

INFRASTRUCTURE SERVICES

DEPARTMENT OVERVIEW

- Asset Management
- Engineering
- Operations (Roads, Water and Wastewater)

Asset Management is the responsibility of every department that maintains tangible assets on behalf of the Township. Properly managing assets is crucial to effective and efficient service delivery. In its simplest form, this involves understanding what the municipality owns, the condition and then applying the most cost-effective strategy for intervention, renewal, replacement and/or disposal to meet defined service levels and maximize useful life.

The Infrastructure Services Department is responsible for almost one billion dollars (2023\$) of the Townships total \$1.12 billion inventory, which equates to about 88% of all assets. The Department's funding sources for its asset inventory breakdown to 30% being rate supported for water and wastewater assets and 70% that are tax supported for the road system, bridges, culverts, stormwater and cellar drains.

Engineering is responsible for Municipal Drains, capital programming associated with water and sewer

infrastructure and the Township's entire transportation network.

Operations is responsible for the day-to-day and long-term preventative and reactive maintenance type activities to ensure reliable and efficient systems, such as water distribution, wastewater collection, stormwater management and transportation networks.

BUDGET PRESSURES

The Engineering section is struggling with customer service demands associated with traffic control and corridor management. Currently, there is one position in the organization that deals with all of the permitting associated with driveways, municipal consent approvals for utility works like telecommunications, gas and hydro along with the Township's traffic calming and monitoring programming. Since 2022 there has been an 111% increase in applications received and processed. This has resulted in further delays associated with the Traffic Calming program as there continues to be a lack of resourcing available to adequately address traffic calming requests. This does remain a priority for many residents who frequently voice their concerns to the department. Woolwich's procedure and approach to traffic calming is appropriate, but again the department lacks the staffing resources to be able to make a meaningful impact.

Unfortunately, this is yet another difficult budget year as the Township is attempting to manage its growing

operations and maintenance obligations and keep up with the much-needed capital investment and renewal programming in the face of fiscal and political uncertainty.

A continuing theme that has been noted in previous budget years is that the influx of new levy is insufficient to meet the needs of the community and the challenges to properly plan and implement the infrastructure needed for sustainable growth. It is not this Council that has led the organization to where it is today but many years of fiscal decisions that were intended to provide spending restraint have resulted in unintended fiscal consequences that essentially subsidized rate payers. Now when faced with the stark realities of cost escalations far outpacing typical inflationary numbers, there is no ability to pull from 'rainy day' reserves for the unforeseen challenges that arise, and there is limited ability to strategically plan for the future. These previous decisions to strip operating budgets and hold staffing levels to bare minimums has led to the current state of the organization's fiscal health.

It is not all doom and gloom, as there are many things in Council's control, but it will take a significant course correction and concerted long-range thinking to put the Township into the sustainable position that is required. To adequately manage the Township's increasing asset inventory, more predictable and sustainable funding increases and alternate revenue sources are required. While the Infrastructure Reserve Fund was a visionary implementation in 2012, the amount being generated is

not sufficient to build up any form of a reserve as year over year, what goes in is allocated in that same year. Unless a decision is made to become more self-sufficient, the Township will continue to be reliant on other funding sources, which are not reliable in the long term. This year's Infrastructure Services capital budget is supported by almost \$2.7 million coming from the Federal and Provincial governments, this equates to over 19% of the entire budget. In contrast, the department's share of new levy amounts to only 3.9%.

To help continue to improve the financial position of the organization, efforts were made to minimize capital expenditures from the water and sewer reserve fund in 2025 with the intent to maintain this approach again in 2026. This is a holding strategy and should not solely be relied upon to improve the fiscal position of the reserve accounts as this will only result in much higher maintenance costs and greater service disruptions over the long term. A similar approach has been applied to levy expenditures in the departments' 2026 budget. The intent is to not fully spend the entire infrastructure reserve fund but rather strategically reduce capital levy expenditures this year.

The Township also needs to address the lack of resources and invest in critical positions that can improve the organization's analytical and long-range planning abilities. If not, more drastic measures will need to be implemented until a fiscally sustainable model is

achieved. Without appropriate action certain assets will further degrade or be disposed of for the sake of others as there will not be sufficient funding and/or staffing resources to sustain what the Township currently has in its inventory let alone the infrastructure that is already slated to be assumed. There are no new staffing requests this year; however, once again tough decisions were needed to be made this year and unfortunately the Infrastructure Services Department will continue to be the only department without a dedicated back up for the Director as the Manager of Engineering position is once again not being supported.

2026 BUDGET HIGHLIGHTS

The proposed capital projects for Infrastructure Services in 2026 amount to over \$20 million. Some of the more notable projects that are proposed include:

- Completion of the Breslau Drain #1 construction project;
- \$1.4M associated with the Elmira Downtown Core Revitalization;
- \$2.6M Hot Mix Asphalt program;
- \$2.7M of Bridge and Culvert programming, including the Low Level Bridge EA, the lowering of the Randall Drain Culvert to support the East Side Lands servicing strategy and the replacement of the Cox Creek structure;

- \$2M of sewer lining and I&I repairs;
- Engineering for water and wastewater servicing for the East Side Lands in Breslau, as well as Duke Street, Centre Street and Queen Street; and,
- Replacement of the Dunke Street Culvert through the Investing in Canada Infrastructure Program (ICIP) fund.

The 2026 Capital Hot Mix Paving Program includes the following:

Surface asphalt placement at:

- George Street, High Street and Charles Street; and,
- Halter Avenue, Isley Drive and Notre Dame Avenue.

The rehabilitation of:

- Spitzig Road between Hopewell Creek Road and St. Charles Street West; and,
- Whippoorwill Drive between Arthur Street and Barnswallow Drive.

The maintenance paving of:

- Barnswallow Drive between First Street and Church Street West; and,
- Sunset Drive in Winterbourne between its terminus and Peel Street.

The conversion of:

- Rider Road from gravel to surface treatment; and,
- Lerch Road, which requires some repairs to fully complete.

The Capital Paving Program for 2026 does not meet the annual spending required to sustain the asset inventory over the long term in accordance with the 2024 State of the Infrastructure for Roads. This continues to be an issue for the organization as resurfacing needs outpace funding allotment for the road network.

The 2026 Capital Bridge and Culvert Program includes the lowering of the Randal Drain structure that is a carry-over project originally awarded in 2025 with contractor electing to complete the project in 2026. The program also includes the replacement of the Cox Creek structure and a number of engineering projects. The most notable engineering project involves an Environmental Assessment process for the Low-Level Bridge in St. Jacobs. This structure has heritage significance and provides an important water crossing for the Horse and Buggy community. The bridge is nearing its useful life and underwent an emergency repair in 2021 due to significant erosion that compromised its structural integrity. The bridge has been undergoing underwater inspections since and without a long-term solution the water crossing will no longer exist.

This is the first year for the detailed engineering work necessary for the expansion of municipal servicing within the East Side Lands of Breslau. This is an important growth-related project that will establish alignments for both water and wastewater servicing needed for managed and balanced growth to occur. This is a critical piece in realizing the significant opportunity that the East Side Lands in Breslau affords. With a mix of residential and employment lands, coupled with the Region of Waterloo International Airport, the future Metrolinx Go Station, the planned new Highway 7 and proximity to Highway 401, the East Side Lands are one of the most significant and important growth areas in the province and should be embraced as a rare and unique opportunity for the Township of Woolwich to rise to the occasion.

The 2026 Capital program had contemplated the expansion of the Breslau Wet Well, which is required for the Township to realize its wastewater capacity allotment through its cross-border servicing agreement with the City of Kitchener. However, while this project is fully development charges eligible, there are insufficient wastewater DC reserves available at this time. Therefore, the project has been deferred until 2027.

The Township's inaugural water meter replacement program is contained in this year's capital budget with 500 meters anticipated to be replaced. This is the first year of a concerted effort to replace the back log of aged

water meters in the Township. There are over 2,000 meters that exceed their useful life. Aged water meters contribute to water loss as older meters have mechanical parts that slow down over time, which results in revenue loss. This program will improve the financial position of the water utility and 2026 will be the first year of a program that is likely to continue in perpetuity.



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Function Summary**

OPERATING EXPENDITURES

<u>DESCRIPTION</u>	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2026 ADJUSTMENTS	2026 BUDGET
Engineering Administration	1,241,349	1,647,276	1,547,513	1,841,985	1,380,786	1,432,952	1,841,985	-40,276	1,801,709
Bridges	86,724	80,008	112,907	114,720	98,400	100,318	114,720	-290	114,430
Roadside Maintenance	308,589	580,402	553,714	720,094	674,680	426,043	720,094	7,875	727,969
Hardtop Maintenance	692,510	442,446	812,596	859,690	832,480	424,800	859,690	44,047	903,737
Loosetop Maintenance	759,503	796,164	938,125	1,153,265	1,020,050	965,569	1,153,265	0	1,153,265
Winter Control	1,252,880	999,260	1,094,210	1,218,050	1,118,500	1,798,210	1,218,050	100,300	1,318,350
Safety	255,112	246,196	234,829	274,258	265,000	269,345	274,258	-1,600	272,658
Boundary Road Maintenance	18,221	28,059	36,486	40,000	31,000	24,311	40,000	0	40,000
Parking Lots	169,339	168,633	135,820	209,640	202,950	132,664	209,640	-20,750	188,890
Street lights	202,294	190,881	170,134	208,190	204,600	153,473	208,190	0	208,190
Sidewalks (Ward 1)	227,131	185,660	206,559	310,000	194,000	143,463	310,000	0	310,000
TOTAL EXPENDITURES	5,213,652	5,364,986	5,842,893	6,949,892	6,022,446	5,871,146	6,949,892	89,306	7,039,198

OPERATING REVENUE

Engineering Administration	81,613	301,776	230,729	564,986	87,600	129,139	564,986	11,000	575,986
Bridges	-	10,848	0	0	-	0	0	0	0
Roadside Maintenance	39,804	15,734	15,383	50,000	50,000	12,600	50,000	0	50,000
Hardtop Maintenance	69,237	0	128,437	0	-	0	0	0	0
Loosetop Maintenance	73,310	66,562	96,448	75,000	75,000	85,932	75,000	0	75,000
Winter Control	-	16,661	36,220	15,000	-	32,139	15,000	0	0
Safety	12,000	0	0	0	-	0	0	0	0
Boundary Road Maintenance	-	0	0	0	-	0	0	0	0
Parking Lots	-	0	0	0	-	0	0	0	0
Street lights	3,510	0	0	0	-	0	0	0	0
Sidewalks (Ward 1)	227,131	185,660	190,620	310,000	194,000	143,463	310,000	0	310,000
TOTAL REVENUE	506,605	597,241	697,837	1,014,986	406,600	403,273	1,014,986	11,000	1,010,986
NET TOTAL	4,707,047	4,767,745	5,145,056	5,934,906	5,615,846	5,467,873	5,934,906	78,306	6,028,212



