

CAPITAL BUDGET OVERVIEW

CAPITAL EXPENDITURES

The 2026 Capital Budget has a proposed expenditure plan of approximately \$24.1 million. This is reflective of a conscious effort to right size the Township's capital program to ensure adequate reserve and reserve funds. A summary of all 2026 capital projects can be found in **Appendix 7 – 2026 Capital Budget Summary**.

It should be noted that while the Township is showing a 10-year capital plan, only the first year is adequately funded and the years beyond 2026 have not been thoroughly reviewed and are therefore included for information only.

In 2026, the Township will embark on a corporate wide exercise to develop a reliable 10-year capital plan with identified funding sources. This shift will take a significant effort across many departments but is a critical component of the long-term financial plan.

When preparing the Capital Budget and forecast, staff had to consider the following:

- The overall goals and objectives as communicated in the Strategic Plan
- Status of the current year's projects and any potential carry over

- Identification of new capital works
- Growth related timing and development needs
- Funding allocations, reserve and reserve fund levels
- Asset Management planning through state of the infrastructure reviews
- The priorities given to projects to ensure short and long-term initiatives fulfill the needs of the Township

The projects identified in the Capital Budget represent an attempt to balance competing priorities with the resources available and the existing reserve balances.

VEHICLES AND EQUIPMENT

A focus for 2026 capital budget is vehicles and equipment. There are almost \$6.5M of these projects representing almost 19% of the total capital budget.

Highlights include:

- Almost \$6M in new fire vehicles and equipment including a new rescue, pumper and aerial's
- A new single axel plow truck
- Various operations vehicles that have met the end of their useful life

It should be noted that the Township's current budget approach means vehicles not delivered in a previous fiscal year budgeted again in the next fiscal year

budget. As a result, several fire trucks listed have appeared in previous budgets.

INFRASTRUCTURE SERVICES

Key Infrastructure Projects include:

- Completion of the Breslau Drain #1 construction project;
- \$1.8M Hot Mix Asphalt program;
- \$0.5M for Arthur St sidewalks and streetlighting in conjunction with the maintenance paving work from the Region
- \$2.7M of Bridge and Culvert programming, including the Low Level Bridge EA, the lowering of the Randall Drain Culvert to support the East Side Lands servicing strategy and the replacement of the Cox Creek structure.
- \$2M of sewer lining and I&I repairs;
- Engineering for water and wastewater servicing for the East Side Lands in Breslau, as well as Duke Street, Centre Street and Queen Street; and,



A full capital project forecast detail can be found in **Appendix 8 – Capital Budget Details**

It should be noted that while the Township is showing a 10-year capital plan, only the first year is adequately vetted and funded. Years presented beyond 2026 are included for information only.

Appendix 7 - 2026 Capital Budget Summary

2026 DRAFT BUDGET



	Total Cost	Inf Reserve	CCBF	OCIF	Grant's	Other Reserve	Water	Wastewater	IT Reserve	Equ't Res	Parks	Facilities	Dev. Charges	Capital Levy / Enova Dividend	TOTAL
7	Administration Building Parking Lot	560,000				560,000									560,000
	WMC Parking Lot Paving (Replacement)	250,000	250,000												250,000
	Plans and Studies	305,000	49,000	-	-	-	105,000	10,500	10,500	-	-	-	97,500	32,500	305,000
	Pay Equity & Market Study	35,000													35,000
	Growth Fiscal Impact Assessment Study	30,000													30,000
	Asset Management Plan Update	70,000	49,000				10,500	10,500							70,000
	Fire Master Plan	130,000											97,500	32,500	130,000
	Breslau Sanitary Servicing Review	40,000													40,000
	Total	24,148,221	4,282,734	843,265	1,024,570	4,371,526	105,000	612,400	2,290,800	-	-	-	4,454,477	1,313,590	24,148,221
		chk	0												
													2025 Capital Lev	1,313,590	
													2026 Increase	-0	
1	Decrease from 2025 forecast of \$2.9M														
2	Includes approximately \$400k for Barnswallow. Reconstruction removed from forecast														
3	Estimate in 2025 was \$6.5M. Significantly reduced due to funding constraints														
4	Requires debt funding for the construction; deferred project however, engineering work to remain ongoing														
5	Fire related vehicles already ordered, potential for delayed delivery														
6	Insufficient funding to do this project. Possible naming rights, but will still need debt / reallocation														
7	May not proceed as HAF funding dependent. Will need to confirm eligibility														

**Appendix 8
Capital Budget Summary and Department Details**



CAPITAL EXPENDITURES

	2024 Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
INFORMATION TECHNOLOGY	337,800	667,000	480,000	247,000	257,000	160,000	162,000	146,000	195,000	190,000	175,000	2,679,000
INFRASTRUCTURE SERVICES	23,263,000	18,371,500	12,500,900	28,667,550	21,637,550	39,180,050	41,312,800	16,146,800	13,870,800	13,452,800	19,452,800	224,593,550
FIRE DEPARTMENT	190,000	320,659	249,860	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	6,170,123
EQUIPMENT REPLACEMENT	3,528,291	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
RECREATION & COMMUNITY SERVICES												
PARKS	785,308	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000
FACILITIES MAINTENANCE	956,000	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
MAJOR FACILITIES	40,000	100,000	0	530,000	2,600,000	0	5,000,000	0	0	0	40,000,000	48,230,000
PLANS AND STUDIES			305,000									
Total Capital Expenditures	29,100,399	20,934,159	24,148,221	32,837,396	27,933,181	43,291,345	53,031,724	19,031,416	20,682,278	20,083,426	61,708,988	323,377,134

CAPITAL REVENUE

INFORMATION TECHNOLOGY	243,800	469,000	330,000	145,000	103,000	0	0	0	15,000	0	0	1,062,000
INFRASTRUCTURE SERVICES	22,358,587	17,430,910	11,369,810	27,740,046	20,656,960	38,159,972	40,332,210	15,166,210	12,890,210	12,472,210	18,472,210	214,690,747
FIRE DEPARTMENT	-	160,659	249,860	0	0	0	0	0	0	0	0	410,519
EQUIPMENT REPLACEMENT	3,528,291	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
RECREATION & COMMUNITY SERVICES												
PARKS	775,308	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000
FACILITIES MAINTENANCE	956,000	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
MAJOR FACILITIES	40,000	85,000	0	530,000	2,600,000	330,000	5,000,000	0	0	0	40,000,000	48,545,000
PLANS AND STUDIES	-	0	272,500									
Total Capital Revenue	27,901,986	19,620,569	22,834,631	29,900,046	26,641,960	42,334,972	51,772,210	17,776,210	17,805,210	18,617,210	59,382,210	306,412,727
GENERAL LEVY	1,198,413	1,313,590	1,313,590	2,937,351	1,291,221	956,373	1,259,514	1,255,206	2,877,068	1,466,216	2,326,778	16,964,407



