |
| | **External Contracts** | - | - | - | - | - | - | - | - | - |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Expenditures** | **133,416** | **143,671** | **175,603** | **150,897** | **177,301** | **84,418** | **185,533** | **-** | **185,533** |
| | **PROGRAM REVENUE** | | | | | | | | | |
| | **Interfund Transfer** | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenues** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Revenue** | - | - | - | - | - | - | - | - | - |
| | **NET** | **133,416** | **143,671** | **175,603** | **150,897** | **177,301** | **84,418** | **185,533** | **-** | **185,533** |

WOOLWICH TOWNSHIP

**DEPARTMENT FIRE SERVICES**
**PROGRAM Elmira Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 210,198 | 248,814 | 297,439 | 252,150 | 240,382 | 169,022 | 304,416 | - | 304,416 |
| Facility Costs | 23,757 | 24,041 | 28,749 | 25,516 | 30,000 | 20,950 | 31,000 | - | 31,000 |
| Operating/Material Costs | 37,739 | 69,188 | 38,654 | 48,527 | 41,000 | 33,354 | 51,000 | - | 51,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **271,694** | **342,044** | **364,842** | **326,193** | **311,382** | **223,327** | **386,416** | **-** | **386,416** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfers | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **NET** | **271,694** | **342,044** | **364,842** | **326,193** | **311,382** | **223,327** | **386,416** | **-** | **386,416** |

WOOLWICH TOWNSHIP

**DEPARTMENT FIRE SERVICES**
**PROGRAM Elmira Station**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2025 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2026 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0220 - 010 - 008 | Standby | 23,738 | 23,358 | 29,494 | 25,530 | 37,250 | 19,475 | 45,500 | | 45,500 |
| 1 - 6 - 0220 - 010 - 012 | Fire Calls | 87,710 | 96,997 | 131,306 | 105,338 | 66,493 | 64,333 | 116,309 | | 116,309 |
| 1 - 6 - 0220 - 010 - 014 | Training and Development | 61,719 | 81,325 | 88,729 | 77,258 | 88,729 | 68,560 | 108,116 | | 108,116 |
| 1 - 6 - 0220 - 010 - 015 | Administration | 13,508 | 9,738 | 16,296 | 13,181 | 16,296 | 575 | 7,266 | | 7,266 |
| 1 - 6 - 0220 - 010 - 017 | Vehicle/Equipment maintenance | 6,955 | 19,727 | 12,972 | 13,218 | 12,972 | 3,271 | 7,329 | | 7,329 |
| 1 - 6 - 0220 - 010 - 018 | Facility Maintenace | 1,965 | 1,181 | 1,769 | 1,638 | 1,769 | 990 | 1,799 | | 1,799 |
| 1 - 6 - 0220 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0220 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0220 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0220 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0220 - 020 - 026 | EHT | 3,764 | 4,947 | 4,358 | 4,356 | 4,358 | 3,276 | 5,583 | | 5,583 |
| 1 - 6 - 0220 - 020 - 027 | WSIB | 10,839 | 11,540 | 12,514 | 11,631 | 12,514 | 8,542 | 12,514 | | 12,514 |
| | **Sub Total** | **210,198** | **248,814** | **297,439** | **252,150** | **240,382** | **169,022** | **304,416** | **-** | **304,416** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0220 - 110 - 098 | Building Repairs & Maint | 5,983 | 7,883 | 10,000 | 7,955 | 10,000 | 5,609 | 10,000 | | 10,000 |
| 1 - 6 - 0220 - 120 - 123 | Snow removal | 7,455 | 4,804 | 7,084 | 6,448 | 8,000 | 7,332 | 9,000 | | 9,000 |
| 1 - 6 - 0220 - 150 - 151 | Hydro | 3,384 | 3,967 | 4,797 | 4,049 | 4,000 | 2,801 | 4,000 | | 4,000 |
| 1 - 6 - 0220 - 150 - 152 | Heat | 3,035 | 3,406 | 2,871 | 3,104 | 4,000 | 2,018 | 4,000 | | 4,000 |
| 1 - 6 - 0220 - 150 - 153 | Water/Sewer | 441 | 458 | 492 | 464 | 1,000 | 642 | 1,000 | | 1,000 |
| 1 - 6 - 0220 - 270 - 276 | Telephone | 3,459 | 3,524 | 3,504 | 3,496 | 3,000 | 2,547 | 3,000 | | 3,000 |
| | **Sub Total** | **23,757** | **24,041** | **28,749** | **25,516** | **30,000** | **20,950** | **31,000** | **-** | **31,000** |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - 0220 - 080 - 081 | Fuel - Elmira | 13,934 | 10,718 | 14,378 | 13,010 | 16,000 | 4,672 | 16,000 | | 16,000 |
| 1 - 6 - 0220 - 080 - 082 | Vehicle Reparis & Maint - Elmira | 23,805 | 58,470 | 24,276 | 35,517 | 25,000 | 28,682 | 35,000 | | 35,000 |
| | **Sub Total** | **37,739** | **69,188** | **38,654** | **48,527** | **41,000** | **33,354** | **51,000** | **-** | **51,000** |
| | **External Contracts** | - | - | - | - | - | - | - | - | - |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Expenditures** | **271,694** | **342,044** | **364,842** | **326,193** | **311,382** | **223,327** | **386,416** | **-** | **386,416** |