**DEPARTMENT
PROGRAM**

INFRASTRUCTURE SERVICES
Department Summary

OPERATING EXPENDITURES

<u>DESCRIPTION</u>	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	ADJUSTMENTS	2026 BUDGET
Staff Costs	1,134,591	1,283,198	1,351,323	2,044,879	1,465,974	1,409,514	2,044,879	-	2,044,879
Equipment Costs	898,426	1,082,450	1,095,246	1,276,457	1,039,538	1,208,576	1,276,457	- 13,468	1,262,989
Facility Costs	98,518	101,479	104,849	94,111	104,685	105,884	94,111	-	94,111
Operating Costs	827,261	672,671	764,277	820,110	788,575	852,039	820,110	16,224	836,334
External Contracts	2,037,919	1,824,214	2,203,636	2,461,135	2,284,475	1,948,499	2,461,135	106,550	2,567,685
Other Operating	216,937	400,975	323,562	253,200	339,200	346,634	253,200	- 20,000	233,200
TOTAL EXPENDITURES	5,213,652	5,364,986	5,842,893	6,949,892	6,022,446	5,871,146	6,949,892	89,306	7,039,198
<u>OPERATING REVENUE</u>									
Interfund Transfers	100,072	227,809	265,108	81,500	81,500	72,245	81,500	-	81,500
Fees and Charges	8,835	8,880	11,465	9,000	8,100	31,218	9,000	11,000	20,000
Provincial Grants	52,314	87,006	73,550	72,000	72,000	45,932	72,000	-	72,000
Other Revenues	345,384	273,545	347,714	852,486	245,000	253,878	852,486	-	837,486
TOTAL REVENUE	506,605	597,241	697,837	1,014,986	406,600	403,273	1,014,986	11,000	1,010,986
NET TOTAL	4,707,047	4,767,745	5,145,056	5,934,906	5,615,846	5,467,873	5,934,906	78,306	6,028,212



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Administrative Overhead**

2025 Full-time Equivalent 3.03
2026 Full-time Equivalent 4.03

PROGRAM - EXPENDITURES	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
	Staff Cost	776,595	850,425	884,167	837,062	922,164	947,943	1,483,671	-	1,483,671
	Equipment Cost	163,762	333,066	244,153	246,941	45,763	118,021	41,128	-	41,128
	Facility Cost	98,518	101,479	104,849	101,615	104,685	105,884	94,111	-	94,111
	Operating/Material Cost	117,945	119,647	159,999	132,530	140,975	85,313	153,375	(20,276)	133,099
	External Contract	24,839	-	7,678	10,839	2,500	-	-	-	-
	Other Cost	59,690	242,659	146,667	149,672	164,700	175,791	69,700	(20,000)	49,700
	TOTAL - Expenditures	1,241,349	1,647,276	1,547,513	1,478,660	1,380,786	1,432,952	1,841,985	(40,276)	1,801,709
PROGRAM - REVENUE										
	Interfund Transfers	23,072	176,962	96,671	98,902	28,500	32,245	28,500	-	28,500
	Fees and Charges	8,835	8,880	11,465	9,727	8,100	31,218	9,000	11,000	20,000
	Provincial Grants	4,200	45,710	4,637	18,182	-	-	-	-	-
	Other Revenue	45,506	70,224	117,956	77,895	51,000	65,676	527,486	-	527,486
	TOTAL - Revenue	81,613	301,776	230,729	204,706	87,600	129,139	564,986	11,000	575,986
		1,159,736	1,345,500	1,316,784	1,273,955	1,293,186	1,303,813	1,276,999	(51,276)	1,225,723



DEPARTMENT
PROGRAM

INFRASTRUCTURE SERVICES
Administrative Overhead

PROGRAM - EXPENDITURES

		2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Cost										
Union										
1 - 6 - 0800 - 727 - 500	Labour - traffic counts	496	-	-	165	3,600	-	3,600		3,600
1 - 6 - 0860 - 791 - 500	Labour - road patrol	8,269	15,708	20,269	14,749	18,540	14,193	18,540		18,540
1 - 6 - 0860 - 780 - 500	Labour - misc recoverable	-	1,209	-	403	750	-	750		750
1 - 6 - 0860 - 784 - 500	Labour - contingency	-	-	-	-	4,650	-	4,650		4,650
1 - 6 - 1900 - 776 - 500	Labour - gas containment	-	-	-	-	-	-	-		-
Non Union										
1 - 6 - 0800 - 010 - 001	Full time salaries	286,026	299,825	325,302	303,718	362,188	363,691	792,400		792,400
1 - 6 - 0800 - 010 - 002	Part time salaries	25,194	41,618	38,764	35,192	45,100	52,061	41,200		41,200
1 - 6 - 0800 - 020 - 021	CPP	11,660	13,337	12,878	12,625	17,658	15,844	31,716		31,716
1 - 6 - 0800 - 020 - 022	EI	4,178	5,034	4,940	4,717	6,086	5,783	11,011		11,011
1 - 6 - 0800 - 020 - 023	Group Benefits	33,863	30,993	34,967	33,274	38,127	41,188	76,612		76,612
1 - 6 - 0800 - 020 - 025	OMERS	27,314	27,977	31,098	28,796	39,466	38,264	88,710		88,710
1 - 6 - 0800 - 020 - 026	EHT	6,268	6,289	6,590	6,382	7,942	7,859	16,255		16,255
1 - 6 - 0800 - 020 - 027	WSIB	8,660	10,078	9,736	9,491	12,032	11,128	24,124		24,124
	Staff Allocation - from Cost Sheet	364,665	398,358	399,623	387,549	366,025	397,930	374,103		374,103
	Sub total	776,595	850,425	884,167	837,062	922,164	947,943	1,483,671	-	1,483,671
Equipment Cost										
1 - 6 - 0800 - 727 - 510	Rental - traffic counts	157	-	-	-	-	-	-		-
1 - 6 - 0860 - 791 - 510	Rental - road patrol	5,209	10,662	15,806	10,559	12,000	12,597	12,000		12,000
1 - 6 - 0860 - 780 - 510	Rental - misc. recoverable	-	2,264	-	755	22,145	-	22,145		22,145
1 - 6 - 0860 - 784 - 510	Rental - contingency	-	-	-	-	2,575	-	2,575		2,575
1 - 6 - 1900 - 776 - 510	Rental - gas containment	79	-	-	26	4,635	-	-		-
	Equipment Allocation - from Cost Sheet	158,317	320,140	228,347	235,601	4,408	105,424	4,408		4,408
	Sub total	163,762	333,066	244,153	246,941	45,763	118,021	41,128	-	41,128
Facility Cost										
	Facility Allocation from Allocation Cost Sheet	98,518	101,479	104,849	101,615	104,685	105,884	94,111		94,111
	Sub total	98,518	101,479	104,849	101,615	104,685	105,884	94,111	-	94,111
Operating/Material Cost										
1 - 6 - 0800 - 190 - 962	Transfer to Insurance Reserve	8,651	9,066	10,436	9,384	11,125	11,125	11,125	(276)	10,849
1 - 6 - 0800 - 250 - 251	Legal	53,962	47,540	101,387	67,630	60,000	35,659	60,000	(20,000)	40,000
1 - 6 - 0860 - 780 - 517	Material- misc. recoverable	-	8,437	-	2,812	8,700	-	8,700		8,700
1 - 6 - 0800 - 727 - 517	Material- traffic counts	12,128	686	-	4,271	7,600	-	20,000		20,000
	Operating/Material - from Cost Sheet	43,204	53,918	48,176	48,433	53,550	38,529	53,550		53,550
	Sub total	117,945	119,647	159,999	132,530	140,975	85,313	153,375	(20,276)	133,099
1 - 6 - 0800 - 776 - 515	Roads Gas Containment Ext Contract	24,839	-	7,678	10,839	2,500	-	-		-
1 - 6 - 0860 - 780 - 515	Misc Recoverable Ext Contract	-	-	-	-	-	-	-		-
	External Contracts	24,839	-	7,678	10,839	2,500	-	-	-	-
Other Cost										
1 - 6 - 0800 - 200 - 300	Miscellaneous	336	-	6	114	4,700	9,210	4,700		4,700
1 - 6 - 0800 - 270 - 388	Asset Management Plan Update	13,909	187,483	92,420	97,937	95,000	124,498	-		-
1 - 6 - 0800 - 727 - 515	Traffic Counts and Calming	29,148	31,978	41,727	34,284	60,000	36,959	60,000	(20,000)	40,000
1 - 6 - 0860 - 784 - 519	Extreme Emergency Operations	-	17,014	-	5,671	-	-	-		-
	Other Allocation from Cost Sheet	16,297	6,184	12,514	11,665	5,000	5,123	5,000		5,000
	Sub total	59,690	242,659	146,667	149,672	164,700	175,791	69,700	(20,000)	49,700
	TOTAL - Expenditures	1,241,349	1,647,276	1,547,513	1,478,660	1,380,786	1,432,952	1,841,985	(40,276)	1,801,709
	Total Cost Allocation	681,001	880,079	793,509	784,863	533,667	652,890	531,172	-	531,172



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Administrative Overhead

PROGRAM - REVENUE

		2022	2023	2024	3 YEAR AVG.	2025	2025	2026	2026
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS BUDGET
1 - 5 - 0800 - 975 - 948	Transfer from Reserve	-	92,236	32,245	41,494	-	-	-	-
1 - 5 - 0800 - 975 - 949	Transfer from Reserve Fund	23,072	84,725	64,426	57,408	28,500	32,245	28,500	28,500
	Interfund Transfers	23,072	176,962	96,671	98,902	28,500	32,245	28,500	- 28,500
1 - 5 - 0800 - 870 - 331	Engineering Permit Fee	8,835	8,880	11,465	9,727	8,100	31,218	9,000	11,000 20,000
	Fees and Charges	8,835	8,880	11,465	9,727	8,100	31,218	9,000	11,000 20,000
1 - 5 - 0800 - 811 - 811	Provincial/Federal Grants	4,200	45,710	4,637	18,182	-	-	-	-
	Other Revenue								
1 - 5 - 0800 - 870 - 200	Miscellaneous Recoverable	3,917	16,826	58,882	26,542	5,000	19,382	481,486	481,486
1 - 5 - 0800 - 870 - 300	Miscellaneous	41,589	53,398	59,074	51,353	46,000	46,294	46,000	46,000
	Sub total	45,506	70,224	117,956	77,895	51,000	65,676	527,486	- 527,486
	TOTAL - Revenue	81,613	301,776	230,729	204,706	87,600	129,139	564,986	11,000 575,986
NET		1,159,736	1,345,500	1,316,784	1,273,955	1,293,186	1,303,813	1,276,999	(51,276) 1,225,723



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Bridge Maintenance

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	6,003	5,377	3,777	5,053	5,500	3,552	5,660	-	5,660
Equipment Cost	3,690	3,466	2,666	3,274	5,200	4,433	6,290	(290)	6,000
Facility Costs	-	-	-	-	-	-	-	-	-
Operating/Material Cost	130	2,069	-	733	2,700	-	2,770	-	2,770
External Contract	41,751	43,888	73,020	52,886	50,000	60,005	65,000	-	65,000
Other Cost	35,150	25,208	33,444	31,267	35,000	32,328	35,000	-	35,000
TOTAL - Expenditures	86,724	80,008	112,907	93,213	98,400	100,318	114,720	(290)	114,430

PROGRAM - REVENUE

Interfund Transfers	-	10,848	-	3,616	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-
TOTAL - Revenue	-	10,848	-	3,616	-	-	-	-	-
	86,724	69,160	112,907	89,597	98,400	100,318	114,720	(290)	114,430