DEPARTMENT: INFORMATION TECHNOLOGY
PROGRAM: INFORMATION TECHNOLOGY CAPITAL 2026 - 2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Computer:													
Hardware, Misc. Equipment	107,800	119,808	99,500	107,000	212,000	44,000	53,000	70,000	57,000	195,000	132,000	59,000	1,028,500
Financial Software			413,000	257,000									670,000
Software	230,000	23,613	122,500	50,000		175,000							347,500
Digitizing/Scanning Documents (incl Software)													0
Facility UPS Replacements			10,000										10,000
TV Display Replacement - WMC													0
Photocopier		11,373			15,000	18,000	15,000	15,000			15,000	18,000	96,000
Security Testing			22,000										22,000
Facility WiFi Project				40,000	20,000	20,000							80,000
Contribution to/from Reserve Fund				26,000			92,000	77,000	89,000		43,000	98,000	425,000
ANNUAL GRAND TOTAL	337,800	154,794	667,000	480,000	247,000	257,000	160,000	162,000	146,000	195,000	190,000	175,000	2,679,000
FUNDING METHOD :													
Provincial/Federal Grants	150,000		150,000										150,000
Water reserve fund	25,000		75,000										75,000
Sewer reserve fund - other	25,000		75,000										75,000
Other Reserves/Reserve Funds	43,800	39,869	81,000		45,000	103,000				15,000			244,000
Other Funding		20,924											
Infrastructure Reserve Fund			88,000	330,000	100,000								518,000
FUNDING TOTAL	243,800	60,794	469,000	330,000	145,000	103,000	0	0	0	15,000	0	0	1,062,000
NET EXPENDITURE - general levy	94,000	94,000	198,000	150,000	102,000	154,000	160,000	162,000	146,000	180,000	190,000	175,000	1,617,000

placeholder for budget software

\$44k: PC Replacements
 \$13k: Firewalls
 \$30k: Switches
 \$20k: Meeting room hardware

\$40,000: Windows Server
 Data centre licensing
 \$15,000: SQL Server
 Licensing
 \$120,000: New Records Management Software



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Capital Paving Program	0	-	2,900,000	1,900,000	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	29,642,400
Capital Bridge and Culvert Program	3,008,000	2,474,263	2,395,000	2,748,400	1,725,000	6,450,000	2,200,000	5,100,000	2,100,000	2,100,000	2,100,000	2,100,000	29,018,400
Cox Creek Rd. Engineering (SW 350027)			0	0									0
Low Level Bridge EA/Engineering (Structure 310121)			0	0									0
Capital Streetlights	245,000	12,097	215,000	100,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,195,000
Arthur Street Construction					775,000	700,000							1,475,000
Barnswallow Drive Engineering/Construction	50,000	110,988	15,000									6,500,000	6,515,000
Bauman / College / Union Construction		4,336			150,000								150,000
Breslau Drain #1 Construction	5,775,000	4,880,202	2,600,000	870,000									3,470,000
Breslau Servicing Expansion (ESL)		75	1,050,000	650,000	410,000		25,000,000	25,000,000					52,110,000
Breslau Servicing Expansion Fountain St. Cons					2,625,000								2,625,000
Breslau Wet Well			250,000	175,000	7,165,000								7,590,000
Centre Street Engineering/Construction				100,000				100,000					1,200,000
Church Street Construction													0
Duke Street Engineering/Construction	70,000	12,623	70,000	70,000	5,890,000		195,000						6,225,000
East Side Lands SPS - EA and Engineering													0
East Side Lands Lift/Pump Station	600,000	558,467											0
Elmira Drain #1 Construction	360,000												0
Elmira Downtown Core Revitalization Plan	2,898,000	271,513	100,000	0	1,069,750	699,750	592,250	1,200,000	1,094,000	648,000			5,403,750
First Street East Engineering/Construction						90,000		875,000		75,000			1,040,000
Flamingo Drive / Grosbeak Road	50,000	398	50,000	50,000	910,000		2,300,000						3,310,000
George St. / High St. Construction	3,700,000	3,885,575	47,000	150,000									197,000
Greenhouse Road Engineering/Construction	75,000	37,369	90,000	110,000		2,800,000		175,000					3,175,000
Halter / Isley / Notre Dame Construction	450,000	403,102	15,000	250,000									265,000
Hampton Street Engineering/Construction						95,000		650,000		75,000			820,000
Henry Street Engineering/Construction							150,000		2,500,000		175,000		2,825,000
Housing Accelerator Fund (HAF)			4,804,500										4,804,500
Industrial Drive Construction	205,000	236,075											0
Kramp Road Engineering/Construction						150,000		1,700,000		120,000			1,970,000
Maintenance Paving Program	402,000	528,322	-	440,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,040,000
Martin's Lane Engineering/Construction	110,000						110,000		1,000,000		75,000		1,185,000
Maryhill Rd. Storm Sewer Construction	150,000	2,159	150,000		600,000								750,000
North SPS - Elmira Construction	810,000	823,636											0
Old Scout Place Surface Asphalt	130,000		150,000										150,000
Queen Street Engineering/Construction				150,000		2,400,000		160,000					2,710,000
Queensway Drive Engineering/Construction							180,000		3,000,000		250,000		3,430,000
Road Conversion Program	90,000	250,265	-	1,150,000	2,400,000	2,900,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,450,000
Sanitary Capital Renewal			-							2,500,000	2,500,000	2,500,000	7,500,000
Sanitary Lining	550,000	483,454	-	2,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,500,000
Sanitary Upsizing - ESL (Cambridge)	230,000	221,005	260,000	260,000									520,000
Sawmill Rd Bloomingdale (Region)	150,000	8,833											0
Sidewalks Repair and Replacement	100,000	52,934	100,000	150,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,130,000
Water Meter Replacement Program				327,500	327,500	327,500	327,500	327,500	327,500	327,500	327,500	327,500	2,947,500
Water Capital Renewal Program										2,000,000	2,000,000	2,000,000	6,000,000
Study	225,000	84,687	50,000										50,000
Water / Wastewater Rate Review Study	250,000	25,735											0
Water St. / Young St. I&I Construction	1,350,000	537,185	810,000										810,000
Weigel Drain Improvements	595,000	41,927	2,250,000	850,000									3,100,000
Woolwich Street North													0
Woolwich Street South (Municipal Servicing)													0
Wyatt Street East Engineering/Construction					95,000		2,100,000		100,000				2,295,000
Total	23,263,000	16,005,918	18,371,500	12,500,900	28,667,550	21,637,550	39,180,050	41,312,800	16,146,800	13,870,800	13,452,800	19,452,800	224,593,550

