

CAPITAL BUDGET OVERVIEW

CAPITAL EXPENDITURES

The 2026 Capital Budget has a proposed expenditure plan of approximately \$24.1 million. This is reflective of a conscious effort to right size the Township's capital program to ensure adequate reserve and reserve funds. A summary of all 2026 capital projects can be found in **Appendix 7 – 2026 Capital Budget Summary**.

It should be noted that while the Township is showing a 10-year capital plan, only the first year is adequately funded and the years beyond 2026 have not been thoroughly reviewed and are therefore included for information only.

In 2026, the Township will embark on a corporate wide exercise to develop a reliable 10-year capital plan with identified funding sources. This shift will take a significant effort across many departments but is a critical component of the long-term financial plan.

When preparing the Capital Budget and forecast, staff had to consider the following:

- The overall goals and objectives as communicated in the Strategic Plan
- Status of the current year's projects and any potential carry over

- Identification of new capital works
- Growth related timing and development needs
- Funding allocations, reserve and reserve fund levels
- Asset Management planning through state of the infrastructure reviews
- The priorities given to projects to ensure short and long-term initiatives fulfill the needs of the Township

The projects identified in the Capital Budget represent an attempt to balance competing priorities with the resources available and the existing reserve balances.

VEHICLES AND EQUIPMENT

A focus for 2026 capital budget is vehicles and equipment. There are almost \$6.5M of these projects representing almost 19% of the total capital budget. Highlights include:

- Almost \$6M in new fire vehicles and equipment including a new rescue, pumper and aerial's
- A new single axle plow truck
- Various operations vehicles that have met the end of their useful life

It should be noted that the Township's current budget approach means vehicles not delivered in a previous fiscal year budgeted again in the next fiscal year

budget. As a result, several fire trucks listed have appeared in previous budgets.

INFRASTRUCTURE SERVICES

Key Infrastructure Projects include:

- Completion of the Breslau Drain #1 construction project;
- \$1.8M Hot Mix Asphalt program;
- \$0.5M for Arthur St sidewalks and streetlighting in conjunction with the maintenance paving work from the Region
- \$2.7M of Bridge and Culvert programming, including the Low Level Bridge EA, the lowering of the Randall Drain Culvert to support the East Side Lands servicing strategy and the replacement of the Cox Creek structure.
- \$2M of sewer lining and I&I repairs;
- Engineering for water and wastewater servicing for the East Side Lands in Breslau, as well as Duke Street, Centre Street and Queen Street; and,



A full capital project forecast detail can be found in **Appendix 8 – Capital Budget Details**

It should be noted that while the Township is showing a 10-year capital plan, only the first year is adequately vetted and funded. Years presented beyond 2026 are included for information only.

Appendix 7 - 2026 Capital Budget Summary



2026 DRAFT BUDGET

Appendix 7 - 2026 Capital Budget Summary

2026 DRAFT BUDGET



Appendix 8

Capital Budget Summary and Department Details

CAPITAL EXPENDITURES

	2024 Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
CAPITAL EXPENDITURES												
INFORMATION TECHNOLOGY	337,800	667,000	480,000	247,000	257,000	160,000	162,000	146,000	195,000	190,000	175,000	2,679,000
INFRASTRUCTURE SERVICES	23,263,000	18,371,500	12,500,900	28,667,550	21,637,550	39,180,050	41,312,800	16,146,800	13,870,800	13,452,800	19,452,800	224,593,550
FIRE DEPARTMENT	190,000	320,659	249,860	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	6,170,123
EQUIPMENT REPLACEMENT	3,528,291	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
RECREATION & COMMUNITY SERVICES												
PARKS	785,308	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000
FACILITIES MAINTENANCE	956,000	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
MAJOR FACILITIES	40,000		0	530,000	2,600,000	0	5,000,000	0	0	0	40,000,000	48,230,000
PLANS AND STUDIES			305,000									
Total Capital Expenditures	29,100,399	20,934,159	24,148,221	32,837,396	27,933,181	43,291,345	53,031,724	19,031,416	20,682,278	20,083,426	61,708,988	323,377,134
CAPITAL REVENUE												
INFORMATION TECHNOLOGY	243,800	469,000	330,000	145,000	103,000	0	0	0	15,000	0	0	1,062,000
INFRASTRUCTURE SERVICES	22,358,587	17,430,910	11,369,810	27,740,046	20,656,960	38,159,972	40,332,210	15,166,210	12,890,210	12,472,210	18,472,210	214,690,747
FIRE DEPARTMENT	-	160,659	249,860	0	0	0	0	0	0	0	0	410,519
EQUIPMENT REPLACEMENT	3,528,291	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
RECREATION & COMMUNITY SERVICES												
PARKS	775,308	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000
FACILITIES MAINTENANCE	956,000	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
MAJOR FACILITIES	40,000	85,000	0	530,000	2,600,000	330,000	5,000,000	0	0	0	40,000,000	48,545,000
PLANS AND STUDIES	-	0	272,500									
Total Capital Revenue	27,901,986	19,620,569	22,834,631	29,900,046	26,641,960	42,334,972	51,772,210	17,776,210	17,805,210	18,617,210	59,382,210	306,412,727
GENERAL LEVY	1,198,413	1,313,590	1,313,590	2,937,351	1,291,221	956,373	1,259,514	1,255,206	2,877,068	1,466,216	2,326,778	16,964,407



DEPARTMENT: INFORMATION TECHNOLOGY
PROGRAM: INFORMATION TECHNOLOGY CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