**DEPARTMENT FIRE SERVICES**
**PROGRAM Elmira Station**

**PROGRAM REVENUE**

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Interfund Transfers** | | | | | | | | | |
| 1 - 5 - 0220 - 975 - 948 | Transfer from Building | - | - | - | - | - | - | - | - | - |
| | **Sub Total** | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenues** | - | - | - | - | - | - | - | - | - |
| | **Total - Revenue** | - | - | - | - | - | - | - | - | - |
| | **NET** | **271,694** | **342,044** | **364,842** | **326,193** | **311,382** | **223,327** | **386,416** | **-** | **386,416** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Floradale Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2,026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 122,678 | 121,808 | 158,441 | 134,309 | 130,962 | 77,695 | 161,512 | - | 161,512 |
| Facility Costs | 32,840 | 30,437 | 35,211 | 32,829 | 36,500 | 24,532 | 39,500 | - | 39,500 |
| Operating/Material Costs | 9,497 | 18,647 | 17,074 | 15,073 | 15,000 | 5,936 | 15,000 | - | 15,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **165,014** | **170,892** | **210,726** | **182,211** | **182,462** | **108,164** | **216,012** | **-** | **216,012** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2,026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| **Interfund Transfers** | - | - | - | - | - | - | - | - | - |
| **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| **Other Revenues** | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenues** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **NET** | **165,014** | **170,892** | **210,726** | **182,211** | **182,462** | **108,164** | **216,012** | **-** | **216,012** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Floradale Station**