Region Led Water & Wastewater along Fountain St from Kossuth Rd to Jet Liner Ct to Lonsdale Rd/Menno St



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

2026 Projects	0	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost
Arthur St. Sidewalks and Streetlights	500,000				500,000					500,000	
Breslau Drain #1 Construction	870,000				802,200	67,800				870,000	
Breslau Servicing Expansion Engineering (East Side Lands)	650,000					325,000				650,000	
Breslau Wet Well Engineering	175,000									175,000	
Capital Bridge and Culvert Program	2,748,400				599,520	1,431,930				2,730,050	18,350
Cox Creek Rd. Replacement (SW 350027)											
Low Level Bridge Engineering (Structure 310121)											
Randall Drain Culvert Lowering East Side Lands											
Southfield Drive Culvert Replacement											
Weisenberg Road Bridge (5P)											
Centre St. Engineering	100,000	50,000	20,000							70,000	30,000
Duke St. Engineering	70,000	23,100	28,000	3,812	15,089					70,000	
Flamingo Dr. / Grosbeak Rd. Engineering	50,000									50,000	
George St. / High St. / Charles St. Surface Asphalt	150,000	76,500		38,250						114,750	35,250
Greenhouse Road Engineering	110,000			101,200	8,800					110,000	0
Halter Ave. / Isley Dr. / Notre Dame Ave. Surface Asphalt	250,000	125,000								125,000	125,000
Hot Mix Resurfacing Program	1,900,000			204,000	342,675	252,735	543,265			1,342,675	557,325
Spitzig Rd.											
Whippoorwill Dr.											
Maintenance Paving Program	440,000				429,000					429,000	11,000
Barnswallow Dr.											
Sunset Dr.											
Queen St. Engineering	150,000	75,000	30,000							105,000	45,000
Road Conversion Program	1,150,000			230,000		771,835				1,001,835	148,165
Lerch Road											
Rider Road											
Sanitary Lining	2,000,000		2,000,000							2,000,000	
Sanitary Upsizing - East Side Lands (Cambridge)	260,000			260,000						260,000	
Sidewalk - Repairs/Expansion	150,000			39,000	50,000					89,000	61,000
Streetlights	100,000									0	100,000
Water Meter Replacement Program	327,500		163,750							327,500	
Weigel Drain Improvements - Dunke Culvert Replacement	850,000				226,950	623,050				850,000	
Total 2026	12,500,900	563,350	2,241,750	2,074,862	2,474,234	3,472,350	543,265	0	0	11,369,810	1,131,090

2027 Projects		Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost
Arthur St. Construction (Region)	775,000	193,750	193,750	387,500						775,000	0
North SPS - Elmira Forcemain Construction											
Bauman St. / College St. Surface Asphalt	150,000	45,000	60,000	39,000						144,000	6,000
Breslau Servicing Expansion Engineering (East Side Lands)	410,000			225,000		185,000				410,000	
Breslau Servicing Expansion Fountain St. Construction (Region)	2,625,000			2,625,000						2,625,000	
Breslau Wet Well Construction	7,165,000									7,165,000	
Capital Bridge and Culvert Program	1,725,000					40,000				1,725,000	
Martin Creek Rd. Rehab (Structure 340246)											
Middlebrook Place Culvert Replacement (Structure 170160)											
Middlebrook Place Bridge Removal (Structure 180160)											
Southfield Drive Culvert Replacement											
Weisenberg Road Bridge (5P)											
Duke St. Construction	5,890,000	1,943,700	2,356,000	320,711	1,269,590					5,890,001	
Elmira Downtown Core Revitalization Plan	1,069,750								1,069,750	1,069,750	
Flamingo Dr. / Grosbeak Rd. WTM Lining	910,000	910,000								910,000	
Hot Mix Resurfacing Program	3,105,300					149,930	543,265		688,550	2,881,845	223,455
Floradale Rd.											
Maintenance Paving Program	200,000									200,000	
Maryhill Rd. Storm Sewer Construction (Region)	600,000				300,000					300,000	300,000
Road Conversion Program	2,400,000				1,900,000				500,000	2,400,000	
Kramp Rd.											
Reid Woods Dr.											
Scotch Line Rd.											
Sanitary Lining	1,000,000				1,000,000					1,000,000	
Sidewalk - Repairs/Expansion	110,000				28,600					28,600	81,400
Streetlights	110,000									110,000	
Water Meter Replacement Program	327,500	163,750	163,750							327,500	
Wyatt St. E. Engineering	95,000	38,000	50,350							88,350	6,650
Total 2027	28,687,550	3,294,200	3,823,850	5,998,311	1,419,520	1,725,100	543,265	7,165,000	3,770,800	20,575,046	927,505



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

2028 Projects

Table for 2028 Projects with columns: Project Name, Water, Sewer Other, Development Charges, Infrastructure Reserve Fund, Other Funding, Canada Community Building Fund, Debt, Unfunded, Fund Total, Levy Cost. Includes projects like Arthur St. Construction, Capital Bridge and Culvert Program, etc.

2029 Projects

Table for 2029 Projects with columns: Project Name, Water, Sewer Other, Development Charges, Infrastructure Reserve Fund, Other Funding, Canada Community Building Fund, Debt, Unfunded, Fund Total, Levy Cost. Includes projects like Breslau Servicing Expansion Construction, Capital Bridge and Culvert Program, etc.

2030 Projects

Table for 2030 Projects with columns: Project Name, Water, Sewer Other, Development Charges, Infrastructure Reserve Fund, Other Funding, Canada Community Building Fund, Debt, Unfunded, Fund Total, Levy Cost. Includes projects like Breslau Servicing Expansion Construction, Capital Bridge and Culvert Program, etc.