Project Description	2024	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
	Budget	Actual											
Computer:													
Hardware, Misc. Equipment	107,800	119,808	99,500	107,000	212,000	44,000	53,000	70,000	57,000	195,000	132,000	59,000	1,028,500
Financial Software			413,000	257,000									670,000
Software	230,000	23,613	122,500	50,000		175,000							347,500
Digitizing/Scanning Documents (incl Software)				10,000									0
Facility UPS Replacements													10,000
TV Display Replacement - WMC													0
Photocopier			11,373			15,000	18,000	15,000	15,000				96,000
Security Testing				22,000									22,000
Facility WiFi Project					40,000	20,000							80,000
Contribution to/from Reserve Fund					26,000		92,000	77,000	89,000				425,000
ANNUAL GRAND TOTAL	337,800	154,794	667,000	480,000	247,000	257,000	160,000	162,000	146,000	195,000	190,000	175,000	2,679,000
FUNDING METHOD :													
Provincial/Federal Grants	150,000		150,000										150,000
Water reserve fund	25,000		75,000										75,000
Sewer reserve fund - other	25,000		75,000										75,000
Other Reserves/Reserve Funds	43,800	39,869	81,000		45,000	103,000							244,000
Other Funding			20,924										
Infrastructure Reserve Fund				88,000	330,000	100,000							518,000
FUNDING TOTAL	243,800	60,794	469,000	330,000	145,000	103,000	0	0	0	15,000	0	0	1,062,000
NET EXPENDITURE - general levy	94,000	94,000	198,000	150,000	102,000	154,000	160,000	162,000	146,000	180,000	190,000	175,000	1,617,000

placeholder
for budget
software

\$44k: PC Replacements
\$13k: Firewalls
\$30k: Switches
\$20k: Meeting room
hardware

\$40,000: Windows Server
Data centre licensing
\$15,000: SQL Server
Licensing
\$120,000: New Records
Management Software



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Capital Paving Program	0	-	2,900,000	1,900,000	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	3,105,300	29,642,400
Capital Bridge and Culvert Program	3,008,000	2,474,263	2,395,000	2,748,400	1,725,000	6,450,000	2,200,000	5,100,000	2,100,000	2,100,000	2,100,000	2,100,000	29,018,400
Cox Creek Rd. Engineering (SW 350027)			0										0
Low Level Bridge EA/Engineering (Structure 310121)			0										0
Capital Streetlights	245,000	12,097	215,000	100,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,195,000
Arthur Street Construction					775,000	700,000							1,475,000
Barnswallow Drive Engineering/Construction	50,000	110,988	15,000										6,500,000
Bauman / College / Union Construction		4,336											150,000
Breslau Drain #1 Construction	5,775,000	4,880,202	2,600,000	870,000									3,470,000
Breslau Servicing Expansion (ESL)		75	1,050,000	650,000	410,000		25,000,000	25,000,000					52,110,000
Region Led Water & Wastewater along Fountain St from Kossuth Rd to 960					2,625,000								2,625,000
Breslau Wet Well			250,000	175,000	7,165,000								7,590,000
Centre Street Engineering/Construction				100,000		1,000,000			100,000				1,200,000
Church Street Construction		334											0
Duke Street Engineering/Construction	70,000	12,623	70,000	70,000	5,890,000		195,000						6,225,000
East Side Lands SPS - EA and Engineering													0
East Side Lands Lift/Pump Station	600,000	558,467											0
Elmira Drain #1 Construction	360,000												0
Elmira Downtown Core Revitalization Plan	2,898,000	271,513	100,000	0	1,069,750	699,750	592,250	1,200,000	1,094,000	648,000			5,403,750
First Street East Engineering/Construction					90,000		2,300,000	875,000		75,000			1,040,000
Flamingo Drive / Grosbeak Road	50,000	398	50,000	50,000	910,000								3,310,000
George St. / High St. Construction	3,700,000	3,885,575	47,000	150,000									197,000
Greenhouse Road Engineering/Construction	75,000	37,369	90,000	110,000		2,800,000			175,000				3,175,000
Halter / Isley / Notre Dame Construction	450,000	403,102	15,000	250,000									265,000
Hampton Street Engineering/Construction					95,000		650,000			75,000			820,000
Henry Street Engineering/Construction						150,000	2,500,000				175,000		2,825,000
Housing Accelerator Fund (HAF)			4,804,500										4,804,500
Industrial Drive Construction	205,000	236,075											0
Kramp Road Engineering/Construction					150,000		1,700,000			120,000			1,970,000
Maintenance Paving Program	402,000	528,322	-	440,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,040,000
Martin's Lane Engineering/Construction	110,000					110,000			1,000,000		75,000		1,185,000
Maryhill Rd. Storm Sewer Construction	150,000	2,159	150,000		600,000								750,000
North SPS - Elmira Construction	810,000	823,636											0
Old Scout Place Surface Asphalt	130,000		150,000										150,000
Queen Street Engineering/Construction			150,000		2,400,000		160,000						2,710,000
Queensway Drive Engineering/Construction					180,000		3,000,000			250,000			3,430,000
Road Conversion Program	90,000	250,265	-	1,150,000	2,400,000	2,900,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,450,000
Sanitary Capital Renewal													7,500,000
Sanitary Lining	550,000	483,454	-	2,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,500,000
Sanitary Upsizing - ESL (Cambridge)	230,000	221,005	260,000	260,000									520,000
Sawmill Rd Bloomingdale (Region)	150,000	8,833											0
Sidewalks Repair and Replacement	100,000	52,934	100,000	150,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,130,000
Water Meter Replacement Program				327,500	327,500	327,500	327,500	327,500	327,500	327,500	327,500	327,500	2,947,500
Water Capital Renewal Program										2,000,000	2,000,000	2,000,000	6,000,000
Study	225,000	84,687	50,000										50,000
Water / Wastewater Rate Review Study	250,000	25,735											0
Water St. / Young St. I&I Construction	1,350,000	537,185	810,000										810,000
Weigel Drain Improvements	595,000	41,927	2,250,000	850,000									3,100,000
Woolwich Street North													0
Woolwich Street South (Municipal Servicing)					95,000		2,100,000						0
Wyatt Street East Engineering/Construction									100,000				2,295,000
Total	23,263,000	16,005,918	18,371,500	12,500,900	28,667,550	21,637,550	39,180,050	41,312,800	16,146,800	13,870,800	13,452,800	19,452,800	224,593,550