**PROGRAM EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0230 - 010 - 008 | Standby | 17,636 | 22,242 | 26,074 | 21,984 | 33,250 | 16,313 | 42,000 | | 42,000 |
| 1 - 6 - 0230 - 010 - 012 | Fire Calls | 47,637 | 34,730 | 52,818 | 45,062 | 25,740 | 25,912 | 46,414 | | 46,414 |
| 1 - 6 - 0230 - 010 - 014 | Training | 38,273 | 44,563 | 54,225 | 45,687 | 46,648 | 24,468 | 48,787 | | 48,787 |
| 1 - 6 - 0230 - 010 - 015 | Administration | 1,147 | 1,103 | 3,622 | 1,957 | 3,622 | 947 | 2,698 | | 2,698 |
| 1 - 6 - 0230 - 010 - 017 | Vehicle/equippment maint. | 8,346 | 8,284 | 10,177 | 8,935 | 10,177 | 2,705 | 9,333 | | 9,333 |
| 1 - 6 - 0230 - 010 - 018 | Facility maintenance | 432 | 337 | 497 | 422 | 497 | 203 | 667 | | 667 |
| 1 - 6 - 0230 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0230 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0230 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0230 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0230 - 020 - 026 | EHT | 2,279 | 2,277 | 2,339 | 2,298 | 2,339 | 1,434 | 2,923 | | 2,923 |
| 1 - 6 - 0230 - 020 - 027 | WSIB | 6,927 | 8,273 | 8,690 | 7,963 | 8,690 | 5,714 | 8,690 | | 8,690 |
| | **Sub Total** | **122,678** | **121,808** | **158,441** | **134,309** | **130,962** | **77,695** | **161,512** | **-** | **161,512** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0230 - 110 - 098 | Building Repairs & Maint | 15,342 | 10,148 | 12,000 | 12,497 | 12,000 | 9,996 | 12,000 | | 12,000 |
| 1 - 6 - 0230 - 120 - 123 | Snow removal | 6,433 | 8,126 | 10,000 | 8,187 | 10,000 | 11,144 | 12,000 | | 12,000 |
| 1 - 6 - 0230 - 120 - 125 | Yard Maintenance | - | 1,713 | 1,878 | 1,197 | 1,000 | - | 2,000 | | 2,000 |
| 1 - 6 - 0230 - 150 - 151 | Hydro | 2,509 | 2,425 | 2,828 | 2,587 | 3,500 | 1,066 | 3,500 | | 3,500 |
| 1 - 6 - 0230 - 150 - 152 | Heat | 5,330 | 4,916 | 5,303 | 5,183 | 6,000 | 280 | 6,000 | | 6,000 |
| 1 - 6 - 0230 - 270 - 276 | Telephone | 3,226 | 3,109 | 3,201 | 3,179 | 4,000 | 2,047 | 4,000 | | 4,000 |
| | **Sub Total** | **32,840** | **30,437** | **35,211** | **32,829** | **36,500** | **24,532** | **39,500** | **-** | **39,500** |
| | **Operating/material Costs** | | | | | | | | | |
| 1 - 6 - 0230 - 080 - 081 | Fuel - Floradale | 2,709 | 2,298 | 2,934 | 2,647 | 3,000 | 1,450 | 3,000 | | 3,000 |
| 1 - 6 - 0230 - 080 - 082 | Vehicle Reparis & Maint - Floradal | 6,787 | 16,349 | 14,141 | 12,425 | 12,000 | 4,486 | 12,000 | | 12,000 |
| | **Sub Total** | **9,497** | **18,647** | **17,074** | **15,073** | **15,000** | **5,936** | **15,000** | **-** | **15,000** |
| | **External Contracts** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Other Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Expenditure** | **165,014** | **170,892** | **210,726** | **182,211** | **182,462** | **108,164** | **216,012** | **-** | **216,012** |

WOOLWICH TOWNSHIP

## PROGRAM REVENUE

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2025 ACTUAL | 2025 ACTUAL | 2025 BUDGET | 2026 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | Interfund Transfer | - | - | - | - | - | - | - | - | - |
| | Fees and Charges | - | - | - | - | - | - | - | - | - |
| | Provincial Grants | - | - | - | - | - | - | - | - | - |
| | Other Revenues | - | - | - | - | - | - | - | - | - |
| | TOTAL - Revenue | - | - | - | - | - | - | - | - | - |
| | NET | 165,014 | 170,892 | 210,726 | 182,211 | 182,462 | 108,164 | 216,012 | - | 216,012 |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Maryhill Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| | | | | | | 0 | | | |
| Staff Costs | 117,158 | 97,961 | 133,148 | 116,089 | 142,448 | 70,315 | 139,904 | - | 139,904 |
| Facility Costs | 16,674 | 15,113 | 17,323 | 16,370 | 22,000 | 12,053 | 23,000 | - | 23,000 |
| Operating/Material Costs | 6,533 | 8,190 | 5,274 | 6,666 | 11,000 | 1,073 | 11,000 | - | 11,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - | - | - | - |
| **TOTAL - Expenditures** | **140,365** | **121,263** | **155,746** | **139,125** | **175,448** | **83,441** | **173,904** | **-** | **173,904** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfer | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenues** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **NET** | **140,365** | **121,263** | **155,746** | **139,125** | **175,448** | **83,441** | **173,904** | **-** | **173,904** |