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

2031 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost	
Capital Bridge and Culvert Program	2,100,000		210,000					1,890,000	2,100,000		
Elmira Downtown Core Revitalization Plan	1,094,000	- Church St W Streetscaping						1,094,000	1,094,000		
Henry St. Construction	2,500,000	750,000	247,500	577,500					2,500,000		
Hot Mix Resurfacing Program	3,105,300			842,020	1,363,737	OCIF	543,265	74,088	2,823,110	282,190	
Maintenance Paving Program	200,000									200,000	
Martin's Ln. Construction	1,000,000	200,000	500,000	250,000					950,000	50,000	
Queensway Dr. Construction	3,000,000	990,000	1,200,000	600,000					2,790,000	210,000	
Road Conversion Program	2,000,000		500,000					1,460,000	1,960,000	40,000	
Sanitary Lining	500,000	500,000							500,000		
Sidewalk - Repairs/Expansion	110,000		28,600						28,600	81,400	
Streetlights	110,000	500 meters to be replaced annually								110,000	
Water Meter Replacement Program	327,500	163,750	163,750						327,500	0	
Wyatt St. E. Surface Asphalt	100,000	40,000	53,000						93,000	7,000	
Total 2031	16,146,800	2,143,750	3,091,750	2,086,100	1,419,520	1,363,737	543,265	0	4,518,088	15,166,210	980,590

2032 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost
Capital Bridge and Culvert Program	2,100,000		210,000	146,222				1,204,188	1,560,410	539,590
Elmira Downtown Core Revitalization Plan	648,000	- Arthur St parking area - Wyatt St parkette						648,000	648,000	
First St. E. Surface Asphalt	75,000	37,500		37,500					75,000	
Hampton St. Surface Asphalt	75,000	37,500		37,500					75,000	
Hot Mix Resurfacing Program	3,105,300			1,198,298	1,363,737	OCIF	543,265		3,105,300	
Kramp Rd. Surface Asphalt	120,000		110,400						110,400	9,600
Maintenance Paving Program	200,000									200,000
Road Conversion Program	2,000,000		500,000					1,460,000	1,960,000	40,000
Sanitary Capital Renewal	2,500,000	2,500,000							2,500,000	
Sanitary Lining	500,000	500,000							500,000	
Sidewalk - Repairs/Expansion	110,000		28,600						28,600	81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000	2,000,000							2,000,000	
Water Meter Replacement Program	327,500	163,750	163,750						327,500	
Total 2032	13,870,800	2,238,750	849,000	1,419,520	1,363,737	543,265	0	3,312,188	12,890,210	980,590

2033 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost
Capital Bridge and Culvert Program	2,100,000		210,000	163,297				1,181,263	1,554,560	545,440
Henry St. Surface Asphalt	175,000	52,500	17,325	40,425					175,000	0
Hot Mix Resurfacing Program	3,105,300			1,198,298	1,363,737	OCIF	543,265		3,105,300	
Maintenance Paving Program	200,000									200,000
Martin's Ln. Surface Asphalt	75,000	15,000	37,500						71,250	3,750
Queensway Dr. Surface Asphalt	250,000	82,500	50,000	17,500					250,000	0
Road Conversion Program	2,000,000		500,000					1,460,000	1,960,000	40,000
Sanitary Capital Renewal	2,500,000	2,500,000							2,500,000	
Sanitary Lining	500,000	500,000							500,000	
Sidewalk - Repairs/Expansion	110,000		28,600						28,600	81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000	2,000,000							2,000,000	
Water Meter Replacement Program	327,500	163,750	163,750						327,500	
Total 2033	13,452,800	2,313,750	843,425	1,419,520	1,363,737	543,265	0	2,641,263	12,472,210	980,590

2034 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Canada Community Building Fund	Debt	Unfunded	Fund Total	Levy Cost
Barnswallow Dr. Construction	6,500,000		4,225,000	221,222				2,275,000	6,500,000	0
Capital Bridge and Culvert Program	2,100,000		210,000					1,119,588	1,550,810	549,190
Hot Mix Resurfacing Program	3,105,300			1,198,298	1,363,737	OCIF	543,265		3,105,300	
Maintenance Paving Program	200,000									200,000
Road Conversion Program	2,000,000		500,000					1,460,000	1,960,000	40,000
Sanitary Capital Renewal	2,500,000	2,500,000							2,500,000	
Sanitary Lining	500,000	500,000							500,000	
Sidewalk - Repairs/Expansion	110,000		28,600						28,600	81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000	2,000,000							2,000,000	
Water Meter Replacement Program	327,500	163,750	163,750						327,500	
Total 2034	19,452,800	2,163,750	4,963,600	1,419,520	1,363,737	543,265	0	4,854,588	18,472,210	980,590



DEPARTMENT: FIRE DEPARTMENT
PROGRAM: FIRE CAPITAL 2026 - 2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Low Angle Rope Equipment						60,000					60,000		120,000
Fire Fighting Gear - Replacement	66,000	57,309	75,000	79,860	87,846	96,631	106,295	116,924	128,616	141,478	155,626	171,188	1,159,464
Auto Ex. Air Bags	10,000	8,136	10,000	20,000	20,000								50,000
Thermal Imaging Cameras	49,000	54,794			70,000					75,000			145,000
Auto Ex Equipment - Jaws Replacement	65,000	56,462	75,000	150,000	150,000								375,000
Bunker Gear Extractor & Dryer - St. Jacobs			70,067										70,067
Bunker Gear Extractor & Dryer - Floradale			40,592										40,592
Air filling Station - Breslau											80,000		80,000
Air Filling Station - Elmira					80,000					Based on 2024 pricing			80,000
P-25 Portable ECO Radios, Air Scrubbers			50,000										50,000
SCBA Replacement												1,000,000	1,000,000
P-25 Radios Replacement					1,500,000					1,500,000			3,000,000
Transfer to Fire Capital Reserve													0
Total Expenditures	190,000	176,700	320,659	249,860	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	6,170,123
FUNDING METHOD													
Other Funding			160,659										160,659
Fire Equipment Reserve				249,860									249,860
Other Reserves/Reserve Funds [Deferred Revenue]													0
Development Charges													0
FUNDING TOTAL	-	-	160,659	249,860	0	0	0	0	0	0	0	0	410,519
NET EXPENDITURE - general levy	190,000	176,700	160,000	0	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	5,759,604