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034



DEPARTMENT: INFRASTRUCTURE SERVICES
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

2026 Projects	0	Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
			Other	Charges	Reserve Fund	Funding	Building Fund			Total	Cost
Arthur St. Sidewalks and Streetlights	500,000				500,000					500,000	
Breslau Drain #1 Construction	870,000				802,200					870,000	
Breslau Servicing Expansion Engineering (East Side Lands)	650,000				325,000	Additional TWP costs due to project overages				650,000	
Breslau Wet Well Engineering	175,000				175,000					175,000	
Capital Bridge and Culvert Program	2,748,400				698,600					2,730,050	18,350
Cox Creek Rd. Replacement (SW 350027)											
Low Level Bridge Engineering (Structure 310121)											
Randall Drain Culvert Lowering East Side Lands											
Southfield Drive Culvert Replacement											
Weisenberg Road Bridge (5P)											
Centre St. Engineering	100,000	50,000	20,000							70,000	30,000
Duke St. Engineering	70,000	23,100	28,000							70,000	
Flamingo Dr. / Grosbeak Rd. Engineering	50,000	50,000								50,000	
George St. / High St. / Charles St. Surface Asphalt	150,000	76,500								114,750	35,250
Greenhouse Road Engineering	110,000									110,000	0
Halter Ave. / Isley Dr. / Notre Dame Ave. Surface Asphalt	250,000	125,000								125,000	125,000
Hot Mix Resurfacing Program	1,900,000									1,342,675	557,325
Spitzig Rd.											
Whippoorwhil Dr.											
Maintenance Paving Program										429,000	11,000
Barnswallow Dr.											
Sunset Dr.											
Queen St. Engineering	440,000									105,000	45,000
Road Conversion Program	150,000	75,000	30,000							1,001,835	148,165
Lerch Road											
Rider Road											
Sanitary Lining										2,000,000	
Sanitary Upzizing - East Side Lands (Cambridge)	2,000,000									260,000	
Sidewalk - Repairs/Expansion	260,000									89,000	61,000
Streetlights	150,000									0	100,000
Water Meter Replacement Program	100,000									327,500	
Weigel Drain Improvements - Dunke Culvert Replacement	327,500									850,000	
Total 2026	850,000									11,369,810	1,131,090
											190,500 16.8%
2027 Projects		Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
			Other	Charges	Reserve Fund	Funding	Building Fund			Total	Cost
Arthur St. Construction (Region)	775,000	193,750	193,750	387,500	50%					775,000	0
North SPS - Elmina Forcemain Construction											
Bauman St. / College St. Surface Asphalt	150,000	45,000	60,000	39,000	26%					144,000	6,000
Breslau Servicing Expansion Engineering (East Side Lands)	410,000			225,000						410,000	
Breslau Servicing Expansion Fountain St. Construction (Region)	2,625,000			2,625,000						2,625,000	
Breslau Wet Well Construction	7,165,000										
Capital Bridge and Culvert Program	1,725,000									1,725,000	
Martin Creek Rd. Rehab (Structure 340246)											
Middlebrook Place Culvert Replacement (Structure 170160)											
Middlebrook Place Bridge Removal (Structure 180160)											
Southfield Drive Culvert Replacement											
Weisenberg Road Bridge (5P)											
Duke St. Construction	5,890,000	1,943,700	2,356,000	320,711	1,269,590					5,890,001	
Elmira Downtown Core Revitalization Plan	1,069,750									1,069,750	
Flamingo Dr. / Grosbeak Rd. WTM Lining	910,000									910,000	
Hot Mix Resurfacing Program	3,105,300									688,550	2,881,845
Floradale Rd.											
Maintenance Paving Program										200,000	
Maryhill Rd. Storm Sewer Construction (Region)										300,000	300,000
Road Conversion Program	2,400,000									500,000	2,400,000
Kramp Rd.											
Reid Woods Dr.											
Scotch Line Rd.											
Sanitary Lining										1,000,000	
Sidewalk - Repairs/Expansion	1,000,000									28,600	81,400
Streetlights	110,000	500 meters to be replaced annually		28,600	26%						110,000
Water Meter Replacement Program	327,500									327,500	
Wyatt St. E. Engineering	95,000	163,750	163,750	50,350						88,350	6,650
Total 2027	28,667,550	3,294,200	3,823,850	5,998,311	1,419,520	1,725,100	543,265	7,165,000	3,770,800	20,575,046	927,505