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Bridge Maintenance

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Cost										
1 - 6 - 0805 - 505 - 500	Labour-bridge maintenance	6,003	5,377	3,777	5,053	5,500	3,552	5,660		5,660
	Sub total	6,003	5,377	3,777	5,053	5,500	3,552	5,660	-	5,660
Equipment Cost										
1 - 6 - 0805 - 505 - 510	Rental-bridge maintenance	3,690	3,466	2,666	3,274	5,200	4,433	6,290	(290)	6,000
	Sub total	3,690	3,466	2,666	3,274	5,200	4,433	6,290	(290)	6,000
Facility Cost										
		-	-	-	-	-	-	-	-	-
Operating/Material Cost										
1 - 6 - 0805 - 505 - 517	Materials	130	2,069	-	733	2,700	-	2,770		2,770
	Sub total	130	2,069	-	733	2,700	-	2,770	-	2,770
External Contract										
1 - 6 - 0805 - 505 - 515	External Contracts	41,751	43,888	73,020	52,886	50,000	60,005	65,000		65,000
	Sub total	41,751	43,888	73,020	52,886	50,000	60,005	65,000	-	65,000
Other Cost										
1 - 6 - 0805 - 505 - 254	Professional Services	20,150	25,208	33,444	26,267	20,000	32,328	20,000		20,000
1 - 6 - 0805 - 190 - 961	Transfer to Reserve	15,000	-	-	5,000	15,000	-	15,000		15,000
	Sub total	35,150	25,208	33,444	31,267	35,000	32,328	35,000	-	35,000
	TOTAL - Expenditures	86,724	80,008	112,907	93,213	98,400	100,318	114,720	(290)	114,430
<u>PROGRAM - REVENUE</u>										
1 - 5 - 0805 - 190 - 949	Interfund Transfer	-	10,848	-	3,616	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
1 - 5 - 0805 - 811 - 812	Provincial Grants	-	-	-	-	-	-	-	-	-
	Other Costs	-	-	-	-	-	-	-	-	-
	TOTAL - Revenue	-	10,848	-	3,616	-	-	-	-	-
	NET	86,724	69,160	112,907	89,597	98,400	100,318	114,720	(290)	114,430



INFRASTRUCTURE SERVICES
Roadside

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Costs	63,860	90,408	137,277	97,182	160,930	88,838	165,540	-	165,540
Equipment Cost	53,048	71,426	115,790	80,088	126,200	73,226	154,059	(7,125)	146,934
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	10,231	1,599	45,556	19,129	17,875	42,555	18,320	-	18,320
External Contract	181,450	416,969	255,091	284,503	369,675	221,424	382,175	15,000	397,175
Other Cost	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	308,589	580,402	553,714	480,902	674,680	426,043	720,094	7,875	727,969

PROGRAM - REVENUE

Interfund Transfers	25,000	-	-	8,333	13,000	-	13,000	-	13,000
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	14,804	14,734	12,465	14,001	37,000	-	37,000	-	37,000
Other Revenue	-	1,000	2,918	1,306	-	12,600	-	-	-
TOTAL - Revenue	39,804	15,734	15,383	23,640	50,000	12,600	50,000	-	50,000
NET TOTAL	268,785	564,668	538,331	457,261	624,680	413,443	670,094	7,875	677,969



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Roadside**

PROGRAM - EXPENDITURES

					ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost														
1	-	6	-	0810 - 510 - 500	Labour-tractor mowing	7,714	9,375	12,529	9,873	11,200	10,865	11,330		11,330
1	-	6	-	0810 - 515 - 500	Labour-hand mowing	9,712	7,661	8,989	8,787	11,000	11,838	11,330		11,330
1	-	6	-	0810 - 525 - 500	Labour-tree removal and p	1,495	543	8,689	3,576	4,000	12,398	4,120		4,120
1	-	6	-	0810 - 526 - 500	Labour-tree maintenance	18,411	27,228	66,273	37,304	43,260	22,461	44,550		44,550
1	-	6	-	0810 - 555 - 500	Labour-debris pick-up	8,478	16,130	20,046	14,885	15,000	14,278	15,450		15,450
1	-	6	-	0810 - 560 - 500	Labour-rural ditch mainten	1,735	10,047	5,100	5,627	4,750	2,654	4,890		4,890
1	-	6	-	0810 - 565 - 500	Labour-culvert maintenanc	1,529	1,750	2,608	1,962	3,600	2,901	3,710		3,710
1	-	6	-	0810 - 575 - 500	Labour-storm sewer maint	2,350	5,848	5,080	4,426	5,800	8,461	5,970		5,970
1	-	6	-	0810 - 576 - 500	Labour-storm water pond r	7,863	9,931	6,449	8,081	55,000	2,224	56,650		56,650
1	-	6	-	0810 - 580 - 500	Labour-catch basin cleanir	-	235	308	181	800	659	820		820
1	-	6	-	0810 - 782 - 500	Labour-arthur street maint	3,312	611	-	1,308	2,100	-	2,160		2,160
1	-	6	-	0810 - 577 - 500	Labour-storm grate mainte	64	671	721	485	2,600	98	2,680		2,680
1	-	6	-	1400 - 413 - 500	Labour-sidewalk	1,082	380	485	649	820	-	850		850
1	-	6	-	4400 - 206 - 500	Labour - municipal drains	114	-	-	38	1,000	-	1,030		1,030
Sub total						63,860	90,408	137,277	97,182	160,930	88,838	165,540	-	165,540
Equipment Cost														
1	-	6	-	0810 - 510 - 510	Rental-tractor mowing	14,736	13,882	23,167	17,262	21,500	19,370	26,250	(2,250)	24,000
1	-	6	-	0810 - 515 - 510	Rental-hand mowing	8,377	8,525	8,831	8,578	8,200	10,082	10,000		10,000
1	-	6	-	0810 - 525 - 510	Rental-tree removal and p	843	534	7,280	2,886	2,000	6,413	2,450	(450)	2,000
1	-	6	-	0810 - 526 - 510	Rental-tree maintenance	9,880	14,873	45,092	23,282	35,650	14,532	43,525	(3,525)	40,000
1	-	6	-	0810 - 555 - 510	Rental-debris pick-up	5,932	9,510	14,000	9,814	11,000	9,796	13,425		13,425
1	-	6	-	0810 - 560 - 510	Rental-rural ditch mainten	1,138	9,066	6,489	5,565	5,500	1,883	6,700		6,700
1	-	6	-	0810 - 565 - 510	Rental-culvert maintenanc	1,959	3,283	4,280	3,174	5,200	5,158	6,350		6,350
1	-	6	-	0810 - 575 - 510	Rental-storm sewer mainte	1,924	4,465	2,984	3,125	5,500	5,217	6,700		6,700
1	-	6	-	0810 - 576 - 510	Rental-storm water pond n	5,215	5,322	2,779	4,439	25,300	673	30,900	(900)	30,000
1	-	6	-	0810 - 580 - 510	Rental-catch basin cleanin	0	436	157	198	725	17	890		890
1	-	6	-	0810 - 782 - 510	Rental-arthur street mainte	2,021	242	0	754	1,000	0	1,220		1,220
1	-	6	-	0810 - 577 - 510	Rental-storm grate mainte	495	511	313	440	3,500	83	4,274		4,274
1	-	6	-	1400 - 413 - 510	Rental-sidewalk	475	777	418	557	575	0	700		700
1	-	6	-	4400 - 206 - 510	Rental - municipal drains	50	0	0	17	550	0	675		675
Sub total						53,048	71,426	115,790	80,088	126,200	73,226	154,059	(7,125)	146,934
Facility Cost														
						-	-	-	-	-	-	-	-	-
Operating/Material Cost														
1	-	6	-	0810 - 515 - 517	Materials-hand mowing	437	226	351	338	700	95	720		720
1	-	6	-	0810 - 525 - 517	Material-tree removal and	0	113	-	38	300	-	310		310
1	-	6	-	0810 - 526 - 517	Materials-tree maintenanc	345	246	336	309	100	269	100		100
1	-	6	-	0810 - 555 - 517	Materials-debris pick-up	166	40	434	214	425	144	440		440
1	-	6	-	0810 - 560 - 517	Materials-rural ditch mainti	1,111	113	1,335	853	5,000	-	5,120		5,120
1	-	6	-	0810 - 565 - 517	Materials-culvert maintena	4,579	-305	492	1,589	5,000	-	5,120		5,120
1	-	6	-	0810 - 575 - 517	Materials-storm sewer mai	2,761	217	39,948	14,309	3,000	37,992	3,070		3,070
1	-	6	-	0810 - 576 - 517	Materials - storm water poi	785	305	1,259	783	1,850	3,934	1,900		1,900
1	-	6	-	0810 - 577 - 517	Materials-storm grate mair	47	402	1,303	584	500	-	510		510
1	-	6	-	0810 - 782 - 517	Materials-arthur street mai	0	0	-	-	300	-	310		310
1	-	6	-	1400 - 413 - 517	Materials-sidewalk	-	244	98	114	700	122	720		720
Sub total						10,231	1,599	45,556	19,129	17,875	42,555	18,320	-	18,320

PROGRAM - EXPENDITURES

						2022	2023	2024	3 YEAR AVG.	2025	2025	2026		2026
						ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS	BUDGET
ACCOUNT DESCRIPTION														
External Contract														
1	-	6	-	0810	- 510	Tractor Mowing	22,459	24,725	15,057	20,747	2,500	18,201	15,000	15,000
1	-	6	-	0810	- 515	Hand Mowing	-	119	-	40	-	-	-	-
1	-	6	-	0810	- 525	Tree Removal and Plantin	27,545	122,019	49,033	66,199	45,000	16,856	45,000	45,000
1	-	6	-	0810	- 526	Tree Maintenance	6,981	7,247	6,179	6,802	25,000	3,209	25,000	25,000
1	-	6	-	0810	- 555	Debris Pick-up	35	4,624	1,643	2,101	-	363	-	-
1	-	6	-	0810	- 560	Rural Ditch Maintenance	48,138	33,576	43,503	41,739	58,000	114,716	58,000	58,000
1	-	6	-	0810	- 565	Culvert Maintenance	1,936	9,621	27,655	13,071	26,200	32,286	26,200	26,200
1	-	6	-	0810	- 575	Storm Sewer Maintenance	5,096	18,882	54,968	26,315	15,750	-	15,750	15,750
1	-	6	-	0810	- 576	Storm Water Pond Mtnce	-	8,675	153	2,943	16,000	-	16,000	16,000
1	-	6	-	0810	- 577	Storm Grate Mtnce	-	-	-	-	-	-	-	-
1	-	6	-	0810	- 580	Catch Basin Cleaning	29,382	41,658	-	23,680	45,000	-	45,000	45,000
1	-	6	-	0810	- 782	Arthur Street (Elmira) Mair	2,600	14,922	19,552	12,358	23,000	3,288	23,000	(10,000) 13,000
1	-	6	-	0810	- 783	King Street (St Jacobs) Mair	6,000	6,000	6,000	6,000	6,200	6,200	6,200	6,200
1	-	6	-	1400	- 413	Sidewalk Repairs	-	-	6,309	2,103	1,025	6,309	1,025	1,025
1	-	6	-	0810	- 585	Sump Pump Relocation	-	67,302	-	22,434	-	-	25,000	25,000
1	-	6	-	4400	- 200	Municipal Drains	1,671	28,131	108	9,970	32,000	-	32,000	32,000
1	-	6	-	4400	- 200	Drainage Superintendent	29,607	29,468	24,931	28,002	74,000	19,997	74,000	74,000
Sub total						181,450	416,969	255,091	284,503	369,675	221,424	382,175	15,000	397,175
Other Cost						-	-	-	-	-	-	-	-	-
TOTAL - Expenditures						308,589	580,402	553,714	480,902	674,680	426,043	720,094	7,875	727,969
1	-	5	-	0810	- 190	Interfund transfers	25,000	-	-	8,333	13,000	-	13,000	- 13,000
Fees and Charges						-	-	-	-	-	-	-	-	-
Provincial Grants														
1	-	5	-	4400	- 820	Drainage Superintendent	14,804	14,734	12,465	14,001	37,000	-	37,000	37,000
						14,804	14,734	12,465	14,001	37,000	-	37,000	-	37,000
Other Revenue														
1	-	5	-	0800	- 829	Debris pickup	-	-	218	73	-	-	-	-
1	-	5	-	0810	- 782	Arthur Street Maintenance	-	-	2,700	900	-	-	-	-
1	-	5	-	0810	- 870	Misc Recoverable	-	1,000	-	333	-	12,600	-	-
Sub total						-	1,000	2,918	1,306	-	12,600	-	-	-
TOTAL - Revenue						39,804	15,734	15,383	23,640	50,000	12,600	50,000	-	50,000
NET TOTAL						268,785	564,668	538,331	457,261	624,680	413,443	670,094	7,875	677,969