WOOLWICH TOWNSHIP

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Maryhill Station**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0240 - 010 - 008 | Standby | 16,793 | 20,751 | 22,755 | 20,100 | 33,250 | 14,861 | 42,000 | | 42,000 |
| 1 - 6 - 0240 - 010 - 012 | Fire Calls | 39,593 | 21,952 | 28,391 | 29,978 | 32,187 | 11,080 | 27,081 | | 27,081 |
| 1 - 6 - 0240 - 010 - 014 | Training and Development | 36,682 | 27,980 | 57,112 | 40,591 | 47,543 | 27,655 | 40,855 | | 40,855 |
| 1 - 6 - 0240 - 010 - 015 | Administration | 10,167 | 10,124 | 10,830 | 10,373 | 12,763 | 9,044 | 15,269 | | 15,269 |
| 1 - 6 - 0240 - 010 - 017 | Vehicle/equipment maint. | 2,395 | 3,482 | 1,904 | 2,594 | 3,578 | 203 | 2,091 | | 2,091 |
| 1 - 6 - 0240 - 010 - 018 | Facility maintenance | 2,266 | 4,004 | 1,930 | 2,733 | 2,902 | 1,092 | 2,431 | | 2,431 |
| 1 - 6 - 0240 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0240 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0240 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0240 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0240 - 020 - 026 | EHT | 2,128 | 1,786 | 2,578 | 2,164 | 2,578 | 1,409 | 2,530 | | 2,530 |
| 1 - 6 - 0240 - 020 - 027 | WSIB | 7,135 | 7,883 | 7,647 | 7,555 | 7,647 | 4,971 | 7,647 | | 7,647 |
| | **Sub total** | **117,158** | **97,961** | **133,148** | **116,089** | **142,448** | **70,315** | **139,904** | **-** | **139,904** |

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0240 - 110 - 098 | Building Repairs & Maint. | 7,276 | 7,931 | 7,000 | 7,403 | 7,000 | 4,007 | 7,000 | | 7,000 |
| 1 - 6 - 0240 - 120 - 123 | Snow removal | 3,480 | 2,422 | 4,000 | 3,301 | 4,000 | 3,856 | 5,000 | | 5,000 |
| 1 - 6 - 0240 - 120 - 125 | Yard Maintenance | - | 165 | 132 | 99 | 1,000 | - | 1,000 | | 1,000 |
| 1 - 6 - 0240 - 150 - 151 | Hydro | 773 | 1,689 | 2,837 | 1,767 | 3,000 | 1,578 | 3,000 | | 3,000 |
| 1 - 6 - 0240 - 150 - 152 | Heat | 2,601 | 1,019 | 1,306 | 1,642 | 3,000 | 1,357 | 3,000 | | 3,000 |
| 1 - 6 - 0240 - 150 - 153 | Water | 237 | 156 | 158 | 184 | 1,000 | 82 | 1,000 | | 1,000 |
| 1 - 6 - 0240 - 270 - 276 | Telephone | 2,306 | 1,730 | 1,890 | 1,975 | 3,000 | 1,174 | 3,000 | | 3,000 |
| | | **16,674** | **15,113** | **17,323** | **16,370** | **22,000** | **12,053** | **23,000** | **-** | **23,000** |
| | **Operating/Material costs** | | | | | | | | | |
| 1 - 6 - 0240 - 080 - 081 | Fuel | 4,540 | 2,522 | 1,779 | 2,947 | 5,000 | 1,073 | 5,000 | | 5,000 |
| 1 - 6 - 0240 - 080 - 082 | Vehicle Reparis & Maint | 1,993 | 5,667 | 3,496 | 3,719 | 6,000 | - | 6,000 | | 6,000 |
| | **Sub total** | **6,533** | **8,190** | **5,274** | **6,666** | **11,000** | **1,073** | **11,000** | **-** | **11,000** |
| | **External Contracts** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **Other Costs** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL - Expenditures** | **140,365** | **121,263** | **155,746** | **139,125** | **175,448** | **83,441** | **173,904** | **-** | **173,904** |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **Maryhill Station**

**PROGRAM REVENUE**

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Interfund Transfers** | | | | | | | | | |
| 1 - 5 - 0240 - 975 - 949 | Transfer from Reserve Fund | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenues** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Revenue** | - | - | - | - | - | - | - | - | - |
| | **NET** | **140,365** | **121,263** | **155,746** | **139,125** | **175,448** | **83,441** | **173,904** | **-** | **173,904** |

**DEPARTMENT** **FIRE SERVICES**
**PROGRAM** **St. Jacob's Station**

2025 Full-time Equivalent 0.00
2026 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Staff Costs | 141,358 | 177,925 | 219,487 | 179,590 | 217,364 | 121,358 | 226,499 | - | 226,499 |
| Facility Costs | 40,025 | 36,169 | 45,349 | 40,515 | 46,500 | 29,675 | 53,500 | - | 53,500 |
| Operating/Material Costs | 20,589 | 19,584 | 14,111 | 18,095 | 22,000 | 21,080 | 22,000 | - | 22,000 |
| External Contracts | - | - | - | - | - | - | - | - | - |
| Other Costs | - | - | - | - | | - | | - | |
| **TOTAL - Expenditures** | **201,972** | **233,679** | **278,947** | **238,199** | **285,864** | **172,113** | **301,999** | **-** | **301,999** |