TOWNSHIP

DEPARTMENT: INFRASTRUCTURE SERVICES

PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details



WOOLWICH
TOWNSHIP

DEPARTMENT: INFRASTRUCTURE SERVICES

PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

2031 Projects	Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
	Other	Charges	Reserve Fund	Funding	Building Fund				Total	Cost
Capital Bridge and Culvert Program	2,100,000								1,890,000	2,100,000
Elmira Downtown Core Revitalization Plan	1,094,000	Church St W Streetscaping	210,000						1,094,000	1,094,000
Henry St. Construction	2,500,000	King St N to 560m West (Settlement Limit)	925,000	247,500	577,500				2,500,000	2,500,000
Hot Mix Resurfacing Program	3,105,300		Average annual amount identified per 2023 SOTI for Roads	842,020	1,363,737	OCIF			74,088	2,823,110
Maintenance Paving Program	200,000									282,190
Martin's Ln. Construction	1,000,000	Henry St to Albert St W (750m)	250,000	500,000						200,000
Queensway Dr. Construction	3,000,000		990,000	1,200,000	600,000					950,000
Road Conversion Program	2,000,000			500,000					2,790,000	50,000
Sanitary Lining	500,000			500,000					1,460,000	210,000
Sidewalk - Repairs/Expansion	110,000		500 meters to be replaced annually		28,600					40,000
Streetlights	110,000									500,000
Water Meter Replacement Program	327,500		163,750	163,750						81,400
Wyatt St. E. Surface Asphalt	100,000	Arthur St to Union St (540m) between Queen St and Centre St	40,000	53,000						110,000
Total 2031	16,146,800		2,143,750	3,091,750	2,086,100	1,419,520	1,363,737	543,265	0	4,518,088
									15,166,210	980,590
2032 Projects	Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
	Other	Charges	Reserve Fund	Funding	Building Fund				Total	Cost
Capital Bridge and Culvert Program	2,100,000								1,204,188	1,560,410
Elmira Downtown Core Revitalization Plan	648,000	Arthur St parking area Wyatt St parkette	210,000	10%	146,222				648,000	539,590
First St. E. Surface Asphalt	75,000	Snyder Ave S to Dunke St S (160m)	37,500		37,500					75,000
Hampton St. Surface Asphalt	75,000		37,500		37,500					75,000
Hot Mix Resurfacing Program	3,105,300		Average annual amount identified per 2023 SOTI for Roads	1,198,298	1,363,737	OCIF			3,105,300	
Kramp Rd. Surface Asphalt	120,000	Lead Joint Main and Sanitary lowering (CIPP Lined in 2020)	110,400	92%					110,400	9,600
Maintenance Paving Program	200,000			500,000					1,460,000	200,000
Road Conversion Program	2,000,000								1,960,000	40,000
Sanitary Capital Renewal	2,500,000		2,500,000							2,500,000
Sanitary Lining	500,000		500,000							500,000
Sidewalk - Repairs/Expansion	110,000		28,600							81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000									2,000,000
Water Meter Replacement Program	327,500	500 meters to be replaced annually	163,750	163,750						327,500
Total 2032	13,870,800		2,238,750	3,163,750	849,000	1,419,520	1,363,737	543,265	0	3,312,188
									12,890,210	980,590
2033 Projects	Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
	Other	Charges	Reserve Fund	Funding	Building Fund				Total	Cost
Capital Bridge and Culvert Program	2,100,000								1,181,263	1,554,560
Henry St. Surface Asphalt	175,000	King St N to 560m West (Settlement Limit)	52,500	64,750	210,000	10%	163,297			175,000
Hot Mix Resurfacing Program	3,105,300		Average annual amount identified per 2023 SOTI for Roads	1,198,298	1,363,737	OCIF			3,105,300	
Maintenance Paving Program	200,000									200,000
Martin's Ln. Surface Asphalt	75,000	Henry St to Albert St W (750m)	15,000	18,750	37,500	50%	40,425			71,250
Queensway Dr. Surface Asphalt	250,000	Urbanization	82,500	100,000	50,000	20%	17,500			250,000
Road Conversion Program	2,000,000			500,000					1,460,000	40,000
Sanitary Capital Renewal	2,500,000		2,500,000							2,500,000
Sanitary Lining	500,000		500,000							500,000
Sidewalk - Repairs/Expansion	110,000		28,600							81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000									2,000,000
Water Meter Replacement Program	327,500	500 meters to be replaced annually	163,750	163,750						327,500
Total 2033	13,452,800		2,313,750	3,347,250	843,425	1,419,520	1,363,737	543,265	0	2,641,263
									12,472,210	980,590
2034 Projects	Water	Sewer	Development	Infrastructure	Other	Canada Community	Debt	Unfunded	Fund	Levy
	Other	Charges	Reserve Fund	Funding	Building Fund				Total	Cost
First St. to Church St. (750m)	6,500,000								2,275,000	6,500,000
Barnswallow Dr. Construction	2,100,000								1,119,588	1,550,810
Capital Bridge and Culvert Program	3,105,300		Average annual amount identified per 2023 SOTI for Roads	1,198,298	1,363,737	OCIF			3,105,300	549,190
Maintenance Paving Program	200,000									200,000
Road Conversion Program	2,000,000			500,000					1,460,000	40,000
Sanitary Capital Renewal	2,500,000		2,500,000							2,500,000
Sanitary Lining	500,000		500,000							500,000
Sidewalk - Repairs/Expansion	110,000		28,600							81,400
Streetlights	110,000									110,000
Water Capital Renewal	2,000,000									2,000,000
Water Meter Replacement Program	327,500	500 meters to be replaced annually	163,750	163,750						327,500
Total 2034	19,452,800		2,163,750	3,163,750	4,963,600	1,419,520	1,363,737	543,265	0	4,854,588
									18,472,210	980,590