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Hardtop Maintenance

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	47,688	46,230	59,964	51,294	71,280	57,793	68,420	-	68,420
Equipment Cost	84,194	79,673	96,778	86,882	129,175	93,894	157,675	(4,453)	153,222
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	28,065	36,400	28,595	31,020	62,725	44,656	64,295	-	64,295
External Contract	532,563	280,144	627,259	479,989	569,300	228,457	569,300	48,500	617,800
Other Cost	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	692,510	442,446	812,596	649,184	832,480	424,800	859,690	44,047	903,737

PROGRAM - REVENUE

Interfund Transfers	-	-	128,437	42,812	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	69,237	-	-	23,079	-	-	-	-	-
	69,237	-	128,437	65,891	-	-	-	-	-
	623,273	442,446	684,159	583,293	832,480	424,800	859,690	44,047	903,737



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Hardtop Maintenance

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Cost										
1 - 6 - 0820 - 595 - 500	Labour-road patching	26,151	20,393	30,158	25,567	42,230	27,213	38,500		38,500
1 - 6 - 0820 - 605 - 500	Labour-surface treatment	80	-	-	27	-	489	-		-
1 - 6 - 0820 - 610 - 500	Labour - maintenance paving	-	-	58	19	-	261	-		-
1 - 6 - 0820 - 615 - 500	Labour-street sweeping	11,185	15,076	18,091	14,784	18,950	20,826	19,520		19,520
1 - 6 - 0820 - 620 - 500	Labour-shoulder maintenance	10,273	10,762	11,657	10,897	10,100	9,005	10,400		10,400
	Sub total	47,688	46,230	59,964	51,294	71,280	57,793	68,420	-	68,420
Equipment Cost										
1 - 6 - 0820 - 595 - 510	Rental-road patching	16,880	12,316	20,788	16,662	33,600	23,777	41,025		41,025
1 - 6 - 0820 - 605 - 510	Rental-surface treatment	259	-	-	86	-	868	-		-
1 - 6 - 0820 - 610 - 510	Rental-maintenance paving	-	-	25	8	-	286	-		-
1 - 6 - 0820 - 615 - 510	Rental-street sweeping	34,451	39,462	47,840	40,584	60,475	49,618	73,800	(2,803)	70,997
1 - 6 - 0820 - 620 - 510	Rental-shoulder maintenance	32,604	27,894	28,125	29,541	35,100	19,345	42,850	(1,650)	41,200
	Sub total	84,194	79,673	96,778	86,882	129,175	93,894	157,675	(4,453)	153,222
Facility Cost										
		-	-	-	-	-	-	-	-	-
Operating/Material Cost										
1 - 6 - 0820 - 595 - 517	Materials-road patching	16,673	8,809	16,616	14,033	30,950	25,449	31,725		31,725
1 - 6 - 0820 - 605 - 517	Materials-surface treatment	-	-	-	-	-	-	-		-
1 - 6 - 0820 - 610 - 517	Materials-maintenance paving	-	5,745	-	1,915	-	-	-		-
1 - 6 - 0820 - 620 - 517	Materials-shoulder maintenance	11,392	21,846	11,979	15,072	31,775	19,207	32,570		32,570
	Sub total	28,065	36,400	28,595	31,020	62,725	44,656	64,295	-	64,295
External Contracts										
1 - 6 - 0820 - 600 - 515	Crack Sealing	74,163	-	69,649	47,937	80,300	79,101	80,300		80,300
1 - 6 - 0820 - 605 - 515	Surface Treatment	333,542	130,500	378,437	280,826	265,000	22,340	265,000	48,500	313,500
1 - 6 - 0820 - 610 - 515	Maintenance Paving	27,436	8,221	36,040	23,899	55,000	12,822	55,000		55,000
1 - 6 - 0820 - 615 - 515	Street Sweeping	-	-	2,717	906	-	-	-		-
1 - 6 - 0820 - 620 - 515	Shoulder Maintenance	14,542	20,188	6,614	13,781	15,500	-	15,500		15,500
1 - 6 - 0820 - 705 - 515	Pavement Marking	80,304	94,651	108,105	94,353	127,500	104,234	127,500		127,500
1 - 6 - 0820 - 702 - 515	Road Needs Study	2,577	26,585	25,697	18,286	26,000	9,960	26,000		26,000
	Sub total	532,563	280,144	627,259	479,989	569,300	228,457	569,300	48,500	617,800
Other Cost										
1 - 6 - 0820 - 190 - 961	Transfer to Reserve	-	-	-	-	-	-	0		0
	Sub total	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures										
		692,510	442,446	812,596	649,184	832,480	424,800	859,690	44,047	903,737



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Hardtop Maintenance

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
1 - 5 - 0820 - 190 - 949	Interfund Transfers	-	-	128,437	42,812	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
1 - 5 - 0820 - 190 - 949	Provincial Grants	-	-	-	-	-	-	-	-	-
1 - 5 - 0820 - 705 - 200	Other Revenue	-	-	-	-	-	-	-	-	-
1 - 5 - 0820 - 870 - 200	Miscellaneous Recoverable	69,237	-	-	23,079	-	-	-	-	-
	TOTAL - Revenue	69,237	-	128,437	65,891	-	-	-	-	-
	NET	623,273	442,446	684,159	583,293	832,480	424,800	859,690	44,047	903,737

DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Hardtop Maintenance

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Road Patching	59,703	41,518	67,562	56,261	106,780	76,440	111,250	-	111,250
Crack Sealing	74,163	-	69,649	47,937	80,300	79,101	80,300	-	80,300
Surface Treatment	333,881	130,500	378,437	280,939	265,000	23,696	265,000	48,500	313,500
Hard Top Repairs	27,436	8,221	36,123	23,926	55,000	13,369	55,000	-	55,000
Street Sweeping	45,636	54,537	68,648	56,274	79,425	70,444	93,320	(2,803)	90,517
Shoulder Maintenance	68,811	80,689	58,375	69,292	92,475	47,556	101,320	(1,650)	99,670
Traffic Line Marking	80,304	94,651	108,105	94,353	127,500	104,234	127,500	-	127,500
Road Needs Study	2,577	26,585	25,697	18,286	26,000	9,960	26,000	-	26,000
	692,510	436,701	812,596	647,269	832,480	424,800	859,690	44,047	903,737



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Loose Top**

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	48,942	65,168	83,691	65,934	71,600	77,047	82,350	-	82,350
Equipment Cost	158,153	186,589	266,069	203,604	218,000	212,655	295,155	-	295,155
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material	-	-	69	23	7,100	5,704	7,280	-	7,280
External Contract	552,408	544,408	588,296	561,704	723,350	670,163	768,480	-	768,480
Other Cost	-	-	-	-	-	-	-	-	-
TOTAL -Expenditures	759,503	796,164	938,125	831,264	1,020,050	965,569	1,153,265	-	1,153,265

PROGRAM - REVENUE

Interfund Transfers	40,000	40,000	40,000	40,000	40,000	40,000	40,000	-	40,000
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	33,310	26,562	56,448	38,773	35,000	45,932	35,000	-	35,000
Other funding	-	-	-	-	-	-	-	-	-
TOTAL - Revenue	73,310	66,562	96,448	78,773	75,000	85,932	75,000	-	75,000
	686,193	729,602	841,677	752,491	945,050	879,636	1,078,265	-	1,078,265



DEPARTMENT **INFRASTRUCTURE SERVICES**
PROGRAM **Loose Top**

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Staff Cost										
1 - 6 - 0830 - 640 - 500	Labour-gravel base repai	2,177	2,926	4,620	3,241	3,400	6,842	3,500		3,500
1 - 6 - 0830 - 645 - 500	Labour-road grading	28,985	39,640	39,234	35,953	35,700	23,289	36,770		36,770
1 - 6 - 0830 - 650 - 500	Labour-dust suppressant	5,949	9,613	19,121	11,561	14,000	23,404	19,550		19,550
1 - 6 - 0830 - 655 - 500	Labour-gravel resurfacing	11,831	12,988	20,716	15,179	18,500	23,512	22,530		22,530
	Sub total	48,942	65,168	83,691	65,934	71,600	77,047	82,350	-	82,350
Equipment Cost										
1 - 6 - 0830 - 640 - 510	Rental-gravel base repair	2,475	4,566	10,015	5,685	9,000	14,150	11,000		11,000
1 - 6 - 0830 - 645 - 510	Rental-road grading	101,890	126,527	132,460	120,292	130,000	76,815	158,725		158,725
1 - 6 - 0830 - 650 - 510	Rental-dust suppressant	22,414	28,876	77,087	42,792	45,000	68,427	59,000		59,000
1 - 6 - 0830 - 655 - 510	Rental-gravel resurfacing	31,373	26,621	46,507	34,834	34,000	53,263	66,430		66,430
	Sub total	158,153	186,589	266,069	203,604	218,000	212,655	295,155	-	295,155
Facility Cost										
		-	-	-	-	-	-	-	-	-
Operating/Material Cost										
1 - 6 - 0830 - 640 - 517	Material-gravel base repa	-	-	-	-	7,100	5,704	7,280		7,280
1 - 6 - 0830 - 645 - 517	Material-road grading	-	-	69	23	-	-	-		-
1 - 6 - 0830 - 650 - 517	Material-dust suppressan	-	-	-	-	-	-	-		-
1 - 6 - 0830 - 655 - 517	Material-gravel resurfacin	-	-	-	-	-	-	-		-
	Sub total	-	-	69	23	7,100	5,704	7,280	-	7,280
External Contract										
1 - 6 - 0830 - 640 - 515	Gravel Base Repair	12,315	-	-	4,105	13,100	-	13,100		13,100
1 - 6 - 0830 - 645 - 510	Road Grading	-	-	-	-	-	-	-		-
1 - 6 - 0830 - 650 - 515	Dust Suppressant	235,431	222,881	229,849	229,387	262,950	249,839	292,950		292,950
1 - 6 - 0830 - 655 - 515	Gravel resurfacing	304,661	321,527	358,447	328,212	447,300	420,324	462,430		462,430
	Sub total	552,408	544,408	588,296	561,704	723,350	670,163	768,480	-	768,480
Other Cost										
1 - 6 - 0860 - 783 - 110	Gravel Pit Expenses	-	-	-	-	-	-	-		-
1 - 6 - 0830 - 655 - 273	Gravel resurfacing	-	-	-	-	-	-	-		-
	Sub total	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures		759,503	796,164	938,125	831,264	1,020,050	965,569	1,153,265	-	1,153,265