Funds from the Fire Protection Grant from the Province

Funding from the Fire Protection Grant

Based on 2024 pricing

Based on 2024 pricing



DEPARTMENT: RECREATION & FACILITIES SERVICES
PROGRAM: EQUIPMENT REPLACEMENT CAPITAL 2026-2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL	
Fire Rolling Stock														
Breslau Pierce Aerial (used)				1,700,000	Funded from DC									2,500,000
New Breslau Pumper (DC)								2,500,000	24% funded by DC					1,700,000
2012 Breslau Pumper/Tanker										2,700,000			2,700,000	
2001 Conestogo Rescue	1,169,862			1,200,000									1,200,000	
2020 Conestogo Pumper Tanker													0	
2002 Freightliner Rescue - Elmira	700,000			700,000									700,000	
2002 Spartan Pumper/tanker (used)						1,900,000							1,900,000	
2006 Elmira Pumper				1,700,000									1,700,000	
1986 E-One Platform Aerial (2005)	1,000,000			500,000									500,000	
2009 Floradale Pumper							2,100,000						2,100,000	
2010 Floradale Tanker								2,310,000					2,310,000	
2009 Floradale Rescue													0	
2008 Floradale International Rescue											1,700,000		1,700,000	
2019 Maryhill PumperTanker													0	
2013 Maryhill Rescue											2,500,000		2,500,000	
2015 St. Jacobs Tanker													0	
2023 St Jacobs Pumper	0												0	
2013 St. Jacobs Rescue												50,000	50,000	
2023 Bearco Trailer/Ranger - ATV (All Terrain Vehicle)					Funded from DC									
New Pick up for Fire Prevention					120,000								120,000	
Argo / Training Truck -2019 Dodge Ram				100,000									100,000	
Argo And Trailer Replacement	0											75,000	75,000	
2022 Ford 1500 Ram								120,000					120,000	
2027 Truck - New						120,000							120,000	
2023 Ford F150									120,000				120,000	
Sub total	2,869,862	-	-	5,900,000	120,000	2,020,000	2,100,000	4,930,000	195,000	2,700,000	4,250,000	0	22,215,000	
Public Works Rolling Stock														
E019 - 2020 Chev 1/2 ton Pickup (EO03)						75,000							75,000	
E004 - 2011 Case 621E Loader													0	
E026 - 2022 Ford 1 Ton Utility Truck (EO97)								140,000					140,000	
NEW - Tractor (125 HP)													0	
NEW - Utility Crane Truck													0	
E030 - 2022 Freightliner Tandem										400,000			400,000	
EO14 - 2018 Freightliner Tandem						400,000							400,000	
EO15 - 2018 Freightliner Tandem						400,000							400,000	
E027 - 2021 Tymco Regenerative Air Street Sweeper (EO06)									450,000				450,000	
E018 - 2019 Dodge 1500							75,000						75,000	
EO21 - 2019 Freightliner Tandem							400,000						400,000	
E029 - 2022 Freightliner Tandem									400,000				400,000	
E033 - 2024 Freightliner Tandem (EO95)													0	
New - 3/4 Ton 4x4 Crew Cab									90,000				90,000	
New - 1/2 Ton with Cap								75,000					75,000	
New - 1 Ton Crew Cab with dump bed	88,428	90,110								120,000			120,000	
New- Tandem Plow/Salter (EO34)													0	
New - Roller Attachment for Grader (2 Units)													0	
E009 - 2015 Ford F350 Sign Truck						120,000					150,000		270,000	
EO10 - 2015 Ford F350 Water Utility Truck			60,000	60,000							150,000		270,000	
E005 - 2012 International Single Axel Plow Truc	300,000		225,000	230,000									455,000	
E011 - 2016 Ford F150	60,000	67,794								75,000			75,000	
E013 - 2017 Ford F150				60,000								75,000	135,000	
E016 - 2018 Dodge 2500 Cargo Van							60,000						60,000	
E017 - 2018 1 Ton Ford 4500 w/ Chipper Box							100,000						100,000	
New - Automatic Valve Turner (Trailer Mount)	80,000	59,252											0	
New 4x4 Road patrol supervisor				60,000								75,000	135,000	



DEPARTMENT: RECREATION & FACILITIES SERVICES
PROGRAM: EQUIPMENT REPLACEMENT CAPITAL 2026-2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Water tank replacement				50,000									50,000
Sub total	448,428	217,156	285,000	460,000	280,000	875,000	475,000	215,000	1,015,000	595,000	375,000	0	4,575,000
Recreation Rolling Stock													
2013 Pickup (Replacement)													0
2012 Pickup (Replacement)													0
New - 2500 Pickup 4x4 (DC)													0
New - Water Trailer													0
New - Rotary Turf Mower													0
Chevy Bolt EV (Insurance Replacement)													0
2014 Pickup	55,000	50,806											0
New - 1/2-Ton Truck	55,000	50,136											0
1999 Tractor (Replacement)	60,000	54,543											0
Trailer (Replacement)			15,000										15,000
1/2-Ton Truck (New)				54,000									54,000
Truck/Van (New)				62,000									62,000
2017 3/4-Ton Truck (Replacement)					80,000								80,000
2002 Tractor (Replacement)						32,000							32,000
2017 Ice Resurfacer (Replacement)							200,000						200,000
2019 Mower (Replacement)							35,000						35,000
2020 Mower (Replacement)								35,000					35,000
2023 Mower (Replacement)								100,000					100,000
2006 Tractor (Replacement)									50,000				50,000
2021 1-Ton Truck (Replacement)									100,000				100,000
2021 Van (Replacement)									75,000				75,000
2022 Mid-Size Truck (Replacement)										60,000			60,000
2023 Mid-Size Truck (Replacement)											60,000		60,000
2023 3/4-Ton Truck (Replacement)											95,000		95,000
2023 Electric Vehicle (Replacement)											65,000		65,000
2023 1/2-Ton Truck (Replacement)											80,000		80,000
2024 1/2-Ton Truck (Replacement)												80,000	80,000
2025 1/2-Ton Truck (Replacement)												80,000	80,000
Sub total	170,000	155,485	15,000	116,000	80,000	32,000	235,000	135,000	225,000	60,000	300,000	160,000	1,358,000
Other Rolling Stock													
By-law Enforcement Truck	40,000	47,503								45,000			45,000
Building Vehicles (x2)			100,000										100,000
NEW By-law Vehicle			45,000								45,000		90,000
Sub total	40,000	47,503	145,000	0	0	0	0	0	0	45,000	45,000	0	235,000
Total Expenditures	3,528,291	420,144	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
FUNDING TOTAL													
Other Funding			100,000										100,000
Development Charges	55,000	50,136	45,000	1,876,000	0			600,000					2,521,000
Equipment Reserve Fund	3,473,291	370,008	300,000	4,600,000	480,000	2,927,000	2,810,000	4,680,000	1,435,000	3,400,000	4,970,000	160,000	25,762,000
Total Funding	3,528,291	420,144	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS CAPITAL 2026 - 2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Playground Renewal/Trail Development													0
Gravel Parking Lot Remediation	30,000	30,461											0
Playground Upgrades	60,000	58,087											0
South Park Wood - Park Development 2nd Phase (New)	100,000	110,387											0
Maryhill Park Playground (Replacement)	96,000	98,154											0
Bolender Park - Church St. Parking Lot Paving	34,308	29,881											0
Breslau Memorial Park Splashpad	350,000	435,339											0
Bolender Bridge Decking (Replacement)	25,000	31,525											0
St. Jacobs Dog Park	-	1,699											0
Valleyview Park	-	13,574											0
Accessibility Enhancements													0
Woodlot/Park Hazard Tree Removals (Maintenance)			25,000										25,000
Heidelberg Park - Phase 1 Re-Design (Replacement)			120,000										120,000
Sunset Hills Estates Park Development (New)			-										0
Playground Surfacing, Drainage (Maintenance)			40,000										40,000
Breslau Memorial Park Fieldhouse (Replacement)	40,000	13,987	190,000										190,000
Walter Bean Trail Footbridges (Replacement)	50,000	4,177	50,000										50,000
Starlight Park Playground (New)				100,000									100,000
Hopewell Crossing Park Playground and Soccer- 1st Phase (New)				145,000									145,000
Breslau Dog Park				55,000									55,000
Sunset Hills Estates Park Development (New)				130,000									130,000
Bloomingtondale Ball Diamond Fencing (Replacement)					80,000								80,000
Bolender Park Splashpad Surfacing					150,000								150,000
Gibson Park Playground Rubber Surfacing					70,000								70,000
Gibson Park/Breslau Memorial Park Tennis Court Asphalt (Replacement)					180,000								180,000
Gibson Park Parking Lot (Replacement)						50,000							50,000
Hopewell Heights Park Additions (New)						100,000							100,000
Snider Park Stairway (Replacement)						50,000							50,000
Hopewell Crossing Park Development - 2nd Phase						100,000							100,000
Crane Park Playground (Replacement)							100,000						100,000
Snider Park Pavilion (Replacement)							70,000						70,000
Maryhill Park Parking Lot (Replacement)							150,000						150,000
Bolender Splashpad Surfacing							100,000						100,000
Bristow Creek Playground (Partial Replacement)							90,000						90,000
Sportsfield Lighting (Lions LED)								250,000					250,000
Westfield Park Playground (Replacement)								130,000					130,000
Floradale Park Ball Diamond Backstop (Replacement)								25,000					25,000
Gibson Park Surfacing								300,000					300,000
Future Park Amenities (New)								150,000					150,000
Conestogo Ball Diamond Light Poles (Replacement)									80,000				80,000
Valleyview Park Playground (Replacement)									100,000				100,000
Snider Park Tennis Court (Replacement)									60,000				60,000
Riverside Meadows Ball Diamond Fencing (Replacement)									85,000				85,000
Lunar Park Development (New)										300,000			300,000