**PROGRAM - REVENUE**

| ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | 2026 ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|
| Interfund Transfer | - | - | - | - | - | - | - | - | - |
| Fees and Charges | - | - | - | - | - | - | - | - | - |
| Provincial Grants | - | - | - | - | - | - | - | - | - |
| Other Revenues | - | - | - | - | - | - | - | - | - |
| **TOTAL - Revenue** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| **NET** | **201,972** | **233,679** | **278,947** | **238,199** | **285,864** | **172,113** | **301,999** | **-** | **301,999** |

**DEPARTMENT** **FIRE SERVICES**

**PROGRAM** **St. Jacob's Station**

**PROGRAM - EXPENDITURES**

| ACCOUNT NUMBER | ACCOUNT DESCRIPTION | 2022 ACTUAL | 2023 ACTUAL | 2024 ACTUAL | 3 Year Avg ACTUAL | 2025 BUDGET | 2025 ACTUAL | 2026 DEPARTMENT | ADJUSTMENTS | 2026 BUDGET |
|---|---|---|---|---|---|---|---|---|---|---|
| | **Staff Costs** | | | | | | | | | |
| 1 - 6 - 0250 - 010 - 008 | Standby | 13,119 | 21,561 | 25,668 | 20,116 | 33,250 | 22,068 | 42,000 | | 42,000 |
| 1 - 6 - 0250 - 010 - 012 | Fire Calls | 54,848 | 58,295 | 83,150 | 65,431 | 65,737 | 47,426 | 78,417 | | 78,417 |
| 1 - 6 - 0250 - 010 - 014 | Training | 51,559 | 68,932 | 82,905 | 67,799 | 86,567 | 34,473 | 74,081 | | 74,081 |
| 1 - 6 - 0250 - 010 - 015 | Administration | 4,531 | 6,087 | 5,663 | 5,427 | 9,710 | 6,847 | 11,484 | | 11,484 |
| 1 - 6 - 0250 - 010 - 017 | Vehicle maintenance | 4,273 | 6,642 | 6,488 | 5,801 | 6,488 | 541 | 5,444 | | 5,444 |
| 1 - 6 - 0250 - 010 - 018 | Facility Maintenance | 1,706 | 2,393 | 2,468 | 2,189 | 2,468 | 1,166 | 1,930 | | 1,930 |
| 1 - 6 - 0250 - 020 - 021 | CPP | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0250 - 020 - 022 | EI | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0250 - 020 - 023 | Group Benefits | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0250 - 020 - 025 | OMERS | - | - | - | - | - | - | - | | - |
| 1 - 6 - 0250 - 020 - 026 | EHT | 2,742 | 3,493 | 2,712 | 2,982 | 2,712 | 2,267 | 2,712 | | 2,712 |
| 1 - 6 - 0250 - 020 - 027 | WSIB | 8,578 | 10,521 | 10,431 | 9,844 | 10,431 | 6,571 | 10,431 | | 10,431 |
| | **Sub total** | **141,358** | **177,925** | **219,487** | **179,590** | **217,364** | **121,358** | **226,499** | **-** | **226,499** |
| | **Facility Costs** | | | | | | | | | |
| 1 - 6 - 0250 - 110 - 098 | Building Repairs & Maint | 20,110 | 12,344 | 20,000 | 17,485 | 20,000 | 14,812 | 25,000 | | 25,000 |
| 1 - 6 - 0250 - 120 - 123 | Snow removal | 5,699 | 3,760 | 6,000 | 5,153 | 6,000 | 5,820 | 7,000 | | 7,000 |
| 1 - 6 - 0250 - 120 - 125 | Yard Maintenance | - | 472 | 1,500 | 657 | 1,500 | - | 1,500 | | 1,500 |
| 1 - 6 - 0250 - 150 - 151 | Hydro | 3,524 | 4,332 | 4,688 | 4,181 | 4,500 | 2,230 | 4,500 | | 4,500 |
| 1 - 6 - 0250 - 150 - 152 | Heat | 3,869 | 7,659 | 5,541 | 5,690 | 5,000 | 4,155 | 6,000 | | 6,000 |
| 1 - 6 - 0250 - 150 - 153 | Water/sewer | 768 | 768 | 768 | 768 | 1,500 | 472 | 1,500 | | 1,500 |
| 1 - 6 - 0250 - 270 - 276 | Telephone | 6,055 | 6,834 | 6,852 | 6,580 | 8,000 | 2,186 | 8,000 | | 8,000 |
| | **Sub total** | **40,025** | **36,169** | **45,349** | **40,515** | **46,500** | **29,675** | **53,500** | **-** | **53,500** |
| | **Operating/Material Costs** | | | | | | | | | |
| 1 - 6 - 0250 - 080 - 081 | Fuel - St. Jacobs | 4,323 | 4,348 | 3,508 | 4,059 | 5,000 | 2,266 | 5,000 | | 5,000 |
| 1 - 6 - 0250 - 080 - 082 | Vehicle Reparis & Maint - St. Jac | 16,266 | 15,237 | 10,603 | 14,035 | 17,000 | 18,814 | 17,000 | | 17,000 |
| | **Sub total** | **20,589** | **19,584** | **14,111** | **18,095** | **22,000** | **21,080** | **22,000** | **-** | **22,000** |
| | **External Contracts** | - | - | - | - | - | - | - | - | - |
| | **Other Costs** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Expenses** | **201,972** | **233,679** | **278,947** | **238,199** | **285,864** | **172,113** | **301,999** | **-** | **301,999** |
| **PROGRAM REVENUE** | | | | | | | | | | |
| | **Interfund Transfers** | - | - | - | - | - | - | - | - | - |
| | **Fees and Charges** | - | - | - | - | - | - | - | - | - |
| | **Provincial Grants** | - | - | - | - | - | - | - | - | - |
| | **Other Revenues** | - | - | - | - | - | - | - | - | - |
| | **TOTAL - Revenue** | - | - | - | - | - | - | - | - | - |
| | **NET** | **201,972** | **233,679** | **278,947** | **238,199** | **285,864** | **172,113** | **301,999** | **-** | **301,999** |