 DEPARTMENT: FIRE DEPARTMENT
 PROGRAM: FIRE CAPITAL 2026 - 2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Low Angle Rope Equipment					60,000						60,000		120,000
Fire Fighting Gear - Replacement	66,000	57,309	75,000	79,860	87,846	96,631	106,295	116,924	128,616	141,478	155,626	171,188	1,159,464
Auto Ex. Air Bags	10,000	8,136	10,000	20,000	20,000								50,000
Thermal Imaging Cameras	49,000	54,794			70,000						75,000		145,000
Auto Ex Equipment - Jaws Replacement	65,000	56,462	75,000	150,000	150,000								375,000
Bunker Gear Extractor & Dryer - St. Jacobs				70,067									70,067
Bunker Gear Extractor & Dryer - Floradale				40,592									40,592
Air filling Station - Breslau						80,000					80,000		80,000
Air Filling Station - Elmira											80,000		80,000
P-25 Portable ECO Radios, Air Scrubbers				50,000								50,000	
SCBA Replacement													1,000,000
P-25 Radios Replacement												1,000,000	3,000,000
Transfer to Fire Capital Reserve													0
Total Expenditures	190,000	176,700	320,659	249,860	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	6,170,123
FUNDING METHOD													
Other Funding				160,659									160,659
Fire Equipment Reserve					249,860								249,860
Other Reserves/Reserve Funds [Deferred Revenue]													0
Development Charges													0
FUNDING TOTAL	-	-	160,659	249,860	0	0	0	0	0	0	0	0	410,519
NET EXPENDITURE - general levy	190,000	176,700	160,000	0	1,907,846	156,631	106,295	116,924	128,616	1,716,478	295,626	1,171,188	5,759,604



DEPARTMENT: RECREATION & FACILITIES SERVICES
PROGRAM: EQUIPMENT REPLACEMENT CAPITAL 2026-2034



DEPARTMENT: RECREATION & FACILITIES SERVICES
PROGRAM: EQUIPMENT REPLACEMENT CAPITAL 2026-2034

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Water tank replacement				50,000									50,000
Sub total	448,428	217,156	285,000	460,000	280,000	875,000	475,000	215,000	1,015,000	595,000	375,000	0	4,575,000
Recreation Rolling Stock													
2013 Pickup (Replacement)													0
2012 Pickup (Replacement)													0
New - 2500 Pickup 4x4 (DC)													0
New - Water Trailer													0
New - Rotary Turf Mower													0
Chevy Bolt EV (Insurance Replacement)													0
2014 Pickup	55,000	50,806											0
New - 1/2-Ton Truck	55,000	50,136											0
1999 Tractor (Replacement)	60,000	54,543											0
Trailer (Replacement)			15,000										15,000
1/2-Ton Truck (New)													54,000
Truck/Van (New)													62,000
2017 3/4-Ton Truck (Replacement)													80,000
2002 Tractor (Replacement)													32,000
2017 Ice Resurfacer (Replacement)													200,000
2019 Mower (Replacement)													35,000
2020 Mower (Replacement)													35,000
2023 Mower (Replacement)													100,000
2006 Tractor (Replacement)													50,000
2021 1-Ton Truck (Replacement)													50,000
2021 Van (Replacement)													100,000
2022 Mid-Size Truck (Replacement)													75,000
2023 Mid-Size Truck (Replacement)													60,000
2023 3/4-Ton Truck (Replacement)													60,000
2023 Electric Vehicle (Replacement)													95,000
2023 1/2-Ton Truck (Replacement)													65,000
2024 1/2-Ton Truck (Replacement)													80,000
2025 1/2-Ton Truck (Replacement)													80,000
Sub total	170,000	155,485	15,000	116,000	80,000	32,000	235,000	135,000	225,000	60,000	300,000	160,000	1,358,000
Other Rolling Stock													
By-law Enforcement Truck	40,000	47,503											45,000
Building Vehicles (x2)													100,000
NEW By-law Vehicle													90,000
Sub total	40,000	47,503	145,000	0	0	0	0	0	0	45,000	45,000	0	235,000
Total Expenditures	3,528,291	420,144	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000
FUNDING TOTAL													
Other Funding													100,000
Development Charges	55,000	50,136	45,000	1,876,000	0								2,521,000
Equipment Reserve Fund	3,473,291	370,008	300,000	4,600,000	480,000	2,927,000	2,810,000	4,680,000	1,435,000	3,400,000	4,970,000	160,000	25,762,000
Total Funding	3,528,291	420,144	445,000	6,476,000	480,000	2,927,000	2,810,000	5,280,000	1,435,000	3,400,000	4,970,000	160,000	28,383,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Playground Renewal/Trail Development													0
Gravel Parking Lot Remediation	30,000	30,461											0
Playground Upgrades	60,000	58,087											0
South Park Wood - Park Development 2nd Phase (New)	100,000	110,387											0
Maryhill Park Playground (Replacement)	96,000	98,154											0
Bolender Park - Church St. Parking Lot Paving	34,308	29,881											0
Breslau Memorial Park Splashpad	350,000	435,339											0
Bolender Bridge Decking (Replacement)	25,000	31,525											0
St. Jacobs Dog Park	-	1,699											0
Valleyview Park		13,574											0
Accessibility Enhancements													0
Woodlot/Park Hazard Tree Removals (Maintenance)													25,000
Heidelberg Park - Phase 1 Re-Design (Replacement)													120,000
Sunset Hills Estates Park Development (New)													0
Playground Surfacing, Drainage (Maintenance)													40,000
Breslau Memorial Park Fieldhouse (Replacement)	40,000	13,987											190,000
Walter Bean Trail Footbridges (Replacement)	50,000	4,177											50,000
Starlight Park Playground (New)					100,000								100,000
Hopewell Crossing Park Playground and Soccer- 1st Phase (New)					145,000								145,000
Breslau Dog Park					55,000								55,000
Sunset Hills Estates Park Development (New)					130,000								130,000
Bloomingdale Ball Diamond Fencing (Replacement)						80,000							80,000
Bolender Park Splashpad Surfacing						150,000							150,000
Gibson Park Playground Rubber Surfacing						70,000							70,000
Gibson Park/Breslau Memorial Park Tennis Court Asphalt (Replacement)						180,000							180,000
Gibson Park Parking Lot (Replacement)							50,000						50,000
Hopewell Heights Park Additions (New)							100,000						100,000
Snider Park Stairway (Replacement)							50,000						50,000
Hopewell Crossing Park Development - 2nd Phase							100,000						100,000
Crane Park Playground (Replacement)								100,000					100,000
Snider Park Pavilion (Replacement)								70,000					70,000
Maryhill Park Parking Lot (Replacement)								150,000					150,000
Bolender Splashpad Surfacing								100,000					100,000
Bristow Creek Playground (Partial Replacement)								90,000					90,000
Sportsfield Lighting (Lions LED)									250,000				250,000
Westfield Park Playground (Replacement)									130,000				130,000
Floradale Park Ball Diamond Backstop (Replacement)									25,000				25,000
Gibson Park Surfacing									300,000				300,000
Future Park Amenities (New)									150,000				150,000
Conestogo Ball Diamond Light Poles (Replacement)										80,000			80,000
Valleyview Park Playground (Replacement)										100,000			100,000
Snider Park Tennis Court (Replacement)										60,000			60,000
Riverside Meadows Ball Diamond Fencing (Replacement)										85,000			85,000
Lunar Park Development (New)											300,000		300,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS CAPITAL 2026 - 2034