DEPARTMENT PROGRAM **INFRASTRUCTURE SERVICES**
Loosetop

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
1 - 5 - 0830 - 190 - 949	Interfund Transfers	40,000	40,000	40,000	40,000	40,000	40,000	40,000		40,000
	Fees and Charges	-	-	-	-	-	-	-	-	-
	Provincial Grants									
1 - 5 - 0800 - 870 - 063	MNR Gravel Tax	33,310	26,562	56,448	38,773	35,000	45,932	35,000		35,000
	Sub total	33,310	26,562	56,448	38,773	35,000	45,932	35,000	-	35,000
	Other Revenue					-		-	-	-
	TOTAL - Revenue	73,310	66,562	96,448	78,773	75,000	85,932	75,000	-	75,000
	NET	686,193	729,602	841,677	752,491	945,050	879,636	1,078,265	-	1,078,265

DEPARTMENT PROGRAM **INFRASTRUCTURE SERVICES**
Loose Top

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
	Gravel Base Repair	16,968	7,492	14,635	13,031	32,600	26,695	34,880	-	34,880
	Road Grading	130,876	166,166	171,694	156,245	165,700	100,104	195,495	-	195,495
	Dustlaying	263,794	261,370	326,057	283,740	321,950	341,670	371,500	-	371,500
	Gravel Resurfacing	347,866	361,136	425,670	378,224	499,800	497,100	551,390	-	551,390
		759,503	796,164	938,056	831,241	1,020,050	965,569	1,153,265	-	1,153,265



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Winter Control**

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	128,825	122,521	99,906	117,084	148,100	150,824	154,900	-	154,900
Equipment Cost	390,486	330,935	312,648	344,689	419,500	640,196	512,250	-	512,250
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material	500,626	324,286	351,278	392,063	317,900	490,548	317,900	49,000	366,900
External Contracts	232,943	221,518	330,378	261,613	233,000	516,642	233,000	51,300	284,300
Other Costs	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	1,252,880	999,260	1,094,210	1,115,450	1,118,500	1,798,210	1,218,050	100,300	1,318,350
<u>PROGRAM - REVENUE</u>									
Interfund Transfers	-	-	-	-	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	-	16,661	36,220	17,627	-	32,139	15,000	-	-
TOTAL - Revenue	-	16,661	36,220	17,627	-	32,139	15,000	-	-
	1,252,880	982,599	1,057,990	1,097,823	1,118,500	1,766,071	1,203,050	100,300	1,318,350

**PROGRAM - EXPENDITURES**

		2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
DESCRIPTION										
Staff Cost										
1 - 6 - 0900 - 665 - 500	Labour-Snow Removal	84,809	67,079	46,776	66,221	86,000	122,447	91,800		91,800
1 - 6 - 0900 - 670 - 500	Labour-Ice Removal	11,718	16,417	7,775	11,970	12,800	15,937	13,800		13,800
1 - 6 - 0900 - 695 - 500	Labour-Sand/Salt	32,299	39,025	45,355	38,893	49,300	12,441	49,300		49,300
Sub total		128,825	122,521	99,906	117,084	148,100	150,824	154,900	-	154,900
Equipment Cost										
1 - 6 - 0900 - 665 - 510	Rental-Snow Removal	258,613	185,672	148,793	197,693	255,400	547,188	311,900		311,900
1 - 6 - 0900 - 670 - 510	Rental-Ice Removal	42,008	41,836	20,975	34,940	41,200	51,925	50,300		50,300
1 - 6 - 0900 - 695 - 510	Rental-Sand/Salt	89,865	103,427	142,880	112,057	122,900	41,082	150,050		150,050
Sub total		390,486	330,935	312,648	344,689	419,500	640,196	512,250	-	512,250
Facility Cost		-	-	-	-	-	-	-	-	-
Operating/Material Cost										
1 - 6 - 0900 - 665 - 517	Material-Snow Removal	674	1,072	941	896	900	3,217	900		900
1 - 6 - 0900 - 695 - 517	Material-Sand/Salt	499,952	323,214	350,337	391,168	317,000	487,331	317,000	49,000	366,000
Sub total		500,626	324,286	351,278	392,063	317,900	490,548	317,900	49,000	366,900
External Cost										
1 - 6 - 0900 - 665 - 515	Snow Removal	97,960	101,230	75,193	91,461	97,400	197,286	97,400	13,800	111,200
1 - 6 - 0900 - 667 - 515	Sidewalk Snow Removal	143,403	119,168	239,277	167,283	125,000	308,371	125,000	37,500	162,500
1 - 6 - 0900 - 670 - 515	Ice Removal	-	-	-	-	-	-	-	-	-
1 - 6 - 0900 - 695 - 515	Salt/sanding	(8,420)	1,120	15,908	2,869	10,600	10,985	10,600		10,600
Sub total		232,943	221,518	330,378	261,613	233,000	516,642	233,000	51,300	284,300
Other cost										
1 - 6 - 0900 - 190 - 967	Transfer to Reserve	-	-	-	-	-	-	-	-	-
Sub Total		-	-	-	-	-	-	-	-	-
TOTAL - Expenditures		1,252,880	999,260	1,094,210	1,115,450	1,118,500	1,798,210	1,218,050	100,300	1,318,350
PROGRAM REVENUE										
1 - 5 - 900 - 190 - 949	Interfund Transfers	-	-	-	-	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
	Provincial Grants	-	-	-	-	-	-	-	-	-
1 - 5 - 0900 - 870 - 300	Miscellaneous Revenue	-	16,661	36,220	17,627	-	32,139	15,000	-	-
TOTAL - Revenue		-	16,661	36,220	17,627	-	32,139	15,000	-	-
NET		1,252,880	982,599	1,057,990	1,097,823	1,118,500	1,766,071	1,203,050	100,300	1,318,350
Snow Removal		585,459	474,220	510,980	523,553	564,700	1,178,509	627,000	51,300	678,300
Ice Removal		53,726	58,254	28,750	46,910	54,000	67,862	64,100	-	64,100
Sand/Salt		613,695	466,786	554,480	544,987	499,800	551,839	526,950	49,000	575,950
Sub total		1,252,880	999,260	1,094,210	1,115,450	1,118,500	1,798,210	1,218,050	100,300	1,318,350



DEPARTMENT PROGRAM **INFRASTRUCTURE SERVICES**
Safety

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	59,156	95,843	79,367	78,122	75,400	78,707	74,008	-	74,008
Equipment Cost	31,320	55,947	46,816	44,694	67,650	48,361	75,600	(1,600)	74,000
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	45,740	69,245	48,748	54,578	78,100	74,208	80,050	-	80,050
External Contract	118,896	25,162	59,898	67,985	43,850	68,069	44,600	-	44,600
Other Cost	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	255,112	246,196	234,829	245,379	265,000	269,345	274,258	(1,600)	272,658

PROGRAM - REVENUE

Interfund Transfer	12,000	-	-	4,000	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grant	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
TOTAL - Revenue	12,000	-	-	4,000	-	-	-	-	-
	243,112	246,196	234,829	241,379	265,000	269,345	274,258	(1,600)	272,658



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Safety

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION						2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost														
1	-	6	-	0855	- 710 - 500	Labour-signs	54,970	86,429	72,240	71,213	63,900	69,248	63,168	63,168
1	-	6	-	0855	- 715 - 500	Labour-guide post maintenance	1,870	2,198	2,916	2,328	4,400	3,080	3,530	3,530
1	-	6	-	0855	- 735 - 500	Labour-spills	581	71	60	237	2,100	411	2,160	2,160
1	-	6	-	0860	- 781 - 500	Labour-special events	755	4,640	2,651	2,682	2,900	5,337	2,990	2,990
1	-	6	-	0860	- 796 - 500	Labour-safety meetings	980	2,505	1,500	1,661	2,100	630	2,160	2,160
Sub total							59,156	95,843	79,367	78,122	75,400	78,707	74,008	- 74,008
Equipment Cost														
1	-	6	-	0855	- 710 - 510	Rental-signs	28,966	50,895	41,559	40,473	58,000	43,797	63,800	(800) 63,000
1	-	6	-	0855	- 715 - 510	Rental-guide post maintenance	1,431	2,204	3,320	2,318	5,200	2,523	6,350	6,350
1	-	6	-	0855	- 735 - 510	Rental-spills	208	17	252	159	2,300	286	2,800	(800) 2,000
1	-	6	-	0860	- 781 - 510	Rental-special events	319	2,148	1,183	1,217	1,200	1,718	1,500	1,500
1	-	6	-	0860	- 796 - 510	Rental-safety meetings	396	684	502	527	950	36	1,150	1,150
Sub total							31,320	55,947	46,816	44,694	67,650	48,361	75,600	(1,600) 74,000
Facility Cost							-	-	-	-	-	-	-	-
Operating/Material Cost														
1	-	6	-	0855	- 710 - 517	Material-signs	44,622	59,358	47,875	50,618	75,000	73,340	76,880	76,880
1	-	6	-	0855	- 715 - 517	Material-guide post maintenance	748	1,748	855	1,117	2,450	868	2,510	2,510
1	-	6	-	0855	- 735 - 517	Materials-spills	370	-	18	129	325	-	330	330
1	-	6	-	0860	- 781 - 517	Material-special events	-	8,139	-	2,713	325	-	330	330
Sub total							45,740	69,245	48,748	54,578	78,100	74,208	80,050	- 80,050
External Contract														
1	-	6	-	0855	- 710 - 515	Sign External Contracts	39,073	8,975	24,318	24,122	35,900	25,413	35,900	35,900
1	-	6	-	0855	- 715 - 515	Guide Post Maintenance	10,257	9,174	-	6,477	4,250	22,601	5,000	5,000
1	-	6	-	0855	- 730 - 515	Railroad Maintenance	3,190	3,190	1,587	2,655	3,700	3,836	3,700	3,700
1	-	6	-	0855	- 735 - 515	Spills	66,376	3,824	33,993	34,731	-	16,219	-	-
Sub total							118,896	25,162	59,898	67,985	43,850	68,069	44,600	- 44,600
Other Cost														
							-	-	-	-	-	-	-	-
TOTAL - Expenditures							255,112	246,196	234,829	245,379	265,000	269,345	274,258	(1,600) 272,658