Gibson Park, cemeteries

-Re-work ball diamond space (light removal, fencing replacement)
-multi-use path

Playground Multi use trail

Surfacing - Valleryview, Floradale, Optimist
Drainage - Breslau Memorial Park



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS CAPITAL 2026 - 2034

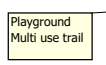
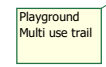
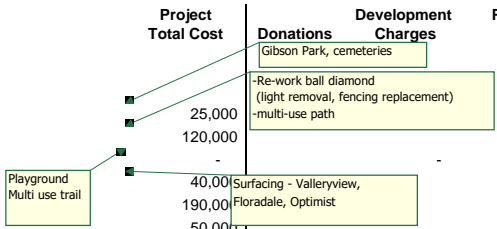
Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Floradale Park Pavilion (Replacement)										150,000			150,000
Breslau Memorial Park Parking Lot Paving (Replacement)										150,000			150,000
Future Park Amenities (New)										100,000			100,000
Breslau Memorial Park Ball Diamond Fencing (Replacement)											125,000		125,000
Breslau Memorial Park Ball Diamond Lighting											300,000		300,000
Future Park Amenities (New)											150,000		150,000
Future Park Amenities (New)												200,000	200,000
TOTAL EXPENDITURES	785,308	827,273	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000

FUNDING METHOD	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL		
Donations	350,000	446,974	-	55,000							55,000		
Development Charges	0	-	-	375,000							1,475,000		
Park Fund	185,000	200,000	-		0	50,000		150,000	400,000	150,000	200,000	50,000	
Infrastructure Reserve Fund	76,468	50,029	125,000		330,000	50,000	340,000	550,000			300,000	1,695,000	
Property Building Reserve Fund	17,840	15,538							85,000			85,000	
Canada Community Building Fund	96,000	98,154	250,000		150,000		170,000	155,000	240,000	300,000	125,000	1,390,000	
Reserve Fund	50,000	4,177	50,000									50,000	
Capital Reserve	0	-	-									0	
Provincial/Federal Grants	0	-	-									0	
Recreation Association	0	-	-									0	
Other Funding	0	2,401	-									0	
TOTAL REVENUE	775,308	817,273	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS FUNDING 2026 - 2034

	Project Total Cost	Development		Park Fund	Infrastructure Res Fund	Property Building	Canada Community Building Fund	Reserve Fund	Capital Reserve	Recreation Grants Associations	Other Funding	Funding Total	Levy cost
		Donations	Charges										
2025 Projects													
Woodlot/Park Hazard Tree Removals (Maintenance)	25,000											25,000	-
Heidelberg Park - Phase 1 Re-Design (Replacement)	120,000				25,000		120,000					120,000	-
Sunset Hills Estates Park Development (New)	-						-					-	-
Playground Surfacing, Drainage (Maintenance)	40,000						40,000					40,000	-
Breslau Memorial Park Fieldhouse (Replacement)	190,000				100,000		90,000					190,000	-
Walter Bean Trail Footbridges (Replacement)	50,000							50,000				50,000	-
Total	425,000	-	-	-	125,000	-	250,000	50,000	-	-	-	425,000	-
2026 Projects													
Starlight Park Playground (New)	100,000		100,000									100,000	-
Hopewell Crossing Park Playground and Soccer- 1st Phase (New)	145,000		145,000									145,000	-
Breslau Dog Park	55,000	55,000										55,000	-
Sunset Hills Estates Park Development (New)	130,000		130,000									130,000	-
Total	430,000	55,000	375,000	-	-	-	-	-	-	-	-	430,000	-
2027 Projects													
Bloomington Ball Diamond Fencing (Replacement)	80,000						80,000					80,000	-
Bolender Park Splashpad Surfacing	150,000				150,000							150,000	-
Gibson Park Playground Rubber Surfacing	70,000						70,000					70,000	-
Gibson Park/Breslau Memorial Park Tennis Court Asphalt (Replacement)	180,000				180,000							180,000	-
Total	480,000	-	-	-	330,000	-	150,000	-	-	-	-	480,000	-
2028 Projects													
Gibson Park Parking Lot (Replacement)	50,000				50,000							50,000	-
Hopewell Heights Park Additions (New)	100,000		100,000									100,000	-
Conestogo Ball Diamond Fencing (Replacement)	60,000						60,000					60,000	-
Snider Park Stairway (Removal)	20,000			20,000								20,000	-
Total	230,000	-	100,000	20,000	50,000	-	60,000	-	-	-	-	230,000	-
2029 Projects													
Crane Park Playground (Replacement)	100,000				100,000							100,000	-
Snider Park Pavilion (Replacement)	70,000						70,000					70,000	-
Gibson Park Bridge Replacement (Replacement)	45,000						45,000					45,000	-
Maryhill Park Parking Lot (Replacement)	150,000				150,000							150,000	-
Bristow Creek Playground (Partial Replacement)	90,000				90,000							90,000	-
Total	455,000	-	-	-	340,000	-	115,000	-	-	-	-	455,000	-
2030 Projects													
Westfield Park Playground (Replacement)	130,000						130,000					130,000	-
Floradale Park Ball Diamond Backstop (Replacement)	25,000						25,000					25,000	-
Gibson Park Surfacing	300,000				300,000							300,000	-
Future Park Amenities (New)	150,000		150,000									150,000	-
Total	605,000	-	150,000	-	300,000	-	155,000	-	-	-	-	605,000	-





DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS FUNDING 2026 - 2034

2031 Projects												
Conestogo Ball Diamond Light Poles (Replacement)	80,000					80,000					80,000	-
Optimist Park Playground (Replacement)	90,000					90,000					90,000	-
Valleyview Park Playground (Replacement)	130,000					130,000					130,000	-
Snider Park Tennis Court (Replacement)	60,000					60,000					60,000	-
Riverside Meadows Ball Diamond Fencing (Replacement)	85,000				85,000						85,000	-
Total	445,000	-	-	-	-	85,000	360,000	-	-	-	-	445,000
2032 Projects												
Lunar Park Development (New)	300,000		300,000								300,000	-
Floradale Park Pavilion (Replacement)	150,000						150,000				150,000	-
Breslau Memorial Park Parking Lot Paving (Replacement)	150,000						150,000				150,000	-
Future Park Amenities (New)	100,000		100,000								100,000	-
Total	700,000	-	400,000	-	-	-	300,000	-	-	-	-	700,000
2033 Projects												
Breslau Memorial Park Ball Diamond Fencing (Replacement)	125,000						125,000				125,000	-
Breslau Memorial Park Ball Diamond Lighting	300,000				300,000						300,000	-
Future Park Amenities (New)	150,000		150,000								150,000	-
Total	575,000	-	150,000	-	300,000	-	125,000	-	-	-	-	575,000
2034 Projects												
Sportsfield Lighting (Lions LED)	300,000				300,000						300,000	-
Bristow Creek Bridge Rehabilitations	50,000				50,000							-
Future Park Amenities (New)	200,000		200,000								200,000	-
Total	550,000	-	200,000	-	350,000	-	-	-	-	-	-	500,000
Grand Total	4,895,000	55,000	1,375,000	20,000	1,795,000	85,000	1,515,000	50,000	-	-	-	4,845,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE CAPITAL 2026-2034

Facility	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Accessibility Improvements	52,000	28,198											0
Electric Vehicle Charging Stations (WMC & Water St Parking Lot, St. Jacobs)	44,000	16,340											0
Climate Action Initiatives	70,000	57,082											
WMC Dressing Room Flooring/Partitions	330,000	296,663											
WMC Pool Changeroom Shower Tiling/Plumbing	130,000	101,662											
St. Jacobs Arena Changeroom/Washroom Renovations and Dehumidifiers	230,000	234,295											
Admin Building Renovations	60,000	61,925											
Breslau Community Centre Porch, Entrance (Replacement)	40,000		190,000										190,000
WMC Parking Lot Paving Planning (Replacement and New)			40,000										40,000
St. Jacobs Arena Hot Water Heaters (Replacement)			110,000										110,000
Facility Backflows / Meters			100,000										100,000
Heat Pump Installations (Replacements)			135,000										135,000
Union Cemetery 2 Columbariums (New)			30,000										30,000
Breslau Community Centre Exterior Washroom Addition (New)				124,461									124,461
St. Jacobs Arena Underfloor Cooling, Rink Boards, stands (Replacement)				2,500,000									2,500,000
Lawn Bowling Restoration Work (Replacement)				57,000									57,000
Union Cemetery 2 Columbariums (New)				120,000									120,000
Adminstration Building Parking Lot Paving (Replacement)				560,000									560,000
WMC Parking Lot Paving (Replacement)				250,000									250,000
Asset Management BCAs				95,000									95,000
St. Jacobs Fire Station Renovations (Replacement and New)					200,000								200,000
Vestibule (Replacement and New)					125,000								125,000
Elmira Library Heat Pumps (Replacement)					80,000								80,000
St. James Cemetery Paving (Replacement)					120,000								120,000
Floradale Fire Station Heat Pump (Replacement) Installation (New)						55,000							55,000
St. Jacobs Arena Lobby Flooring, Doors (Replacement)							55,000						55,000
Breslau community Centre Parking Lot (Replacement)							120,000						120,000
Maryhill Community Centre Heat Pumps (Replacement)							250,000						250,000
Elmira and St. Jacobs Library Windows (Replacement)							100,000						100,000
Adminstration Building Parking Lot Paving (Replacement)								80,000					80,000
Conestogo Fire Station Renovation (Replacement)								75,000					75,000
WMC Flat Roof Replacement								150,000					150,000
St. Jacobs Arena Air Handler (Replacement)									850,000				850,000
WMC Mechanical Equipment (Replacements)										150,000			150,000
WMC Changeroom Air Handler (Replacement)										200,000			200,000
Breslau Community Centre Heat Pumps (Replacement)										450,000			450,000
WMC Mechanical Equipment (Replacement)											300,000		300,000
WMC Boilers (Replacement)											300,000		300,000
Recreation & Other Facilities Totals	956,000	830,941	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
Total Expenditures	956,000	830,941	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461

40,000 - St. Jacobs Fire Station and Warehouse
 - Lions Park Washroom
 - Union Cemetery
 - Gibson Park
 - Gore Park Fountain
 - Bolender Park Washroom

Conestogo Fire Station, St. Jacobs Fire Station, Elmira Fire Station, St. Jacobs Library, etc.