Appendix 8 - Capital Budget Details

Project Description	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Floradale Park Pavilion (Replacement)										150,000			150,000
Breslau Memorial Park Parking Lot Paving (Replacement)										150,000			150,000
Future Park Amenities (New)										100,000			100,000
Breslau Memorial Park Ball Diamond Fencing (Replacement)										125,000			125,000
Breslau Memorial Park Ball Diamond Lighting										300,000			300,000
Future Park Amenities (New)										150,000			150,000
Future Park Amenities (New)										200,000			200,000
TOTAL EXPENDITURES	785,308	827,273	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000
FUNDING METHOD			2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Donations	350,000	446,974	-	55,000									55,000
Development Charges	0	-	-	375,000									1,475,000
Park Fund	185,000	200,000	-		0	200,000		150,000		400,000	150,000	200,000	50,000
Infrastructure Reserve Fund	76,468	50,029	125,000		330,000	50,000	340,000	550,000			300,000		1,695,000
Property Building Reserve Fund	17,840	15,538							85,000				85,000
Canada Community Building Fund	96,000	98,154	250,000		150,000		170,000	155,000	240,000	300,000	125,000		1,390,000
Reserve Fund	50,000	4,177	50,000										50,000
Capital Reserve	0	-											0
Provincial/Federal Grants	0	-											0
Recreation Association	0	-											0
Other Funding	0	2,401	-										0
TOTAL REVENUE	775,308	817,273	425,000	430,000	480,000	300,000	510,000	855,000	325,000	700,000	575,000	200,000	4,800,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS FUNDING 2026 - 2034

Appendix 8 - Capital Budget Details

	Project Total Cost	Donations	Development Charges	Park Fund	Infrastructure Res Fund	Property Building	Canada Community Building Fund	Reserve Fund	Capital Reserve	Recreation Grants	Associations	Other Funding	Funding Total	Levy cost
2025 Projects														
Woodlot/Park Hazard Tree Removals (Maintenance)	25,000					25,000							25,000	
Heidelberg Park - Phase 1 Re-Design (Replacement)	120,000							120,000					120,000	-
Sunset Hills Estates Park Development (New)													-	-
Playground Surfacing, Drainage (Maintenance)								40,000					40,000	
Breslau Memorial Park Fieldhouse (Replacement)								190,000					190,000	
Walter Bean Trail Footbridges (Replacement)								50,000					50,000	
Total	425,000					125,000			250,000	50,000			425,000	-
2026 Projects														
Starlight Park Playground (New)	100,000					100,000							100,000	-
Hopewell Crossing Park Playground and Soccer- 1st Phase (New)	145,000					145,000							145,000	-
Breslau Dog Park	55,000					55,000							55,000	
Sunset Hills Estates Park Development (New)	130,000					130,000							130,000	
Total	430,000	55,000	375,000										430,000	-
2027 Projects														
Bloomingdale Ball Diamond Fencing (Replacement)	80,000							80,000					80,000	-
Bolender Park Splashpad Surfacing	150,000							150,000					150,000	
Gibson Park Playground Rubber Surfacing	70,000							70,000					70,000	-
Gibson Park/Breslau Memorial Park Tennis Court Asphalt (Replacement)	180,000							180,000					180,000	-
Total	480,000							330,000			150,000		480,000	-
2028 Projects														
Gibson Park Parking Lot (Replacement)	50,000							50,000					50,000	-
Hopewell Heights Park Additions (New)	100,000					100,000							100,000	-
Conestoga Ball Diamond Fencing (Replacement)	60,000							60,000					60,000	-
Snider Park Stairway (Removal)	20,000					20,000							20,000	-
Total	230,000			100,000	20,000	50,000			60,000				230,000	-
2029 Projects														
Crane Park Playground (Replacement)	100,000							100,000					100,000	-
Snider Park Pavilion (Replacement)	70,000							70,000					70,000	-
Gibson Park Bridge Replacement (Replacement)	45,000							45,000					45,000	-
Maryhill Park Parking Lot (Replacement)	150,000							150,000					150,000	-
Bristow Creek Playground (Partial Replacement)	90,000							90,000					90,000	-
Total	455,000							340,000			115,000		455,000	-
2030 Projects														
Westfield Park Playground (Replacement)	130,000							130,000					130,000	-
Floradale Park Ball Diamond Backstop (Replacement)	25,000							25,000					25,000	-
Gibson Park Surfacing	300,000							300,000					300,000	-
Future Park Amenities (New)	150,000					150,000							150,000	-
Total	605,000			150,000		300,000			155,000				605,000	-


DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PARKS FUNDING 2026 - 2034
2031 Projects