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Safety

PROGRAM - REVENUE

	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
1 - 5 - 0855 - 190 - 948	Transfer from Reserves	12,000	-	-	4,000	-	-	-		-
	Interfund Transfers	12,000	-	-	4,000	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
	Provincial Grants	-	-	-	-	-	-	-	-	-
	Other Revenue	-	-	-	-	-	-	-	-	-
	TOTAL - Revenue	12,000	-	-	4,000	-	-	-	-	-
	NET	243,112	246,196	234,829	241,379	265,000	269,345	274,258	(1,600)	272,658

DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Safety

	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
	Signs	167,630	205,656	185,992	186,426	232,800	211,799	239,748	(800)	238,948
	Guide Post Maintenance	14,307	15,323	7,091	12,240	16,300	29,073	17,390	-	17,390
	Railroad Maintenance	3,190	3,190	1,587	2,655	3,700	3,836	3,700	-	3,700
	Spills	1,160	88	330	526	4,725	697	5,290	(800)	4,490
	Special events	1,074	14,927	3,834	6,612	4,425	7,055	4,820	-	4,820
	Safety Meetings	1,375	3,189	2,002	2,189	3,050	666	3,310	-	3,310
		188,736	242,373	200,836	210,648	265,000	253,126	274,258	(1,600)	272,658



DEPARTMENT PROGRAM **INFRASTRUCTURE SERVICES**
Boundary Road Maintenance

PROGRAM - EXPENDITURES

		2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
	ACCOUNT DESCRIPTION									
1-6-0860-746-110	Wellesley	9,699	15,186	13,094	12,659	13,000	816	15,000		15,000
1-6-0860-752-110	Waterloo	8,522	12,874	23,392	14,929	18,000	23,495	25,000		25,000
	TOTAL - Expenditures	18,221	28,059	36,486	27,589	31,000	24,311	40,000	-	40,000

PROGRAM - REVENUE

1-5-0860-870-300	Miscellaneous	-	-	-	-	-	-	-	-	-
	TOTAL - Revenue	-	-	-	-	-	-	-	-	-
	NET	18,221	28,059	36,486	27,589	31,000	24,311	40,000	-	40,000



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Parking Lot**

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENT	2026 BUDGET
Staff Cost	3,521	7,226	2,740	4,496	11,000	4,811	10,330	-	10,330
Equipment Cost	13,774	21,349	9,949	15,024	28,050	17,792	34,300	-	34,300
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	27,238	17,419	33,655	26,104	44,600	9,854	45,710	(12,500)	33,210
External Contract	81,930	78,590	43,511	68,010	71,800	47,004	71,800	(8,250)	63,550
Other Cost	42,876	44,049	45,965	44,297	47,500	53,204	47,500	-	47,500
TOTAL - Expenditures	169,339	168,633	135,820	157,930	202,950	132,664	209,640	(20,750)	188,890

PROGRAM - REVENUE

Interfund Transfers	-	-	-	-	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
TOTAL - Revenue	-	-	-	-	-	-	-	-	-

NET	169,339	168,633	135,820	157,930	202,950	132,664	209,640	(20,750)	188,890
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DEPARTMENT **INFRASTRUCTURE SERVICES**
PROGRAM **Parking Lot**

PROGRAM - EXPENDITURES

	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENT	2026 BUDGET
Staff Cost										
1 - 6 - 1100 - 409 - 500	Labour-parking lot maintenance	84	87	322	164	2,750	503	1,830		1,830
1 - 6 - 1100 - 411 - 500	Labour-winter control	3,436	7,139	2,418	4,331	8,250	4,308	8,500		8,500
	Sub total	3,521	7,226	2,740	4,496	11,000	4,811	10,330	-	10,330
Equipment Cost										
1 - 6 - 1100 - 409 - 510	Rental-parking lot maintenance	123	12	311	149	6,050	504	7,400		7,400
1 - 6 - 1100 - 411 - 510	Rental-winter control	13,651	21,336	9,638	14,875	22,000	17,288	26,900		26,900
	Sub total	13,774	21,349	9,949	15,024	28,050	17,792	34,300	-	34,300
Facility Cost										
		-	-	-	-	-	-	-	-	-
Operating/Material Cost										
1 - 6 - 1100 - 409 - 517	Materials-parking lot maintenance	-	-	-	-	-	135			-
1 - 6 - 1100 - 411 - 517	Materials-winter control	27,238	17,419	33,655	26,104	44,600	9,719	45,710	(12,500)	33,210
	Sub total	27,238	17,419	33,655	26,104	44,600	9,854	45,710	(12,500)	33,210
External Contract										
1 - 6 - 1100 - 409 - 515	Maintenance	5,393	-	-	1,798	6,200	-	6,200	(750)	5,450
1 - 6 - 1100 - 411 - 515	Winter Control	76,536	78,590	43,511	66,212	65,600	47,004	65,600	(7,500)	58,100
	Sub total	81,930	78,590	43,511	68,010	71,800	47,004	71,800	(8,250)	63,550
Other Cost										
1 - 6 - 1100 - 200 - 084	BIA Parking Lot leases	14,317	14,164	14,637	14,373	15,000	14,977	15,000		15,000
1 - 6 - 1100 - 150 - 157	Grants-in-lieu of property tax	28,559	29,885	31,328	29,924	32,500	38,227	32,500		32,500
	Sub total	42,876	44,049	45,965	44,297	47,500	53,204	47,500	-	47,500
	TOTAL - Expenditures	169,339	168,633	135,820	157,930	202,950	132,664	209,640	(20,750)	188,890
<u>PROGRAM - REVENUE</u>										
1 - 5 - 1100 - 190 - 949	Contribution from Reserve Fund			-	-	-	-	-		-
	Interfund Transfers	-	-	-	-	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
	Provincial Grants	-	-	-	-	-	-	-	-	-
	Other Revenue									
	Grants-in-lieu	-	-	-	-	-	-	-	-	-
1 - 5 - 1100 - 870 - 200	Miscellaneous Recoverable	-	-	-	-	-	-	-	-	-
	Sub total	-	-	-	-	-	-	-	-	-
	TOTAL - Revenue	-	-	-	-	-	-	-	-	-
	NET	169,339	168,633	135,820	157,930	202,950	132,664	209,640	(20,750)	188,890



**DEPARTMENT
PROGRAM**

**INFRASTRUCTURE SERVICES
Street lights**

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	-	-	-	-	-	-	-	-	-
Equipment Cost	-	-	-	-	-	-	-	-	-
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	97,285	102,006	92,680	97,324	112,600	82,482	115,410	-	115,410
External Contract	44,008	27,875	16,454	29,446	31,000	9,991	31,780	-	31,780
Other Cost	61,000	61,000	61,000	61,000	61,000	61,000	61,000	-	61,000
TOTAL - Expenditures	202,294	190,881	170,134	187,770	204,600	153,473	208,190	-	208,190

PROGRAM REVENUE

Interfund Transfers	-	-	-	-	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	3,510	-	-	1,170	-	-	-	-	-
Total - Revenue	3,510	-	-	1,170	-	-	-	-	-
	198,784	190,881	170,134	186,600	204,600	153,473	208,190	-	208,190



DEPARTMENT **INFRASTRUCTURE SERVICES**
PROGRAM **Street lights**

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
	Staff Cost	-	-	-	-	-	-	-	-	-
	Equipment Cost	-	-	-	-	-	-	-	-	-
	Facility Cost	-	-	-	-	-	-	-	-	-
	Operating/Material Cost									
1 - 6 - 1200 - 200 - 226	Energy - Township	90,064	89,661	90,789	90,172	97,300	61,187	99,730		99,730
1 - 6 - 1200 - 090 - 364	Repairs	7,221	12,345	1,891	7,152	15,300	21,295	15,680		15,680
	Sub total	97,285	102,006	92,680	97,324	112,600	82,482	115,410	-	115,410
	External Contracts									
1 - 6 - 1200 - 200 - 515	Hydro Streetlight Maintenance	44,008	27,875	16,454	29,446	31,000	9,991	31,780	-	31,780
	Sub Total	44,008	27,875	16,454	29,446	31,000	9,991	31,780	-	31,780
	Other Cost									
1 - 6 - 1200 - 190 - 961	Transfer to Reserve	61,000	61,000	61,000	61,000	61,000	61,000	61,000		61,000
	Sub total	61,000	61,000	61,000	61,000	61,000	61,000	61,000	-	61,000
	TOTAL - Expenditures	202,294	190,881	170,134	187,770	204,600	153,473	208,190	-	208,190
	<u>PROGRAM REVENUES</u>									
	Other Revenue									
1 - 5 - 1200 - 870 - 300	Miscellaneous	3,510	-	-	1,170	-	-	-	-	-
	Sub total	3,510	-	-	1,170	-	-	-	-	-
	Fees and Charges	-	-	-	-	-	-	-	-	-
	Provincial Grants	-	-	-	-	-	-	-	-	-
	Interfund Transfer	-	-	-	-	-	-	-	-	-
	TOTAL - Revenue	3,510	-	-	1,170	-	-	-	-	-
	NET	198,784	190,881	170,134	186,600	204,600	153,473	208,190	-	208,190



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Sidewalk Snowclearing (Elmira - Ward 1)

PROGRAM - EXPENDITURES	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Staff Cost	-	-	434	145	-	-	-	-	-
Equipment Cost	-	-	377	126	-	-	-	-	-
Facility Cost	-	-	-	-	-	-	-	-	-
Operating/Material Cost	-	-	3,697	1,232	4,000	16,719	15,000	-	15,000
External Contract	227,131	185,660	202,051	204,948	190,000	126,744	295,000	-	295,000
Other Cost	-	-	-	-	-	-	-	-	-
TOTAL - Expenditures	227,131	185,660	206,559	206,450	194,000	143,463	310,000	-	310,000
PROGRAM - REVENUE									
Interfund Transfers	-	-	-	-	-	-	-	-	-
Fees and Charges	-	-	-	-	-	-	-	-	-
Provincial Grants	-	-	-	-	-	-	-	-	-
Other Revenue	227,131	185,660	190,620	201,137	194,000	143,463	310,000	-	310,000
TOTAL - Revenue	227,131	185,660	190,620	201,137	194,000	143,463	310,000	-	310,000
NET	-	-	(15,939)	(5,313)	-	-	-	-	-



DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Sidewalk Snowclearing (Elmira - Ward 1)

<u>PROGRAM - EXPENDITURES</u>	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
	Staff Costs									
W - 6 - 1400 - 200 - 123	Labour	-	-	-	-	-	-	-	-	-
W - 6 - 1400 - 666 - 500	Labour	-	-	434	145	-	-	-	-	-
	Equipment Costs									
W - 6 - 1400 - 666 - 510	Internal Equipment Rental	-	-	377	126	-	-	-	-	-
	Facility Costs									
	Operating/Material Costs									
W - 4 - 9000 - 930 - 920	Write-Offs	-	-	-	-	-	-	-	-	-
W - 6 - 1400 - 666 - 517	Materials	-	-	3,697	1,232	4,000	16,719	15,000	-	15,000
	External Contracts									
W - 6 - 1400 - 666 - 515	Contract for snow clearing	227,131	185,660	202,051	204,948	190,000	126,744	295,000	-	295,000
W - 6 - 1400 - 413 - 515	External Contracts	-	-	-	-	-	-	-	-	-
	TOTAL - Expenditures	227,131	185,660	206,559	206,450	194,000	143,463	310,000	-	310,000
<u>PROGRAM - REVENUE</u>	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
W - 4 - 9000 - 920 - 920	Taxation - Municipal Levy	220,924	229,269	190,620	213,604	194,000	223,686	310,000	-	310,000
W - 4 - 9000 - 925 - 920	Taxation - Municipal Levy	-	-	-	-	-	-	-	-	-
W - 5 - 1400 - 870 - 200	Misc Recoverable	-	-	-	-	-	-	-	-	-
W - 3 - 8500 - 998 - 998	Surplus - Accumulated	6,207	(43,608)	-	(12,467)	-	(80,223)	-	-	-
	TOTAL - Revenue	227,131	185,660	190,620	201,137	194,000	143,463	310,000	-	310,000
	NET	-	-	(15,939)	(5,313)	-	-	-	-	-

DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Cost Allocation - INTERNAL WORKING PAPER

2024 Full-time Equivalent 17.50
 2025 Full-time Equivalent 17.50

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
	Staff Costs - Union							1,373,758		(0)
	Union actual not allocated									
1 - 6 - 0895 - 010 - 001	Public works wages	953,035	1,127,630	1,186,394	1,089,020	1,253,588	1,081,334	1,333,216	-	1,333,216
1 - 6 - 0895 - 010 - 002	Part-time (incl Reg PT, Seasonal & Summer Students)	14,325	26,046	45,593	28,655	39,361	44,905	40,542	-	40,542
1 - 6 - 0895 - 020 - 021	CPP	43,334	54,834	62,458	53,542	76,480	66,997	75,413	-	75,413
1 - 6 - 0895 - 020 - 022	EI	15,850	20,086	23,235	19,724	26,454	23,115	26,533	-	26,533
1 - 6 - 0895 - 020 - 023	Group Benefits	87,755	124,371	137,548	116,558	165,659	144,098	170,054	-	170,054
1 - 6 - 0895 - 020 - 025	OMERS	75,266	103,461	109,125	95,951	107,326	115,461	116,003	-	116,003
1 - 6 - 0895 - 020 - 026	EHT	18,073	22,576	24,356	21,668	25,212	25,909	26,788	-	26,788
1 - 6 - 0895 - 020 - 027	WSIB	28,058	37,776	38,521	34,785	39,952	38,928	42,449	-	42,449
	Total ADP cost	1,235,697	1,516,780	1,627,230	1,459,902	1,734,032	1,540,747	1,830,998	-	1,830,998
1- 6 - 0895 - 023 - 500	Vacation Labour	44,325	41,051	41,680	42,352	44,966	61,208	44,966	-	44,966
1 - 6 - 0895 - 024 - 500	Sick Leave Labour	37,137	56,242	43,242	45,540	43,891	69,338	43,891	-	43,891
1 - 6 - 0895 - 025 - 500	Bereavement Labour	674	1,629	5,609	2,637	2,060	1,676	2,060	-	2,060
1 - 6 - 0895 - 026 - 500	Training Labour	23,060	26,312	42,735	30,702	42,000	25,931	42,000	-	42,000
1 - 6 - 0895 - 027 - 500	Statutory Holiday Labour	6,099	8,248	23,899	12,749	22,872	27,569	22,872	-	22,872
1 - 6 - 0895 - 028 - 500	Administration Labour	64,794	48,966	44,556	52,772	54,116	29,477	54,116	-	54,116
1 - 6 - 0895 - 736 - 500	Fire Call	-	-	-	-	-	-	-	-	-
1 - 6 - 0895 - 026 - 510	Internal Equipment Rental	4,658	2,800	4,015	3,824	4,628	-	4,628	-	4,628
1 - 6 - 0895 - 028 - 510	Internal Equipment Rental	1,110	762	541	804	1,133	681	1,133	-	1,133
	Sub Total unallocated	1,417,554	1,702,789	1,833,507	1,651,283	1,949,698	1,756,627	2,046,664	-	2,046,664
	Union - Allocated									
1 - 6 - 0895 - 022 - 900	Haynes payroll	(766,241)	(969,267)	(1,112,087)	(949,198)	(1,259,655)	(1,221,328)	(1,373,758)	-	(1,373,758)
1 - 6 - 0895 - 022 - 300	Misc	-	-	-	-	-	-	-	-	-
2 - 6 - XXXX - XXX - 500	Capital labour allocations	-	-	-	-	-	-	-	-	-
1 - 6 - 0800 - 040 - 041	Mileage	14,066	16,904	13,521	14,830	14,000	14,610	14,000	-	14,000
1 - 6 - 0800 - 040 - 044	Membership Fees	5,294	5,527	4,582	5,135	6,000	7,389	6,000	-	6,000
1 - 6 - 0800 - 040 - 046	Training and Development	37,192	15,053	17,441	23,229	30,000	16,261	30,000	-	30,000
1 - 6 - 0800 - 040 - 048	Uniforms and drycleaning	11,985	11,044	24,404	15,811	13,000	2,452	13,000	-	13,000
1 - 6 - 0800 - 270 - 500	Admin Services - labour	-	-	483	161	-	483	-	-	-
1 - 6 - 0800 - 736 - 500	Fire Call	330	791	336	486	300	-	300	-	300
1 - 6 - 0860 - 741 - 500	Internal supervision	-	-	-	-	-	-	-	-	-
1 - 6 - 0860 - 759 - 500	Labour-yard operation	9,151	13,497	17,512	13,387	12,000	16,545	12,000	-	12,000
1 - 6 - 0860 - 792 - 500	Labour-vandalism	-	378	32	137	-	199	-	-	-
	Sub total	78,018	63,195	78,311	73,175	75,300	57,939	75,300	-	75,300
	Staff Admin Allocation									
	Roads	364,665	398,358	399,866	387,630	366,025	296,619	374,103	-	374,103
	Sewer	182,333	199,179	199,933	193,815	183,012	148,309	187,052	-	187,052
	Water	182,333	199,179	199,933	193,815	183,012	148,309	187,052	-	187,052
	Equipment Costs									
1 - 6 - 0800 - 090 - 098	Equipment general repairs	1,446	1,561	-	1,003	2,000	-	2,000	-	2,000
1 - 6 - 0800 - 736 - 510	Fire Calls - internal equipment	95	215	156	155	215	-	215	-	215
1 - 6 - 0860 - 759 - 510	Rental-yard operation	4,520	8,900	14,523	9,314	6,500	15,768	6,500	-	6,500
1 - 6 - 0860 - 792 - 510	Rental-vandalism	-	99	35	45	100	107	100	-	100
	Sub total	6,061	10,776	14,714	10,517	8,815	15,875	8,815	-	8,815
	Roads	158,317	320,140	228,347	235,601	4,408	24,110	4,408	-	4,408
	Sewer	79,159	160,070	114,173	117,801	2,204	12,055	2,204	-	2,204
	Water	79,159	160,070	114,173	117,801	2,204	12,055	2,204	-	2,204

DEPARTMENT INFRASTRUCTURE SERVICES
PROGRAM Cost Allocation

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. BUDGET	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	ADJUSTMENTS	2026 BUDGET
Facility Costs										
1 - 6 - 0800 - 190 - 966	Transfer to Building Reserve	36,697	38,531	40,458	38,562	44,504	44,504	44,504		44,504
1 - 6 - 0800 - 120 - 121	Building cleaning	5,074	3,190	616	2,960	2,000	133	2,000		2,000
1 - 6 - 0800 - 110 - 098	Building repairs	43,153	44,998	53,675	47,275	40,000	51,583	40,000		40,000
1 - 6 - 0800 - 170 - 270	Building overhead allocation	31,415	22,871	25,508	26,598	27,865	30,187	6,719	-	6,719
1 - 6 - 0800 - 120 - 311	Facility Lease	46,144	57,358	55,667	53,056	57,000	58,447	57,000		57,000
1 - 6 - 0800 - 150 - 151	Hydro	9,546	9,132	10,130	9,603	10,000	8,592	10,000		10,000
1 - 6 - 0800 - 150 - 152	Heat	15,519	18,347	19,283	17,716	16,500	15,245	16,500		16,500
1 - 6 - 0800 - 150 - 153	Water	1,376	1,244	1,672	1,431	1,500	1,761	1,500		1,500
1 - 6 - 0800 - 150 - 154	Sewer	623	753	732	703	1,000	1,316	1,000		1,000
1 - 6 - 0800 - 200 - 261	Fibre Connection Maint.	7,488	6,533	1,957	5,326	9,000	-	9,000		9,000
	Sub total	197,037	202,957	209,698	203,231	209,369	211,768	188,223	-	188,223
Facility Admin Allocation										
	Roads	98,518	101,479	104,849	101,615	104,685	105,884	94,111	-	94,111
	Sewer	49,259	50,739	52,425	50,808	52,342	52,942	47,056	-	47,056
	Water	49,259	50,739	52,425	50,808	52,342	52,942	47,056	-	47,056
Operating Maintenance										
1 - 6 - 0800 - 200 - 205	Mobile radio	11,773	14,290	12,788	12,950	15,000	14,099	15,000		15,000
1 - 6 - 0800 - 270 - 271	Office supplies & mapping	10,138	3,921	3,300	5,786	7,000	2,998	7,000		7,000
1 - 6 - 0800 - 270 - 273	Advertising	295	107	151	184	1,000	-	1,000		1,000
1 - 6 - 0800 - 270 - 274	Postage	59	47	58	55	100	5	100		100
1 - 6 - 0800 - 270 - 276	Telephone	18,212	17,880	22,448	19,513	18,000	13,971	18,000		18,000
1 - 6 - 0800 - 270 - 277	Copier	1,395	1,352	1,826	1,525	2,300	2,135	2,300		2,300
1 - 6 - 0800 - 270 - 280	Subscriptions	31,800	49,119	42,957	41,292	45,000	33,179	45,000		45,000
1 - 6 - 0800 - 270 - 285	Safety supplies	8,653	9,163	7,810	8,542	9,000	8,373	9,000		9,000
1 - 6 - 0800 - 270 - 288	Safety meetings	-	-	-	-	-	-	-		-
1 - 6 - 0800 - 270 - 300	Miscellaneous	3,294	7,563	4,017	4,958	6,000	2,297	6,000		6,000
1 - 6 - 0860 - 759 - 515	External Contracts-yard opera	-	3,408	309	1,239	2,500	-	2,500		2,500
1 - 6 - 0860 - 759 - 517	Materials-yard operation	788	987	689	821	1,200	-	1,200		1,200
1 - 6 - 0860 - 792 - 517	Materials-vandalism	-	-	-	-	-	-	-		-
	Sub total	86,408	107,837	96,353	96,866	107,100	77,058	107,100	-	107,100
Operating Maintenance Admin cost										
	Roads	43,204	53,918	48,177	48,433	53,550	38,529	53,550	-	53,550
	Sewer	21,602	26,959	24,088	24,216	26,775	19,265	26,775	-	26,775
	Water	21,602	26,959	24,088	24,216	26,775	19,265	26,775	-	26,775
	External Contracts	-	-	-	-	-	-	-		-
Other Costs										
1 - 6 - 0800 - 758 - 300	Minor Capital	32,593	12,368	25,028	23,330	10,000	10,246	10,000	-	10,000
	Sub total	32,593	12,368	25,028	23,330	10,000	10,246	10,000	-	10,000
Other Costs Admin Allocation										
	Roads	16,297	6,184	12,514	11,665	5,000	5,123	5,000	-	5,000
	Sewer	8,148	3,092	6,257	5,832	2,500	2,562	2,500	-	2,500
	Water	8,148	3,092	6,257	5,832	2,500	2,562	2,500	-	2,500
	TOTAL - Expenditures	1,817,670	2,099,921	2,257,611	2,058,401	2,360,282	2,129,513	2,436,101	-	2,436,101
<u>PROGRAM - REVENUES</u>										
1 - 6 - 0895 - 022 - 900	Staff Allocation(wages allocat	766,241	969,267	1,112,087	949,198	1,244,655	1,221,328	1,373,758	-	1,373,758
1 - 5 - 0800 - 190 - 307	Sewer	340,501	440,040	396,876	392,472	275,980	235,132	265,586	-	265,586
1 - 5 - 0800 - 190 - 308	Water	340,501	440,040	396,876	392,472	271,407	235,132	265,586	-	265,586
	Roads	681,001	880,079	793,752	784,944	538,240	470,265	531,172	-	531,172
	TOTAL - Revenues	2,128,243	2,729,426	2,699,590	2,519,086	2,330,282	2,161,858	2,436,102	-	2,436,102
	NET	(310,573)	(629,504)	(441,979)	(460,685)	30,000	(32,345)	(1)	-	(1)