To replace aging overhead door openers

WOOLWICH TOWNSHIP

# New Initiative Request Form

FIR-01

| | | | |
|---|---|---|---|
| **Department:** | Fire Services | **Current Status** | |
| **Initative Type:** | Core Need / Risk Reduction | **Priority Area** | Infrastructure Renewal / Core Service |

## Summary of Request:

**Additional Contribution for Fire Equipment and Vehicle Replacement Reserve**

## Detailed Description:

The current long term capital analysis for Fire vehicles and equipment predict that an additional annual contribution of $500,000 annually is required at current replacement costs in order for the long term fire capital plan to be sustainable.  This contribution covers both vehicles and fire fighting equipment.

## Evaluation Criteria:

| Criteria Description | Rationale | Impact | Weight | Score |
|---|---|---|---|---|
| **Core Service Outcomes:** How does this initiative advance your departments core service delivery? | Having modern and reliable equipment is essential to the delivery of fire services and emergency responses.  It is also critical to the health and safety of the firefighting team. | | | |
| **Financial Rationale:** Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment? | Having a predictable reliable reserve contribution reduces the need for spikes in future tax increases and allows for more predictable budgets. | | | |
| **Impact on the Community:** Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request? | Having reliable vehicles and equipment allows fire services to serve the community and respond to calls reliably. | | | |
| **TOTAL** | | | | - |

## Other Impacts / Risks

| | |
|---|---|
| **Other Options Considered:** What other options were considered in this initative? | Other options could be to extend the life of existing vehicles.  We have already looked at reducing the size of some replacement vehicels and looking at used vehicles. |
| **Risks:** What are the risks of not completing the initiative? | Equipment must be replaced regularly or it is a health and safety risk for firefighting staff.  Having reliable vehicles is essential to respond to emergency calls. |
| **Key Performance Indicators (KPIs)** - How would you measure success? | The measure of success would be a fully funded 10-20 year equipment program and not have a reserve deficit. |

## Operating Budget Impacts

| 2026 Cost Impact ($ amount) | Description | 2027 | 2028 | 2029 |
|---|---|---|---|---|
| $ 200,000 | Tax Levy Increase | $ 200,000 | $ 200,000 | |
| | | | | |
| | | | | |

## Finance Comments:

This request is planned to be a phased in increase to the tax levy with $200K in 2026, 2027 and 2028.