Conestogo Ball Diamond Light Poles (Replacement)	80,000		80,000		80,000		80,000		-
Optimist Park Playground (Replacement)	90,000				90,000			90,000	-
Valleyview Park Playground (Replacement)	130,000				130,000			130,000	-
Snider Park Tennis Court (Replacement)	60,000				60,000			60,000	-
Riverside Meadows Ball Diamond Fencing (Replacement)	85,000				85,000			85,000	-
Total	445,000	-	-	-	85,000	360,000	-	-	445,000

2032 Projects

Lunar Park Development (New)	300,000		300,000					300,000	-
Floradale Park Pavilion (Replacement)	150,000				150,000			150,000	-
Breslau Memorial Park Parking Lot Paving (Replacement)	150,000				150,000			150,000	-
Future Park Amenities (New)	100,000		100,000					100,000	-
Total	700,000	-	400,000	-	-	300,000	-	-	700,000

2033 Projects

Breslau Memorial Park Ball Diamond Fencing (Replacement)	125,000				125,000			125,000	-
Breslau Memorial Park Ball Diamond Lighting	300,000				300,000			300,000	-
Future Park Amenities (New)	150,000		150,000					150,000	-
Total	575,000	-	150,000	-	300,000	-	125,000	-	575,000

2034 Projects

Sportsfield Lighting (Lions LED)	300,000				300,000			300,000	-
Bristow Creek Bridge Rehabilitations	50,000				50,000				
Future Park Amenities (New)	200,000		200,000					200,000	-
Total	550,000	-	200,000	-	350,000	-	-	-	500,000
Grand Total	4,895,000	55,000	1,375,000	20,000	1,795,000	85,000	1,515,000	50,000	-
									4,845,000



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE CAPITAL 2026-2034

Appendix 8 - Capital Budget Details

Facility	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Accessibility Improvements	52,000	28,198											0
Electric Vehicle Charging Stations (WMC & Water St Parking Lot, St. Jacobs)	44,000	16,340											0
Climate Action Initiatives	70,000	57,082											
WMC Dressing Room Flooring/Partitions	330,000	296,663											
WMC Pool Changeroom Shower Tiling/Plumbing	130,000	101,662											
St. Jacobs Arena Changeroom/Washroom Renovations and Dehumidifiers	230,000	234,295											
Admin Building Renovations	60,000	61,925											
Breslau Community Centre Porch, Entrance (Replacement)													190,000
WMC Parking Lot Paving Planning (Replacement and New)													40,000
St. Jacobs Arena Hot Water Heaters (Replacement)													110,000
Facility Backflows / Meters													100,000
Heat Pump Installations (Replacements)													135,000
Union Cemetery 2 Columbariums (New)													30,000
Breslau Community Centre Exterior Washroom Addition (New)													124,461
St. Jacobs Arena Underfloor Cooling, Rink Boards, stands (Replacement)													2,500,000
Lawn Bowling Restoration Work (Replacement)													57,000
Union Cemetery 2 Columbariums (New)													120,000
Administration Building Parking Lot Paving (Replacement)													560,000
WMC Parking Lot Paving (Replacement)													250,000
Asset Management BCAs													95,000
St. Jacobs Fire Station Renovations (Replacement and New)													200,000
Vestibule (Replacement and New)													125,000
Elmira Library Heat Pumps (Replacement)													80,000
St. James Cemetery Paving (Replacement)													120,000
Floradale Fire Station Heat Pump (Replacement)													55,000
Installation (New)													55,000
St. Jacobs Arena Lobby Flooring, Doors (Replacement)													120,000
Breslau community Centre Parking Lot (Replacement)													250,000
Maryhill Community Centre Heat Pumps (Replacement)													100,000
Elmira and St. Jacobs Library Windows (Replacement)													80,000
Administration Building Parking Lot Paving (Replacement)													75,000
Conestogo Fire Station Renovation (Replacement)													150,000
WMC Flat Roof Replacement													850,000
St. Jacobs Arena Air Handler (Replacement)													150,000
WMC Mechanical Equipment (Replacements)													200,000
WMC Changeroom Air Handler (Replacement)													450,000
Breslau Community Centre Heat Pumps (Replacement)													300,000
WMC Mechanical Equipment (Replacement)													300,000
WMC Boilers (Replacement)													550,000
Recreation & Other Facilities Totals	956,000	830,941	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461
Total Expenditures	956,000	830,941	605,000	3,706,461	525,000	55,000	525,000	305,000	850,000	800,000	600,000	550,000	8,521,461



**DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE CAPITAL 2026-2034**

Appendix 8 - Capital Budget Details



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE FUNDING 2026 - 2034

Appendix 8 - Capital Budget Details

Project Total Cost	Development Charges	Other Funding	Grants	Donations	Infrastructure Res Fund	Property Building Reserve Fund	Canada Community Building Fund	Reserve Fund	Sewer Res Fund	Water Res Fund	Unfunded	Funding Total	Levy cost	Check
2025 Projects														
Breslau Community Centre Porch, Entrance (Replacement)	190,000	-			150,000		40,000					190,000	-	-
WMC Parking Lot Paving Planning (Replacement and New)	40,000	-			40,000							40,000	-	-
St. Jacobs Arena Hot Water Heaters (Replacement)	110,000	-				40,000	10,000	60,000				110,000	-	-
Facility Backflows / Meters	100,000	-				100,000						100,000	-	-
Heat Pump Installations (Replacements)	135,000	-			35,000			100,000				135,000	-	-
Union Cemetery 2 Columbariums (New)	30,000	Foundation and Sidewalk				30,000						30,000	-	-
Total	605,000	-	-	-	225,000	170,000	50,000	160,000	-	-	-	605,000	-	-
2026 Projects														
Breslau Community Centre Exterior Washroom Addition (New)	124,461	All carry over except the \$4,600 in IR	31,115	88,746	4,600							124,461	-	-
St. Jacobs Arena Underfloor Cooling, Rink Boards, stands (Replacement)	2,500,000			1,100,000	1,100,000		300,000					2,500,000	-	-
Lawn Bowling Restoration Work (Replacement)	57,000	\$30k carry over	120,000	120,000	57,000							57,000	-	-
Union Cemetery 2 Columbariums (New)	120,000						95,000					120,000	-	-
Asset Management BCAs - Phase 1 (New)	95,000											95,000	-	-
Administration Building Parking Lot	560,000			490,000	\$420,000 - HAF \$70,000 - HAF							560,000	-	-
WMC Parking Lot Paving (Replacement)	250,000					175,000						250,000	-	-
Total	3,706,461	31,115	610,000	1,188,746		1,336,600	95,000	300,000	145,000			3,706,461	-	-
2027 Projects														
St. Jacobs Fire Station Renovations (Replacement and New)	100,000	Flooring, paint, stucco.			100,000							100,000	-	-
Breslau Community Centre Empire Room Upgrades/Entrance Vestibule (Replacement and New)	125,000				125,000							125,000	-	-
Elmira Library Heat Pumps (Replacement)	80,000											80,000	-	-
Asset Management BCAs - Phase 1 (New)	65,000					65,000						65,000	-	-
St. James Cemetery Paving (Replacement)	120,000					120,000						120,000	-	-
Total	490,000	-	-	-	-	225,000	185,000	-	80,000	-	-	490,000	-	-
2028 Projects														
WMC Mechanical Equipment (Replacements)	50,000	Pool pumps, pool filters, RTUs, A/Cs, Boiler room			200,000							200,000	-	-
Breslau Community Centre - Parking Lot Work (Replacement)	55,000						50,000					55,000	-	-
Floradale Fire Station Heat Pump (Replacement)	55,000							55,000				55,000	-	-
Total	55,000	-	-	-	-							55,000	-	-
2029 Projects														
Bloomingdale Community Centre Parking Lot Lighting Installation (New)	55,000				55,000							55,000	-	-
St. Jacobs Arena Coors/Windows (Replacement)	60,000				60,000							60,000	-	-
Maryhill Community Centre Heat Pumps (Replacement)	100,000				100,000							100,000	-	-
Total	215,000	-	-	-	-	215,000	-	-	-	-	-	215,000	-	-
2030 Projects														
Elmira and St. Jacobs Library Windows (Replacement)	80,000				80,000							80,000	-	-
Conestogo Fire Station Renovation (Replacement)	150,000				150,000							150,000	-	-
Total	230,000	-	-	-	-	230,000	-	-	-	-	-	230,000	-	-
2031 Projects														
WMC Flat Roof Replacement	850,000				850,000							850,000	-	-
Total	850,000	-	-	-	-	850,000	-	-	-	-	-	850,000	-	-



DEPARTMENT: RECREATION & COMMUNITY SERVICES
PROGRAM: PROPERTY MAINTENANCE FUNDING 2026 - 2034

Appendix 8 - Capital Budget Details

2032 Projects														
St. Jacobs Arena Air Handler (Replacement)	150,000			100,000	50,000			150,000	-					
WMC Changeroom Air Handler (Replacement)	450,000			450,000				450,000	-					
Total	600,000	-	-	550,000	50,000	-	-	600,000	-					
2033 Projects														
Breslau Community Centre Heat Pumps (Replacement)	300,000			200,000	100,000			300,000	-					
WMC Mechanical Equipment (Replacement)	300,000			300,000				300,000	-					
Total	600,000	-	-	500,000	100,000	-	-	600,000	-					
2034 Projects														
WMC Boilers (Replacement)	550,000			550,000				550,000	-					
Total	550,000	-	-	550,000	-	-	-	550,000	-					
GRAND Total	7,901,461	31,115	610,000	1,188,746	-	4,681,600	600,000	350,000	440,000	-	-	-	7,901,461	-



DEPARTMENT: ALL
PROGRAM: PLANS & STUDIES 2026 - 2034


 DEPARTMENT: RECREATION & COMMUNITY SERVICES
 PROGRAM : MAJOR FACILITIES CAPITAL 2026 - 2034

FACILITY	2024 Budget	2024 Actual	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
RECREATION & FACILITIES													
Breslau Community Centre					130,000	site review and analysis							5,130,000
Total Rec & Fac	-	-	-	-	130,000			5,000,000	Land Purchase				5,130,000
FIRE													
Elmira Fire Station	40,000	9,972			400,000	2,600,000	Near Net Zero Fire Station						3,000,000
Total Fire	40,000	9,972	-	-	400,000	2,600,000			-	-	-	-	3,000,000
INFRASTRUCTURE SERVICES													
Public Works Facility	-	19,730			100,000								
Strategic Land Purchases												40,000,000	
Total Eng & Plan	-	19,730	100,000	-	-	-	-	-	-	-	-	40,000,000	Breslau Community Centre
Total Expenditures	40,000	29,702	100,000	-	530,000	2,600,000		5,000,000	-	-	-	40,000,000	48,230,000
Revenue													
Development Charges	11,600	11,179	85,000		931,200		5,000,000					34,000,000	40,016,200
Debenture													-
Regional Partnerships													-
Park Fund													-
Reserve Fund	28,400	7,080			530,000	1,600,000	Climate Action - \$400,000 IR - \$900,000 Property Building - \$300,000						2,130,000
Recreation Association													-
Sewer/Water Reserve													-
Sale of Assets/Donations													-
Unfunded													6,000,000
Revenue	40,000	29,702	85,000	-	530,000	2,600,000	330,000	5,000,000	-	-	-	40,000,000	6,398,800
Net Cost - Levy Impact	-	-	15,000	-	-	-	(330,000)	-	-	-	-	-	(315,000)