Foundation and Sidewalk

Pool pumps, pool filters, RTUs, A/C's, Boiler room

Pool filters, Heat Pumps, A/C's, Pumps



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE FUNDING 2026 - 2034

	Project Total Cost	Development Charges	Other Funding	Grants	Donations	Infrastructure Res Fund	Property Building Reserve Fund	Canada Community Building Fund	Reserve Fund	Sewer Res Fund	Water Res Fund	Unfunded	Funding Total	Levy cost	Check
2025 Projects															
Breslau Community Centre Porch, Entrance (Replacement)	190,000	St. Jacobs FS & Warehouse -Lions Park Washroom -Union Cemetery -Gibson Park -Gore Park Fountain -Blandford Park Washroom				150,000		40,000					190,000	-	-
WMC Parking Lot Paving Planning (Replacement and New)	40,000	Conestogo, Elmira & St. Jacobs Fire Station, St. Jacobs Library				40,000				Climate Action			40,000	-	-
St. Jacobs Arena Hot Water Heaters (Replacement)	110,000						40,000	10,000	60,000				110,000	-	-
Facility Backflows / Meters	100,000						100,000						100,000	-	-
Heat Pump Installations (Replacements)	135,000					35,000			100,000	Climate Action			135,000	-	-
Union Cemetery 2 Columbariums (New)	30,000	Foundation and Sidewalk					30,000						30,000	-	-
Total	605,000					225,000	170,000	50,000	160,000				605,000		
2026 Projects															
Breslau Community Centre Exterior Washroom Addition (New)	124,461	All carry over except the \$4,600 in IR		88,746		4,600							124,461	-	-
St. Jacobs Arena Underfloor Cooling, Rink Boards, stands (Replacement)	2,500,000			1,100,000		1,100,000		300,000					2,500,000	-	-
Lawn Bowling Restoration Work (Replacement)	57,000	\$30k carry over				57,000							57,000	-	-
Union Cemetery 2 Columbariums (New)	120,000		120,000							Climate Action/Infrastructure Reserve			120,000	-	-
Asset Management BCAs - Phase 1 (New)	95,000						95,000						95,000	-	-
Administration Building Parking Lot	560,000		490,000						70,000				560,000	-	-
WMC Parking Lot Paving (Replacement)	250,000					175,000			75,000	Climate Action - EV charging stations, etc.			250,000	-	-
Total	3,706,461	31,115	610,000	1,188,746		1,336,600	95,000	300,000	145,000				3,706,461		
2027 Projects															
St. Jacobs Fire Station Renovations (Replacement and New)	100,000	Flooring, paint, stucco.				100,000				Climate Action			100,000	-	-
Breslau Community Centre Empire Room Upgrades/Entrance Vestibule (Replacement and New)	125,000					125,000							125,000	-	-
Elmira Library Heat Pumps (Replacement)	80,000								80,000				80,000	-	-
Asset Management BCAs - Phase 1 (New)	65,000						65,000						65,000	-	-
St. James Cemetery Paving (Replacement)	120,000						120,000						120,000	-	-
Total	490,000					225,000	185,000		80,000				490,000		
2028 Projects															
WMC Mechanical Equipment (Replacements)		Pool pumps, pool filters, RTUs, A/Cs, Boiler room				200,000							200,000	-	-
Breslau Community Centre - Parking Lot Work (Replacement)	50,000						50,000			Climate Action			50,000	-	-
Floradale Fire Station Heat Pump (Replacement)	55,000								55,000				55,000	-	-
Total	55,000								55,000				55,000		
2029 Projects															
Bloomingtondale Community Centre Parking Lot Lighting Installation (New)	55,000					55,000							55,000	-	-
St. Jacobs Arena Coors/Windows (Replacement)	60,000					60,000							60,000	-	-
Maryhill Community Centre Heat Pumps (Replacement)	100,000					100,000							100,000	-	-
Total	215,000					215,000							215,000		
2030 Projects															
Elmira and St. Jacobs Library Windows (Replacement)	80,000					80,000							80,000	-	-
Conestogo Fire Station Renovation (Replacement)	150,000					150,000							150,000	-	-
Total	230,000					230,000							230,000		
2031 Projects															
WMC Flat Roof Replacement	850,000					850,000							850,000	-	-
Total	850,000					850,000							850,000		



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE FUNDING 2026 - 2034

2032 Projects												
St. Jacobs Arena Air Handler (Replacement)	150,000					100,000	50,000				150,000	-
WMC Changeroom Air Handler (Replacement)	450,000					450,000					450,000	-
Total	600,000	-	-	-	-	550,000	50,000	-	-	-	600,000	-
2033 Projects												
Breslau Community Centre Heat Pumps (Replacement)	300,000					200,000	100,000				300,000	-
WMC Mechanical Equipment (Replacement)	300,000					300,000					300,000	-
Total	600,000	-	-	-	-	500,000	100,000	-	-	-	600,000	-
2034 Projects												
WMC Boilers (Replacement)	550,000					550,000					550,000	-
Total	550,000	-	-	-	-	550,000	-	-	-	-	550,000	-
GRAND Total	7,901,461	31,115	610,000	1,188,746	-	4,681,600	600,000	350,000	440,000	-	7,901,461	-

Pool filters, Heat Pumps, A/C's, Pumps



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM : MAJOR FACILITIES CAPITAL 2026 - 2034

FACILITY	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
RECREATION & FACILITIES													
Breslau Community Centre					130,000	site review and analysis		5,000,000	Land Purchase				5,130,000
Total Rec & Fac	-	-	-	-	130,000			5,000,000					5,130,000
FIRE													
Elmira Fire Station	40,000	9,972			400,000	2,600,000	Near Net Zero Fire Station						3,000,000
Total Fire	40,000	9,972	-	-	400,000	2,600,000							3,000,000
INFRASTRUCTURE SERVICES													
Public Works Facility	-	19,730											
Strategic Land Purchases			100,000									40,000,000	Breslau Community Centre
Total Eng & Plan	-	19,730	100,000	-	-	-	-	-	-	-	-	40,000,000	
Total Expenditures	40,000	29,702	100,000	-	530,000	2,600,000	-	5,000,000	-	-	-	40,000,000	48,230,000
Revenue													
Development Charges	11,600	11,179	85,000			931,200		5,000,000				34,000,000	40,016,200
Debenture													-
Regional Partnerships													-
Park Fund													-
Reserve Fund	28,400	7,080			530,000	1,600,000							2,130,000
Recreation Association													-
Sewer/Water Reserve		11,443			Infrastructure Reserve								-
Sale of Assets/Donations													-
Unfunded						68,800	330,000					6,000,000	6,398,800
Revenue	40,000	29,702	85,000	-	530,000	2,600,000	330,000	5,000,000	-	-	-	40,000,000	48,545,000
Net Cost - Levy Impact	-	-	15,000	-	-	-	(330,000)	-	-	-	-	-	(315,000)