DEPARTMENT **INFRASTRUCTURE SERVICES**
PROGRAM **Equipment - INTERNAL WORKING PAPER**

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
1 - 6 - 0800 - 300 - 360	Fuel	201,705	229,482	205,040	212,076	220,700	158,993	220,700		220,700
1 - 6 - 0800 - 300 - 361	Parts and supplies	85,796	58,623	89,463	77,960	45,400	52,635	80,400		80,400
1 - 6 - 0800 - 300 - 362	License	23,919	23,920	20,770	22,870	24,600	47,611	25,215		25,215
1 - 6 - 0800 - 300 - 363	External repairs	294,735	545,282	401,874	413,963	232,400	417,971	411,696		411,696
1 - 6 - 0800 - 300 - 500	Labour	33,392	45,945	50,437	43,258	38,000	56,816	42,510		42,510
1 - 6 - 0800 - 300 - 510	Internal rentals	53,284	58,855	80,794	64,311	60,000	104,944	60,000		60,000
1 - 6 - 0800 - 300 - 962	Insurance	108,452	113,656	130,829	117,646	139,469		149,469	-13,468	136,001
1 - 6 - 0800 - 300 - 961	Equipment Reserve	415,215	554,858	610,344	526,806	625,600	625,600	655,600		655,600
TOTAL - Expenditures		1,216,497	1,630,620	1,589,551	1,478,889	1,386,169	1,464,570	1,645,590	-13,468	1,632,122

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PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	3 YEAR AVG. ACTUAL	2025 BUDGET	2025 ACTUAL	2026 DEPARTMENT	2026 ADJUSTMENTS	2026 BUDGET
Internal equipment rentals:										
	Roads	795,070	821,934	1,147,572	921,525	1,146,569	1,432,226	1,347,125	(13,468)	1,333,657
	Wastewater	37,298	75,750	-	37,683	89,000	-	113,480		113,480
	Water	73,556	103,432	-	58,996	150,600	-	184,985		184,985
		905,924	1,001,116	1,147,572	1,018,204	1,386,169	1,432,226	1,645,590	(13,468)	1,632,122
		310,573	629,504	441,979	460,685	-	32,345	0	-	0



New Initiative Request Form

IS-09

Department: Infrastructure Services

Current Status

Initiative Type: Core Need / Risk Reduction

Priority Area Infrastructure Renewal / Core Service

Summary of Request:		Roadside - Sump Pump Relocation		
Detailed Description:				
This project is for the relocation of sump pumps in the Maryhill community. This is a specific community request. \$67,302 was spent on this initiative in 2023, however none was spent in either 2024 or 2025 (\$0 budget allocation in 2025). This is expected to be a recurring need throughout other communities within the Township.				
Evaluation Criteria:				
Criteria Description	Rationale	Impact	Weight	Score
Core Service Outcomes: How does this initiative advance your departments core service delivery?				
Financial Rationale: Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment?				
Impact on the Community: Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request?	The Maryhill community is in need of assistance with Sump Pump Relocations. The plan is to work with the community to develop a committee (run by residents) to assist in the most needed sump pump replacements.	Very High		
TOTAL				-
Other Impacts / Risks				
Other Options Considered: What other options were considered in this initiative?	NA			
Risks: What are the risks of not completing the initiative?	Maryhill could see difficulties with overages in flooding if sump pumps are not relocated and replaced effectively. Water runoff into the sewers is not possible as this community does not have sewer infrastructure			
Key Performance Indicators (KPIs) - How would you measure success?	NA			
Operating Budget Impacts				
2026 Cost Impact (\$ amount)	Description	2027	2028	2029
\$ 25,000	Tax Levy			
\$ 25,000	Cost-sharing component from residents			
\$ 50,000	Total			
Finance Comments:				
Corporate Services noted that there are current by-law enforcement issues within this area as well - some residents have received recurring visits but continue to discharge water onto the roads, causing slippery conditions. Sump pump relocations would eliminate this concern.				



New Initiative Request Form

IS-10

Department: Infrastructure Services

Current Status

Initiative Type: Core Need / Risk Reduction

Priority Area: Service Enhancement / Community

Summary of Request:		Roadside - Tree Planting			
Detailed Description:					
This project includes funding of \$50K for the purposes of Tree Planting. In years prior, when there have been operating shortages, the Township has cut the Tree Planting budget. As a result, the Township has removed trees from boulevards that are dying and in turn, have not replaced the trees.					
Evaluation Criteria:					
Criteria Description	Rationale	Impact	Weight	Score	
Core Service Outcomes: How does this initiative advance your departments core service delivery?					
Financial Rationale: Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment?					
Impact on the Community: Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request?	This visually provides a quick benefit to the residents as those effected currently have empty boulevards.	High			
TOTAL				-	
Other Impacts / Risks					
Other Options Considered: What other options were considered in this initiative?	Tree Planting initiatives are common amongst municipalities; further review of provincial grant programs could be considered.				
Risks: What are the risks of not completing the initiative?	NA				
Key Performance Indicators (KPIs) - How would you measure success?	# of trees planted per year				
Operating Budget Impacts					
2026 Cost Impact (\$ amount)	Description	2027	2028	2029	
\$ 50,000	From the Climate Action/Green Infrastructure Fund				
	(no tax levy impact)				
Finance Comments:					
Through Budget discussions, this new initiative will be implemented however, have a funding source from the Climate Action/Green Infrastructure Fund					



New Initiative Request Form

IS-11

Department: Infrastructure Services

Current Status

Initiative Type: Core Need / Risk Reduction

Priority Area Infrastructure Renewal / Core Service

Summary of Request:		Hardtop - Surface Treatment		
Detailed Description:				
This project includes the completion of surface treatment work within the IS operating budget. This is recurring work that is completed through external contracts - costs in previous years include: \$333,542 in 2022, \$130,500 in 2023 and \$378,437 in 2024. The 2025 budget included \$265K, with \$22,340 spent as of November 30, 2025. The department would like to increase the budget in 2026 from \$265K to \$313.5K to complete the remaining 2025 work and all the 2026 work.				
Evaluation Criteria:				
Criteria Description	Rationale	Impact	Weight	Score
Core Service Outcomes: How does this initiative advance your departments core service delivery?				
Financial Rationale: Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment?				
Impact on the Community: Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request?	Residents see an immediate benefit from surface treatment on roads.	High		
TOTAL				-
Other Impacts / Risks				
Other Options Considered: What other options were considered in this initiative?				
Risks: What are the risks of not completing the initiative?	Residents have continued to express concerns about the state of the roads within the Township. Not completing surfact treatments would weaken the road network further.			
Key Performance Indicators (KPIs) - How would you measure success?				
Operating Budget Impacts				
2026 Cost Impact (\$ amount)	Description	2027	2028	2029
\$ 313,500	2026 Budget			
\$ 265,000	Less: 2025 Budget			
\$ 48,500	2026 Tax Levy Impact			
Finance Comments:				



New Initiative Request Form

IS-15

Department: Infrastructure Services
Initiative Type: Core Need / Risk Reduction

Current Status
Priority Area Infrastructure Renewal / Core Service

Summary of Request:		Cost Allocation - Labour and Equipment Adjustments			
Detailed Description:					
Infrastructure Services leverages a cost allocation tool for salaries, equipment, facilities and general operating maintenance costs. In recent years, salary and equipment costs have not aligned with the budgeted expectations and therefore, have cause cost allocation discrepancies. Overages in cost allocations negatively effect Eng Admin (General Admin for IS) & W/WW (50% to each). In the last three years, Eng Admin has seen deficits of \$315K, \$420K and \$342K respectively - mainly stemming from variances in staffing and equipment. This adjustment will help remove structural deficits within the budgeting process.					
Evaluation Criteria:					
Criteria Description		Rationale	Impact	Weight	Score
Core Service Outcomes: How does this initiative advance your departments core service delivery?		This initiative helps manage the current realistic costs of running the IS department. It should improve deficits in W/WW. The same services would be offered; they would be accounted for accurately.	Low		
Financial Rationale: Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment?					
Impact on the Community: Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request?					
TOTAL					-
Other Impacts / Risks					
Other Options Considered: What other options were considered in this initiative?					
Risks: What are the risks of not completing the initiative?		Without completing this work, it will not be possible to understand the true operating costs of the IS division. W/WW will continue to be negatively impacted by overages in the cost allocation.			
Key Performance Indicators (KPIs) - How would you measure success?					
Operating Budget Impacts					
2026 Cost Impact (\$ amount)		Description	2027	2028	2029
\$	33,294	Labour Adjustment			
\$	240,000	Equipment Adjustment			
\$	273,294	Total 2026 Tax Levy Impact			
Finance Comments:					



New Initiative Request Form

IS-16

Department: Infrastructure Services

Current Status

Initiative Type: Core Need / Risk Reduction

Priority Area Infrastructure Renewal / Core Service

Summary of Request:		Winter Control Increases			
Detailed Description:					
The Winter Control budget has been historically underbudgeted for many years. In 2025, a significant deficit in winter control materialized due to a significant winter weather season. The 2026 Budget includes a request for an increase to the winter control budget.					
Evaluation Criteria:					
Criteria Description	Rationale	Impact	Weight	Score	
Core Service Outcomes: How does this initiative advance your departments core service delivery?	Service levels are already being delivered in winter control; the issue is that the Township is not accurately budgeting for these costs, resulting in deficits year-over-year.	Low			
Financial Rationale: Does this request create a positive financial benefit for the Township? How does this request offer a strong return on investment?					
Impact on the Community: Does this request provide a direct benefit to the community? Will the public notice tangible benefits for this request?					
TOTAL				-	
Other Impacts / Risks					
Other Options Considered: What other options were considered in this initiative?					
Risks: What are the risks of not completing the initiative?	The Township runs the risk of structure deficits within the operating budget if no additional funds are provided to the Winter Control budget.				
Key Performance Indicators (KPIs) - How would you measure success?					
Operating Budget Impacts					
2026 Cost Impact (\$ amount)	Description	2027	2028	2029	
\$ 100,300	Tax Levy Impact				
Finance Comments:					